Business Mathematics and Statistics

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Chartered Association of Certified Accountants (ACCA) Chartered Institute of Management Accountants (CIMA) Institute of Chartered Secretaries and Administrators (ICSA) Chartered Institute of Insurance (CII) Association of Accounting Technicians (AAT)

Each question used is cross referenced to the appropriate Institute or Association.

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1. Aims of the book

The general aim of the book is to give a thorough grounding in basic Mathematical and Statistical techniques to students of Business and Professional studies. No prior knowledge of the subject area is assumed.

2. Courses covered

a) The book is intended to support the courses of the following professional bodies:

Chartered Association of Certified Accountants Chartered Institute of Management Accountants Institute of Chartered Secretaries and Administrators

 b) The courses of the following bodies which will be supported by the book to a large extent: Chartered Institute of Insurance

Business and Technical Education Council (National level) Association of Accounting Technicians

c) The book is also meant to cater for the students of any other courses who require a practical foundation of Mathematical and Statistical techniques used in Business, Commerce and Industry.

3. Format of the book

The book has been written in a standardised format as follows:

- a) There are TEN separate parts which contain standard examination testing areas.
- b) Numbered chapters split up the parts into smaller, identifiable segments, each of which have their own Summaries and Points to Note.
- c) Numbered sections split the chapters up into smaller logical elements involving descriptions, definitions, formulae or examples.

At the end of each chapter, there is a Student Self Review section which contains questions that are meant to test general concepts, and a Student Exercise section which concentrates on the more practical numerical aspects covered in the chapter.

At the end of each part, there is

- a) a separate section containing examination examples with worked solutions and
- b) examination questions from various bodies. Worked solutions to these questions are given at the end of the book.

4. How to use the book

Chapters in the book should be studied in the order that they occur.

After studying each section in a chapter, the Summaries and Points to Note should be checked through. The Student Self Review Questions, which are cross-referenced to appropriate sections, should first be attempted unaided, before checking the answers with the text. Finally the Student Exercises should be worked through and the answers obtained checked with those given at the end of the book.

After completing a particular part of the book, the relevant section of the examination questions (at the end of the book) should be attempted. These questions should be considered as an integral part of the book, all the subject matter included having been covered in previous chapters and parts. Always make some attempt at the questions before reading the solution.

5. The use of calculators

Examining bodies permit electronic calculators to be used in examinations. It is therefore essential that students equip themselves with a calculator from the beginning of the course.

Essential facilities that the calculator should include are:

- a) a square root function, and
- b) an accumulating memory.

Very desirable extra facilities are:

- c) a power function (labelled 'x^y'),
- d) a logarithm function (labelled 'log x'), and
- e) an exponential function (labelled ' $e^{x'}$).

Some examining bodies exclude the use (during examinations) of programmable calculators and/or calculators that provide specific statistical functions such as the mean or the standard deviation. Students are thus urged to check on this point before they purchase a calculator. Where relevant, this book includes sections which describe techniques for using calculators to their best effect.

Andre Francis, 2004

1 Introduction to business mathematics and statistics

1. Introduction

This chapter serves as an introduction to the whole book. It describes the main areas covered under the heading 'Business Mathematics and Statistics' and introduces the idea of a statistical investigation.

2. Differences in terminology

The title of this book is Business Mathematics and Statistics. However, many other terms are used in business and by Professional bodies to describe the same subject matter. For example, Quantitative Methods, Quantitative Techniques and Numerical Analysis.

3. Business mathematics and statistics

A particular problem for management is that most decisions need to be taken in the light of incomplete information. That is, not everything will be known about current business processes and very little (if anything) will be known about future situations. The techniques described in 'Business Mathematics and Statistics' enable structures to be built up which help management to alleviate this problem. The main areas included in the book are: (a) Statistical Method; (b) Management Mathematics; and (c) Probability.

These areas are described briefly in the following sections.

4. Statistical method

Statistical method can be described as:

- a) the selection, collection and organisation of basic facts into meaningful data, and then
- b) the summarizing, presentation and analysis of data into useful information.

The gap between facts as they are recorded (anywhere in the business environment) and information which is useful to management is usually a large one. (a) and (b) above describe the processes that enable this gap to be bridged. For example, management would find percentage defect rates of the fleets of lorries in each branch more useful than the daily tachometer readings of individual vehicles. That is, management generally require summarized values which represent large areas under their control, rather than detailed figures describing individual instances which may be untypical.

Note that the word 'Statistics' can be used in two senses. It is often used to describe the topic of Statistical Method and is also commonly used to describe values which summarize data, such as percentages or averages.

5. Management mathematics

The two areas covered in this book which can be described as Management Mathematics are described as follows:

- a) *The understanding and evaluation of the finances involved in business investments.* This involves considering interest, depreciation, the worth of future cash flows (present value), various ways of repaying loans and comparing the value of competing investment projects;
- b) *Describing and evaluating physical production processes in quantitative terms.* Techniques associated with this area enable the determination of the level of production and prices that will minimise costs or maximise the revenue and profits of production processes;

Involved in both of the above are the manipulation of algebraic expressions, graph drawing and equation solving.

6. Probability

Probability can be thought of as the ability to attach limits to areas of uncertainty. For example, company profit for next year is an area of uncertainty, since there will never be the type of information available that will enable management to forecast its value precisely. What can be done however, given the likely state of the market and a range of production capacity, is to calculate the limits within which profit is likely to lie. Thus calculations can be performed which enable statements such as 'there is a 95% chance that company profit next year will lie between £242,000 and £296,000' to be made.

7. Statistical investigations

Management decisions are based on numerous pieces of information obtained from many different sources. They may have used one, some or all of the techniques which have been described as Statistical Method, Management Mathematics or Probability. What the decisions will all have in common however is that they are the final product of a general structure (or set of processes) known as an *investigation* or *survey*. Some significant factors are listed as follows.

- a) Investigations can be fairly trivial affairs, such as looking at today's orders to see which are to be charged to credit or cash. Others can be major undertakings, involving hundreds of staff and a great deal of expense over a number of years, such as the United Kingdom Population Census (carried out every ten years).
- b) Investigations can be carried out in isolation or in conjunction with others. For example, the calculation of the official monthly Retail Price Index involves a major (ongoing) investigation which includes using the results of the Family Expenditure Survey (which is used also for other purposes). However, the information needed for first line management to control the settings of machines on a production line might depend only on sampling output at regular intervals.
- c) Investigations can be regular (routine or ongoing) or 'one-off'. For example, the preparation of a company's trial balance as against a special investigation to examine the calculation of stock re-order levels.
- d) Investigations are carried out on populations. A *population* is the entirety of people or items (technically known as *members*) being considered. Thus if a company wanted information on the time taken to complete jobs, the population would consist of all jobs started in the last calendar year say. Sometimes complete populations are investigated, but often only representative sections of

the population, or *samples*, are surveyed due to time, manpower and resource restrictions.

8. Stages in an investigation

However small or large an investigation is, there are certain landmarks or identifiable stages, through which it should normally pass. These are listed as follows.

- a) *Definition of target population and objectives of the survey.* Who? (e.g. does the term 'workers' include temporary part-timers?) Why? (Answering this correctly will ensure that unnecessary questions are not asked and essential questions are asked.)
- b) *Choice of method of data collection.* Sometimes a survey will dictate which method is used and in other cases there will be a choice. A list of the most common methods of data collection is given in the following chapter.
- c) *Design of questionnaire* or the specification of other criteria for data measurement.
- d) *Implementation of a pilot (or trial) survey.* A pilot survey is a small 'pre-survey' carried out in order to check the method of data collection and ensure that questions to be asked are of the right kind. Pilot surveys are normally carried out in connection with larger investigations, where considerable expenditure is involved.
- e) *Selection of population members to be investigated*. If the whole (target) population is not being investigated, then a method of sampling from it must be chosen. Various sampling methods are covered fully in the following chapter.
- f) Organisation of manpower and resources to collect the data. Depending on the size of the investigation, there are many factors to be considered. These might include: training of interviewers, transport and accommodation arrangements, organisation of local reporting bases, procedures for non-responses and limited checking of replies.
- g) Copying, collation and other organisation of the collected data.
- h) Analyses of data (with which much of the book is concerned).
- i) *Presentation* of analyses and preparation of reports.

9. Summary

- a) The subject matter of this book, Business Mathematics and Statistics, is sometimes described as Quantitative Methods, Quantitative Techniques or Numerical Analysis.
- b) The subject matter attempts to alleviate the problem of incomplete information for management under the three broad headings: Statistical Method, Management Mathematics and Probability.
- c) The gap between facts as they are recorded and the provision of useful information for management is bridged by Statistical Method. This covers:
 - i. the selection, collection and organisation of basic facts into meaningful data, and
 - ii. the summarizing, presentation and analysis of data into useful information.

- d) The extent of the Management Mathematics that is covered in this book is concerned with:
 - i. the understanding and evaluation of the finances involved in business investments, and
 - ii. describing and evaluating physical production processes in quantitative terms.
- e) Probability can be thought of as the ability to attach limits to areas of uncertainty.
- f) Statistical investigations can be considered as the logical structure through which information is provided for management. They can be: trivial or major; carried out in isolation or in conjunction with other investigations; regular or 'one-off'. Investigations are carried out on populations, which can be described as the entirety of people or items under consideration.
- g) The stages in an investigation could be some or all of the following, depending on their size and scope.
 - i. Definition of target population and survey objectives.
 - ii. Choice of method of data collection.
 - iii. Design of questionnaire or the specification of other criteria for data measurement.
 - iv. Implementation of a pilot survey.
 - v. Selection of population members to be investigated.
 - vi. Organisation of manpower and resources to collect the data.
 - vii. Copying, collation and other organisation of the collected data.
 - viii. Analyses of data.
 - ix. Presentation of analyses and preparation of reports.

10. Student self review questions

- 1. What does management use Business Mathematics and Statistics for? [3]
- 2. What is Statistical Method and what purpose does it serve? [4]
- 3. Describe the two main areas covered under the heading of Management Mathematics. [5]
- 4. What is Probability? [6]
- 5. What is the particular significance of a statistical investigation to management information? [7]
- 6. What is meant by the term 'population'? [7]
- 7. List the stages of a statistical investigation. [8]

Part 1 Data and their presentation

This part of the book deals with the origins, organisation and presentation of statistical data.

Chapter 2 describes methods of selecting data items for investigation (using censuses and samples) and the various ways in which data can be collected.

Data are classified in chapter 3 and some aspects of their accuracy, including rounding, is discussed.

Chapter 4 covers various forms of frequency distributions, which are the main method of organising numerical data into a form which is convenient for either graphical presentation or analysis. Charts used to display frequency distributions include histograms and Lorenz curves.

Chapter 5 describes the many types of charts and graphs that are used to describe non-numeric data and data described over time. These include several types of bar charts, pie charts, and line diagrams.

2 Sampling and data collection

1. Introduction

This chapter is concerned with the various methods employed in choosing the subjects for an investigation and the different ways that exist for collecting data. Primary data sources (censuses and samples) are described in depth and include:

- a) advantages and disadvantages in their use, and
- b) data collection techniques.

Secondary data sources, mainly official publications, are covered later in the chapter.

2. Primary and secondary data

- a) *Primary data* is the name given to data that are used for the specific purpose for which they were collected. They will contain no unknown quantities in respect of method of collection, accuracy of measurements or which members of the population were investigated. Sources of primary data are either censuses or samples and both of these are described in the following sections.
- b) *Secondary data* is the name given to data that are being used for some purpose other than that for which they were originally collected. Summaries and analyses of such data are sometimes referred to as *secondary statistics*. The main sources of secondary data are described in later sections of the chapter.

Statistical investigations can use either primary data, secondary data or a combination of the two. An example of the latter follows. Suppose that a national company is planning to introduce a new range of products. It might refer to secondary data on rail and road transport, areas of relevant skilled labour and information on the production and distribution of similar goods from tables provided by the Government Statistical Service to site their new factory. The company might also have carried out a survey to produce their own primary data on prospective customer attitudes and the availability of distribution through wholesalers.

3. Censuses

A *census* is the name given to a survey which examines *every member* of a population.

- a) A firm might take a census of all its employees to find out their opinions on the possible introduction of a new incentive scheme.
- b) The Government Statistical Service carries out many official censuses. Some of them are described as follows.
 - i. A *Population Census* is taken every ten years, obtaining information such as age, sex, relationship to head of household, occupation, hours of work, education, use of a car for travel to work, number of rooms in place of dwelling etc for the whole population of the United Kingdom.
 - ii. A *Census of Distribution* is taken every five years, covering virtually all retail establishments and some wholesalers. It obtains information on numbers of employees, type of goods sold, turnover and classification etc.
 - iii. A *Census of Production* is taken every five years, covering manufacturing industries, mines and quarries, building trades and public utility produc-

tion services. The information obtained and analysed includes distribution of labour, allocation of capital resources, stocks of raw materials and finished goods and expenditure on plant and machinery.

A census has the obvious advantages of completeness and being accepted as representative, but of course must be paid for in terms of manpower, time and resources. The three government censuses described above involve a great deal of organisation, with some staff needed permanently to answer queries on the census form, check and correct errors and omissions and extensively analyse and print the information collected. Forms can take up to a year to be returned with a further gap of up to two years before the complete results are published.

4. Samples

In practice, most of the information obtained by organisations about any population will come from examining a small, representative subset of the population. This is called a *sample*. For example:

- i. a company might examine one in every twenty of their invoices for a month to determine the average amount of a customer order;
- ii. a newspaper might commission a research company to ask 1000 potential voters their opinions on a forthcoming election.

The information gathered from a sample (i.e. measurements, facts and/or opinions) will normally give a good indication of the measurements, facts and/or opinions of the population from which it is drawn. The *advantages* of sampling are usually smaller costs, time and resources. A general *disadvantage* is a natural resistance by the layman in accepting the results as representative. Other disadvantages depend on the particular method of sampling used and are specified in later sections, when each sampling method is described in turn.

5. Bias

Bias can be defined as the tendency of a pattern of errors to influence data in an unrepresentative way. The errors involved in the results of investigations that have been subject to bias are known as systematic errors.

The main types of bias are now described.

- a) *Selection bias.* This can occur if a sample is not truly representative of the population. Note that censuses cannot be subject to this type of bias. For example, sampling the output from a particular machine on a particular day may not adequately represent the nature and quality of the goods that customers receive. Factors that could be involved are: there may be other machines that perform better or worse; this machine might be manned by more or less experienced operators; this day's production may be under more or less pressure than another day's.
- b) *Structure and wording bias.* This could be obtained from badly worded questions.

For example, technical words might not be understood or some questions may be ambiguous.

- c) *Interviewer bias.* If the subjects of an investigation are personally interviewed, the interviewer might project biased opinions or an attitude that might not gain the full cooperation of the subjects.
- d) *Recording bias*. This could result from badly recorded answers or clerical errors made by an untrained workforce.

6. Sampling frames

Certain sampling methods require each member of the population under consideration to be known and identifiable. The structure which supports this identification is called a *sampling frame*. Some sampling methods require a sampling frame only as a listing of the population; other methods need certain characteristics of each member also to be known. Sampling frames can come in all shapes and sizes. For example:

- i. A firm's customers can be identified from company records.
- ii. Employees can be identified from personnel records.
- iii. A sampling frame for the students at a college would be their enrolment forms.
- iv. The relevant telephone book would form a sampling frame of people who have telephones in a certain area.
- v. Stock items can be identified from an inventory file.

Note however that there are many populations that might need to be investigated for which no sampling frame exists. For example, a supermarket's customers, items coming off a production line or the potential users of a new product. Sampling techniques are often chosen on the basis of whether or not a sampling frame exists.

7. Sampling techniques

The sampling techniques most commonly used in business and commerce can be split into three categories.

- a) *Random sampling*. This ensures that each and every member of the population under consideration has an equal chance of being selected as part of the sample. Two types of random sampling used are:
 - i. Simple random sampling (see section 9), and
 - ii. Stratified (random) sampling (see section 12).
- b) *Quasi-random sampling*. (Quasi means 'almost' or 'nearly'.) This type of technique, while not satisfying the criterion given in a) above, is generally thought to be as representative as random sampling under certain conditions. It is used when random sampling is either not possible or too expensive to consider. Two types that are commonly used are:
 - i. Systematic sampling (see section 13), and
 - ii. Multi-stage sampling (see section 14).
- c) *Non-random sampling*. This is used when neither of the above techniques are possible or practical. Two well-used types are:
 - i. Cluster sampling (see section 15), and
 - ii. Quota sampling (see section 16).

Before covering each of the above sampling methods in turn, it is necessary to describe some associated concepts and structures.

8. Random sampling numbers

The two types of random sampling, listed in section 7 above and described in sections 9 and 12 following, normally require the use of *random sampling numbers*. These consist of the ten digits from 0 to 9, generated in a random fashion (normally from a computer) and arranged in groups for reading convenience. The term 'generated in a random fashion' can be interpreted as 'the chance of any one digit occurring in any position in the table is no more or less than the chance of any other digit occurring'.

Appendix 2 shows a typical table of such numbers, blocked into groups of five digits. The table is used to ensure that any random sample taken from some sampling frame will be free from bias. The following section describes the circumstances under which the tables are used.

9. Simple random sampling

Simple random sampling, as described earlier, ensures that each member of the population has an equal chance of being chosen for the sample. It is necessary therefore to have a sampling frame which (at the least) lists all members of the target population. Examples of where this method might be used are:

- a) by a large company, to sample 10% of their orders to determine their average value;
- b) by an auditor, to sample 5% of a firm's invoices for completeness and compatibility with total yearly turnover;
- c) by a professional association, to sample a proportion of its members to determine their views on a possible amalgamation with another association.

Each of these three would have obvious, ready-made sampling frames available. It is generally accepted that the best method of drawing a simple random sample is by means of random sampling numbers. Example 1, which follows, demonstrates how the tables are used.

The *advantages* of this method of sampling include the selection of sample members being unbiased and the general acceptance by the layman that the method is fair. *Disadvantages* of the method include:

i. the need for a population listing,

- ii. the need for each chosen subject to be located and questioned (this can take time), and
- iii. the chance that certain significant attributes of the population are under or over represented.

For example, if the fact that a worker is part-time is considered significant to a survey, a simple random sample might only include 25% part-time workers from a population having, say, a 30% part-time work force.

10. Example 1 (Use of random sampling numbers)

An auditor wishes to sample 29 invoices out of a total of 583 received in a financial year. The procedure that could be followed is listed below.

- 1. Each invoice would be numbered, from 001 through to 583.
- 2. Select a starting row or column from a table of random sampling numbers and begin reading groups of three digits sequentially. For example, using the random sampling numbers at Appendix 2, start at row 6 (beginning 34819 80011 17751 03275 ...etc). This gives the groups of three as: 348 198 001 117 751 032 ... etc.
- 3. Each group of three digits represents the choice of a numbered invoice for inclusion in the sample. Any number that is greater than 583 is ignored as is any repeat of a number. Using the illustration from 2. above, invoice numbers 348, 198, 001, 117, 032, etc would be accepted as part of the sample, while number 751 would be rejected as too large.
- 4. As many groups of three digits as necessary are considered until 29 invoices have been identified. This forms the required sample.

Notes:

- a) Random sampling numbers can be generated by a computer or pre-printed tables can be obtained.
- b) The number of digits to be read in groups will always depend upon how many members there are in the population. If there were 56,243 members, then digits would need to be read in fives; groups of four digits would be read if a population being sampled had 8771 members.
- c) The choice of a starting row or column for reading groups of digits should be selected randomly.

11. Stratification of a population

Stratification of a population is a process which:

- i. identifies certain attributes (or strata levels) that are considered significant to the investigation at hand;
- ii. partitions the population accordingly into groups which each have a unique combination of these levels.

For example, if whether or not heavy goods vehicles had a particular safety feature was thought important to an investigation, the population would be partitioned into the two groups 'vehicles with the feature' and 'vehicles without the feature'. On the other hand, if whether an employee was employed full or part-time, together with their sex, was felt to be significant to their attitudes to possible changes in working routines, the population would be partitioned into the four groups: male/full-time; female/full-time; male/part-time and female/part-time.

Populations that are stratified in this way are sometimes referred to as *heterogeneous*, meaning that they are composed of diverse elements or attributes that are considered significant.

12. Stratified sampling

Stratified random sampling extends the idea of simple random sampling to ensure that a heterogeneous population has its defined strata levels taken account of in the sample. For example, if 10% of all heavy goods vehicles have a certain safety feature, and this is considered significant to the investigation in hand, then 10% of a sample of such vehicles must have the safety feature.

The general procedure for taking a stratified sample is:

- a) Stratify the population, defining a number of separate partitions.
- b) Calculate the proportion of the population lying in each partition.
- c) Split the total sample size up into the above proportions.
- d) Take a separate sample (normally simple random) from each partition, using the sample sizes as defined in (c).
- e) Combine the results to obtain the required stratified sample.

Stratification of a population can be as simple or complicated as the situation demands. Some surveys might warrant that a population be split into many strata. A major investigation into car safety could identify the following significant factors having some bearing on safety: saloon and estate cars; radial and cross-ply tyres; two and four-door models; rear passenger safety belts (or not). The sampling frame in this case would have to be split into sixteen separate partitions in order to take account of all the combinations possible from (i) to (iv) above (for example, saloon/radial/2-door/belts and saloon/radial/2-door/no belts are just two of the partitions).

Advantages of this method of sampling include the fact that the sample itself (as well as the method of selection) is free from bias, since it takes into account significant strata levels (attributes) of a population considered important to the investigation. *Disadvantages* of stratified sampling include:

- i. an extensive sampling frame is necessary;
- ii. strata levels of importance can only be selected subjectively;
- iii. increased costs due to the extra time and manpower necessary for the organisation and implementation of the sample.

13. Systematic sampling

Systematic sampling is a method of sampling that can be used where the population is listed (such as invoice values or the fleet of company vehicles) or some of it is physically in evidence (such as a row of houses, items coming off a production line or customers leaving a supermarket). The technique is to choose a random starting place and then systematically sample every 40th (or 12th or 165th) item in the population, the number (40, say) having been chosen based on the size of sample required. For example, if a 2% sample was needed from a population, every 50th item would be selected, after having started at some random point.

This is because 2% = 2 in 100 = 1 in 50.

Systematic sampling is particularly useful for populations that (with respect to the investigation to hand) are of the same kind or are uniform. These are referred to as *homogeneous* populations. For example, the invoices of a company for one financial

year would be considered as a homogeneous population by an auditor, if their value or relationship to type of goods ordered was of no consequence to the investigation. Thus, a systematic sample could be used.

Care must be taken however, when using this method of sampling, that no set of items in the population recur at set intervals. For example, if four machines are producing identical products at the same rate and these are being passed to a single conveyer, it could happen that the products form natural sets of four (one from each machine). A systematic sample, examining every n-th item (where n is a factor of 4), might well be selecting products from the same machine and therefore be biased. *Advantages* of this method include:

- i. ease of use;
- ii. the fact that it can be used where no sampling frame exists (but items are physically in evidence).

The main *disadvantage* of systematic sampling is that bias can occur if recurring sets in the population are possible.

This method of sampling is not truly random, since (once a random starting point has been selected) all subjects are pre-determined. Hence the use of the term 'quasi-random' to describe the technique.

14. Multi-stage sampling

Where a population is spread over a relatively wide geographical area, random sampling will almost certainly entail travelling to all parts of the area and thus could be prohibitively expensive. *Multi-stage sampling*, which is intended to overcome this particular problem, involves the following.

- a) Splitting the area up into a number of regions;
- b) Randomly selecting a small number of the regions;
- c) Confining sub-samples to these regions alone, with the size of each sub-sample proportional to the size of the area. For example, the United Kingdom could be split up into counties or a large city could be split up into postal districts;
- d) The above procedure can be repeated for sub-regions within regions... and so on.

Once the final regions (or sub-regions etc) have been selected, the final sampling technique could be (simple or stratified) random or systematic, depending on the existence or otherwise of a sampling frame.

The main *advantage* of this method is that less time and manpower is needed and thus it is cheaper than random sampling.

Disadvantages of multi-stage sampling include:

- i. possible bias if a very small number of regions is selected;
- ii. the method is not truly random, since, once particular regions for sampling have been selected, no member of the population in any other region can be selected.

15. Cluster sampling

Cluster sampling is a non-random sampling method which can be employed where no sampling frame exists, and, often, for a population which is distributed over

some geographical area. The technique involves selecting one or more geographical areas and sampling *all* the members of the target population that can be identified.

For example, suppose a survey was needed of companies in South Wales who use a computerized payroll. First, three or four small areas would be chosen (perhaps two of these based in city centres and one or two more in outlying areas). Each company, in each area, might then be phoned, to identify which of them have computerized systems. The survey itself could then be carried out.

The *advantages* of cluster sampling include:

- i it is a good alternative to multi-stage sampling where no sampling frame exists;
- ii. it is generally cheaper than other methods since little organisation or structure is needed in the selection of subjects.

The main *disadvantage* of the method is the fact that sampling is not random and thus selection bias could be significant. (Non-response is not normally considered to be a particular problem.)

16. Quota sampling

A sampling technique much favoured in market research is *quota sampling*. The method uses a team of interviewers, each with a set number (quota) of subjects to interview. Normally the population is stratified in some way and the interviewer's quota will reflect this. This method places a lot of responsibility onto interviewers since the selection of subjects (and there could be many strata involved) is left to them entirely. Ideally they should be well trained and have a responsible, professional attitude.

The *advantages* of quota sampling include:

- i. stratification of the population is usual (although not essential);
- ii. no non-response;
- iii. low cost and convenience.

The main *disadvantages* of this method are:

- i. sampling is non-random and thus selection bias could be significant;
- ii. severe interviewer bias can be introduced into the survey by inexperienced or untrained interviewers, since all the data collection and recording rests with them.

17. Precision

Clearly the best way of obtaining information about a population is to take a census. This will ensure (barring any bias and clerical errors) that the information obtained about the population is accurate. However, sampling is a fact of life and the information about a population that is derived from a sample will inevitably be imprecise. The error involved is sometimes known as sampling error. One technique that is often used to compensate for this is to state limits of error for any sample statistics produced. Particular precision techniques are just outside the scope of this book.

18. Sample size

There is no universal formula for calculating the size of a sample. However, as a starting point, there are two facts that are well known from statistical theory and should be remembered.

- 1. The larger the size of sample, the more precise will be the information given about the population.
- 2. Above a certain size, little extra information is given by increasing the size.

All that can be deduced from the above two statements, together with some other points made in earlier sections of the chapter, is that a sample need only be large enough to be reasonably representative of the population. Some general factors involved in determining sample size are listed below.

- a) Money and time available.
- b) *Aims of the survey*. For example, for a quick market research exercise, a very small sample (perhaps just 50 or 100 subjects) might suffice. However if the opinions of the workforce were desired on a major change of working structures, a 20 or 30% sample might be in order.
- c) *Degree of precision required.* The less precise the results need to be, the smaller the sample size.

For example, to gauge an approximate market reaction to one of their new products, a firm would only need a very small sample. On the other hand, if motor vehicles were being sampled for exhaustive safety tests at a final production stage, the sample would need to be relatively large.

d) *Number of sub-samples required.* When a stratified sample needs to be taken and many sub-samples are defined, it might be necessary to take a relatively large total sample in order that some smaller groups contain significant numbers. For example, suppose that a small sub-group accounted for only 0.1% of the population. A total sample size as large as 10,000 would result in a sample size of only 10 (0.1%) for this sub-group, which would probably not be large enough to gain any meaningful information.

19. Methods of primary data collection

Data collection can be thought of as the means by which information is obtained from the selected subjects of an investigation. There are various data collection methods which can be employed. Sometimes a sampling technique will dictate which method is used and in other cases there will be a choice, depending on how much time and manpower (and inevitably money) is available. The following list gives the most common methods.

a) Individual (personal) interview.

This method is probably the most expensive, but has the advantage of completeness and accuracy. Normally questionnaires will be used (described in more detail in the following section).

Other factors involved are:

- i. interviewers need to be trained;
- ii. interviews need arranging;

- iii. can be used to advantage for pilot surveys, since questions can be thoroughly tested;
- iv. uniformity of approach if only one interviewer is used;
- v. an interviewer can see or sense if a question has not been fully understood and it can be followed-up on the spot.

This form of data collection can be used in conjunction with random or quasirandom sampling.

b) Postal questionnaire.

This is a much cheaper method than the personal interview since manpower (one of the most expensive resources) is not used in the data collection. However, much more effort needs to be put into the design of the questionnaire, since there is often no way of telling whether or not a respondent has understood the questions or has answered them correctly (both of these are generally no problem in a personal interview).

Other factors involved are:

- i. low response rates (although inducements, such as free gifts, often help);
- ii. convenience and cheapness of the method when the population is scattered geographically;
- iii. no prior arrangements necessary (unlike the personal interview);
- iv. questionnaires sent to a company may not be filled in by the correct person.

This method can be used in conjunction with most forms of sampling.

c) Street (informal) interview.

This method of data collection is normally used in conjunction with quota sampling, where the interviewer is often just one of a team. Some factors involved are:

- i. possible differences in interviewer approach to the respondents and the way replies are recorded;
- ii. questions must be short and simple;
- iii. non-response is not a problem normally, since refusals are ignored and another subject selected;
- iv. convenient and cheap.
- d) Telephone interview.

This method is sometimes used in conjunction with a systematic sample (from the telephone book). It would generally be used within a local area and is often connected with selling a product or a service (for example, insurance). It has an in-built bias if private homes are being telephoned (rather than businesses), since only those people with telephones can be contacted and interviewed. It can cause aggravation and the interviewer needs to be very skilled.

e) *Direct observation*.

This method can be used for examining items sampled from a production line, in traffic surveys or in work study. It is normally considered to be the most accurate form of data collection, but is very labour-intensive and cannot be used in many situations.

20. Questionnaire design

If a questionnaire is used in a statistical survey, its design requires careful consideration. A badly designed questionnaire can cause many administrative problems and may cause incorrect deductions to be made from statistical analyses of the results. One of the major reasons why pilot surveys are carried out is to check typical responses to questions. Some important factors in the design of questionnaires are given below.

- a) The questionnaire should be as short as possible.
- b) Questions should:
 - i. be simple and unambiguous.
 - ii. not be technical.
 - iii. not involve calculations or tests of memory.
 - iv. not be personal, offensive or leading.
- c) As many questions as possible should have simple answer categories (so that the respondent has only to choose one). For example:



d) Questions should be asked in a logical order.

A useful check on the adequacy of the design of a questionnaire can be given by conducting a *pilot survey*.

21. The use of secondary data

Secondary data are generally used when:

- a) the time, manpower and resources necessary for your own survey are not available (and, of course, the relevant secondary data exists in a usable form), or
- b) it already exists and provides most, if not all, of the information required.

The *advantages* of using secondary data are savings in time, manpower and resources in sampling and data collection. In other words, somebody else has done the 'spade work' already.

The *disadvantages* of using secondary data can be formidable and careful examination of the source(s) of the data is essential. Problems include the following.

- i. Data quality might be questionable. For example, the sample(s) used may have been too small, interviewers may not have been experienced or any questionnaires used may have been badly designed.
- ii. The data collected might now be out-of-date.
- iii. Geographical coverage of the survey may not coincide with what you require. For example, you might require information for Liverpool and the secondary data coverage is for the whole of Merseyside.
- iv. The strata of the population covered may not be appropriate for your purposes. For example, the secondary data might be split up into male/female and full-time/part-time workers and you might consider that, for your purposes, whether part-time workers are permanent or temporary is significant.
- v. Some terms used might have different meanings. Common examples of this are:
 - Wages (basic only or do they include overtime?)
 - Level of production (are rejects included?)
 - Workers (factory floor only or are office staff included?)

22. Sources of secondary data and their use

Secondary data sources fall broadly into two categories: those that are *internal* and those *external* to the organisation conducting the survey.

Some examples of internal secondary data sources and uses are:

- a customer order file, originally intended for standard accounting purposes, could have its addresses and typical goods amounts used for route planning purposes;
- b) using information on raw material type and price (originally collected by the purchase department to compare manufacturers) for stock control purposes;
- c) information on job times and skills breakdown, originally compiled for job costing, used for organising new pay structures.

Some examples of external secondary data sources are:

- d) the results of a survey undertaken by a credit card company, to analyse the salary and occupation of its customers, might be used by a mail order firm for advertising purposes;
- e) a commercially produced car survey giving popularity ratings and buying intentions, might be used by a garage chain to estimate stock levels of various models.

Without doubt, the most important external secondary data sources are official statistics supplied by the Central Statistical Office and other government departments. These are listed and briefly described in the next section.

23. Official secondary data sources

The following list gives the major publications of the Central Statistical Office.

a) *Annual Abstract of Statistics*. This publication is regarded as the main general reference book for the United Kingdom and has been published for nearly 150 years. Its tables cover just about every aspect of economic, social and industrial life. For example: climate; population; social services; justice and crime;

education; defence; manufacturing and agricultural production; transport and communications; finance.

- b) *Monthly Digest of Statistics*. A monthly abbreviated version of the Annual Abstract of Statistics. Gives the facts on such topics as: population; employment; prices; wages; social services; production and output; energy; engineering; construction; transport; retailing; finance and the weather. It has runs on monthly and quarterly figures for at least two years in most tables and annual figures for longer periods. An annual supplement gives definitions and explanatory notes for each section. An index of sources is included.
- c) *Financial Statistics*. A monthly publication bringing together the key financial and monetary statistics of the United Kingdom. It is the major reference document for people and organisations concerned with government and company finance and financial markets generally. It usually contains at least 18 monthly, 12 quarterly or 5 annual figures on a wide variety of topics. These include: financial accounts for sectors of the economy; Government income and expenditure; public sector borrowing; banking statistics; money supply and domestic credit expansion; institutional investment; company finance and liquidity; exchange and interest rates. An annual explanatory handbook contains notes and definitions.
- d) Economic Trends. Published monthly, this is a compilation of all the main economic indicators, illustrated with charts and diagrams. The first section (Latest Developments) presents the most up-to-date statistical information available during the month, together with a calendar of recent economic events. The central section shows the movements of the key economic indicators over the last five years or so. Finally there is a chart showing the movements of four composite indices over 20 years against a reference chronology of business cycles. In addition, quarterly articles on the national accounts appear in the January, April, July and October issues, and on the balance of payments in the March, June, September and December issues. Occasional articles comment on and analyse economic statistics and introduce new series, new analyses and new methodology. Economic Trends also publishes the release dates of forthcoming important statistics. An annual supplement gives a source for very long runs, up to 35 years in some cases, of key economic indicators. The longer runs are annual figures, but quarterly figures for up to 25 years or more are provided.
- e) *Regional Trends*. An annual publication, with many tables, maps and charts, it presents a wide range of government statistics on the various regions of the United Kingdom. The data covers many social, demographic and economic topics. These include: population, housing, health, law enforcement, education and employment, to show how the regions of the United Kingdom are developing and changing.
- f) United Kingdom National Accounts (The Blue Book). Published annually, this is the essential data source for those concerned with macro-economic policies and studies. The principal publication for national accounts statistics, it provides detailed estimates of national product, income and expenditure. It covers industry, input and output, the personal sector, companies, public corporations,

central and local government, capital formation and national accounts. Tables of statistical information, generally extending over eleven years, are supported by definitions and detailed notes. It is a valuable indicator of how the nation makes and spends its money.

- g) *United Kingdom Balance of Payments (The Pink Book)*. This annual publication is the basic reference book of balance of payments statistics, presenting all the statistical information (both current and for the preceding ten years) needed by those who seek to assess United Kingdom trends in relation to those of the rest of the world.
- h) Social Trends. One of the most popular and colourful annual publications, it has (for over ten years) provided an insight into the changing patterns of life in Britain. The chapters provide accurate analyses and breakdowns of statistical information on population, households and families, education and employment, income and wealth, resources and expenditure, health and social services and many other aspects of British life and work.
- Guide to Official Statistics. A periodically produced reference book for all users of statistics. It indicates what statistics have been compiled for a wide range of commodities, services, occupations etc, and where they have been published. Some 1000 topics are covered and about 2500 sources identified with an index for easy use. It covers all official and significant non-official sources published during the last ten years.

The following publication is compiled by the Department of Employment.

j) Employment Gazette. Published monthly, it is a summary of statistics on: employment, unemployment, numbers of vacancies, overtime and short time, wage rates, retail prices, stoppages. Each publication includes one or more 'indepth' article and details of arbitration awards, notices, orders and statutory instruments.

The following publication is compiled by the Department of Industry.

k) British Business. Published weekly, the main topics are production, prices and trade. It includes information on: the Census of Production, industrial materials, manufactured goods, distribution, retail and service establishments, external trade, prices, passenger movements, hire purchase, entertainment.

Other important business publications include: HSBC Holdings plc Annual Review, NatWest Bank Quarterly Review, Lloyds TSB Annual Report, Barclays Review (quarterly), International Review (Barclays, quarterly), Three Banks Review (quarterly), Journal of the Institute of Bankers (bi-monthly), Financial Times (daily), The Economist (weekly) and The Banker (monthly).

24. Summary

- a) Data that are used for the specific purpose for which they are collected are called primary data. Secondary data is the name given to data that are being used for some purpose other than that for which they were originally collected.
- b) A census is a survey which examines every member of the population. Three important official censuses are the Population Census, the Census of Distribution and the Census of Production.

- c) A sample is a relatively small subset of a population with advantages over a census that costs, time and resources are much less. The main disadvantage is that of acceptability by the layman.
- d) Bias is the tendency of a pattern of errors to influence data in an unrepresentative way. Bias can be due to selection procedures, structure and wording of questions, interviewers or recording.
- e) A sampling frame is a structure which lists or identifies the members of a population.
- f) Random sampling numbers are tables of randomly generated digits, used to ensure that the selection of the members of a sample is free from bias.
- g) Simple random sampling is a technique which ensures that each and every member of a population has an equal chance of being chosen for the sample.
- h) Stratified random sampling ensures that every significant group in the population is represented in proportion in the sample using a stratification process. An extensive sampling frame is needed with this method.
- i) Systematic (quasi-random) sampling involves selecting a random starting point and then sampling every n-th member of the population. The value of n is chosen based on the size of sample required. It can be biased if certain recurring cycles exist in the population, but can often be used where no sampling frame exists.
- j) Multi-stage (quasi-random) sampling is normally used with homogeneous populations spread over a wide area. It involves splitting the area up into regions, selecting a few regions randomly and confining sampling to these regions alone. It is cheaper than random sampling.
- k) Cluster (non-random) sampling involves exhaustive sampling from a few well chosen areas. It is a cheap method, useful for populations spread over a wide geographical area where no sampling frame exists.
- 1) Quota (non-random) sampling normally involves teams of interviewers who obtain information from a set quota of people, the quota being based on some stratification of the population. It is commonly used in market research.
- m) The precision of some statistic obtained from a sample can be measured by describing the limits of error with a given degree of confidence.
- n) Some factors involved in determining the size of a sample are: money and time available, survey aims, degree of precision or number of sub-samples required. Generally, the larger the sample the better, but small samples can give relatively accurate information about a population.
- o) Main methods of primary data collection are:
 - i. Individual (personal) interview.
 - ii. Postal questionnaire.
 - iii. Street (informal) interview.
 - iv. Telephone interview.
 - v. Direct observation.
- p) The main points in questionnaire design are: questionnaire to be as short as possible; questions to be simple, non-ambiguous, non-technical, not to be

personal or offensive and not to involve calculations or tests of memory; answer categories to be given where possible; questions asked in a logical order.

- q) Secondary data can be used where the facilities for your own survey are not available or where the secondary data gives all the information you require. Disadvantages are: data might not be of an acceptable quality or out-of-date; geographical or strata coverage may not be appropriate; there may be differences in the meaning of terms.
- r) Some of the main sources of external secondary data are contained in the following official publications:

Annual Abstract of Statistics; Monthly Digest of Statistics; Financial Statistics; Economic Trends; Regional Trends; United Kingdom National Accounts (Blue Book); United Kingdom Balance of Payments (Pink Book); Social Trends; Employment Gazette; British Business.

25. Student self review questions

- 1. Explain the difference between primary and secondary data. [2]
- 2. Give the meaning of a census and give some examples of official censuses. [3]
- 3. What are the major factors involved when deciding between a sample and a census? [3,4]
- 4. Describe what bias is and give some examples of how it can arise. [5]
- 5. Give at least four examples of a sampling frame. [6]
- 6. What is a random sample? [7]
- 7. What is quasi-random sampling and under what conditions might it be used? [7]
- 8. What are random sampling numbers and how are they used in simple random sampling? [8,10]
- 9. What does the term 'stratification of a population' mean and how is it connected with stratified sampling? [11,12]
- 10. What are the advantages and disadvantages of stratifed sampling when compared with simple random sampling? [12]
- 11. What is the difference between homogeneous and heterogeneous populations? [11,13]
- 12. Give an example of a situation where a systematic sample could be taken:
 - a) where a sampling frame exists;
 - b) where no sampling frame exists. [13]
- 13. What are the differences between multi-stage and cluster sampling methods? [14,15]
- 14. In what type of situation is quota sampling most commonly used and what are its main merits? [16]
- 15. How can the precision of a sample estimate be expressed? [17]
- 16. What are the factors involved in determining the size of a sample? [18]
- 17. List the main methods of collecting primary data [19]

- 18. What are the advantages and disadvantages of a postal questionnaire over a personal interview? [19]
- Give some important considerations in the design of a questionnaire. [20] 19.
- Under what conditions might secondary data be used and what are its possible 20. disadvantages compared with the use of primary data? [21]
- Name some of the major official statistical publications. [22] 21.

26. Student exercises

- 1. MULTI-CHOICE. Which one of the following is NOT a type of random sampling technique:
 - a) Quota sampling b) Systematic sampling
 - d) Multi-stage sampling
- c) Stratified sampling 2. MULTI-CHOICE. A 2% random sample of mail-order customers, each with a numeric serial number, is to be selected. A random number between 00 and 49 is chosen and turns out to be 14. Then, customers with serial numbers 14, 64, 114, 164, 214, ... etc are chosen as the sample. This type of sampling is:
 - a) simple random b) stratified c) quota d) systematic.
- 3. A large company is considering a complete reshaping of its pay structures for production workers. What data might be collected and analysed, other than technical details, to help the management come to a decision? Consider both primary and secondary sources.
- What factors would govern the use of a sample enquiry rather than a census if 4. information was required about shopping facilities throughout a large city.
- MULTI-CHOICE. A sample of 5% of the employees working for a large national 5. company is required. Which one of the following methods would provide the best simple random sample?
 - a) Wait in the car park in a randomly selected branch and select every tenth employee driving in to work.
 - b) Use random number tables to select 1 in 20 of the branches and then select all the employees.
 - c) Select a branch randomly and use personnel records to choose 1 in 20 randomly.
 - d) Select 5% of all employees from personnel records at head office randomly.
- 6. Suggest an appropriate method of sampling that could be employed to obtain information on:
 - a) passengers' views on the adequacy of a local bus service;
 - b) the attitudes to authority of the workforce of a large company;
 - c) the percentage of defects in finished items from a production line;
 - d) the views of Welsh car drivers on the wearing seat belts;
 - e) the views of schoolchildren on school meals.
- 7. A national survey has revealed that 40% of non-manual workers travel to work by public transport while one-half use their own transport. For all workers, 47.5% use public transport and one in every ten use methods other than their own or public transport. A statistical worker in a large factory (which is known to have about

three times as many manual workers as non-manual workers) has been asked to sample 200 employees for their views on factory-provided transport. He decides to take a quota sample at factory gate B at five o'clock one evening.

- a) How many manual workers will there be in the sample?
- b) How many workers who travel to work by public transport will be interviewed?
- c) Calculate the quota to be interviewed in each of the six sub-groups defined.
- d) Point out the limitations of the sampling technique involved and suggest a better way of collecting the data.
- 8. The makers of a brand of cat food 'Purrkins' wish to obtain information on the opinions of their customers and include a short questionnaire on the inside of the label as follows:
 - 1. Do you like Purrkins?
 - 2. Why do you buy Purrkins?
 - 3. Have you tried our dog food?
 - 4. What amount of Purrkins do you normally buy?
 - 5. When did you start using Purrkins?
 - 6. What type of house do you live in?

Criticise the questions.

- 9. Design a short questionnaire to be posted to a sample of customers to obtain their views on your company's delivery service.
- 10. A proposal was received by the Local Authority Planning Office for a motel, public house and restaurant to be built on some private land in the city suburbs. Following an article by the builder in the local paper, the office received 300 letters of which only 28 supported the proposal. What conclusions can the Planning Officer draw from these statistics? Describe what action could be taken to gauge people's views further.

Chapter 2 – Sampling and data collection

1. a) is the correct answer.

c) is a sophisticated and expensive form of random sampling and b) and d) are quasi random sampling techniques.

- 2. (d) is correct. Picking a random starting point and then choosing every nth item to coincide with the proportion desired is the precise way systematic samples are structured.
- 3. Primary: current average pay and estimated new average pay; workers attitudes to new scheme; pay structures in similar companies; official trade union views. Secondary: hours worked and average pay in this industry and over all industries.
- 4. General: available time and manpower; complexity of enquiry; a census might be feasible if information can be obtained by observation only. Probably a sample would suffice unless the survey was official. Is there a sampling frame available?
- 5. (d) is correct, since it is the only one that gives each employee of the whole company an equal chance of being chosen.
- 6. a) Probably cluster
 - b) Stratified would be essential, due to the nature of the enquiry (personnel records would be a good sampling frame)
 - c) Systematic
 - d) Multi-Stage/Cluster
 - e) Simple random (from school records sampling frame).
- 7. a) 150 (b) 95

c)

	Own	Public	Other	TOTAL
Manual	60	75	15	150
Non-manual	25	20	5	50
TOTAL	85	95	20	200

- d) Better to spread sample over more than one location and occasion, since: factory gate B might be used by only certain types of workers; shift workers who finish before 5 o'clock will not be considered. Also, workers might resent the inconvenience and the statistical worker would find extracting the information difficult with so many people moving quickly. It will also be very difficult to count moving cars and interview people at the same time. A short simple census would be much better (random sampling would not be appropriate here).
- 8. 1) A pointless question 2) Satisfactory 3) Which dog food?
 - 4) Exactly what does 'amount' mean and over what period of time?
 - 5) Difficult memory question (how accurate does the respondent have to be?) Better is one of, say, four boxes to be ticked.
 - 6) Better to give a set of house categories and ask respondents to choose one.
- 10. People who are against the scheme are much more likely to write in. Thus no conclusions can be drawn. An unbiased sampling technique (based in the area immediately surrounding the proposed scheme) would be appropriate.

Chapter 3 – Data and their accuracy

- c) is the correct answer. Counting the number of times an event occurs will always 1. give a discrete (precise) value. Times, weights and ages can never be calculated precisely, only approximated. a), b) and d) are examples of continuous data.
- a) is the correct answer. The largest value that 8.2 can take is 8.25 and the largest 2. value that 16 can take is 16.5, giving 24.75 as the largest value that their sum can take.
- 3. a) Univariate, variable='time to complete job', continuous, numeric.
 - b) Bivariate, variable 1='job title', non-numeric, discrete; variable 2='age', numeric, continuous.
 - c) Bivariate, variable 1='location', non-numeric, discrete; variable 2='no. of employees', numeric, discrete.
 - d) Univariate, variable='dept. name', non-numeric, discrete.
 - e) Multivariate (5-variable): variable 1='average wage', numeric, discrete; variable 2='manual/non-manual', non-numeric, discrete; variable 3='sex', non-numeric, discrete; variable 4='industry', non-numeric, discrete; variable 5='year', numeric, discrete.
- (a) £148 360 (b) 23 000 tons (c) 3.2 mm (d) £16 (e) 30 months (f) £18 600 4.
- 5. b) is the correct answer. The form of sampling used has no particular bearing on the way data is measured and thus its accuracy. Therefore c) and d) are misleading statements.
- 6. (b) is correct. Kappa range is (95000, 105000) and Lambda (180000, 220000). Thus, range of joint stock is (275000, 325000) which has a possible highest error of 25,000 of the estimated 300,000 valuation = 25000/300000 = 0.083 = 8.3%
- 7. (a) [192,206] (b) [56,96] (c) [159.71,172.15] (2D)
 - (d) [457.54,502.38] (2D) (e) [0,0.75] (2D)
- 8. (a) £600
 - (b) [0,£1320]. Buy = [180,220]. Per item worst = Buy at £16, Sell at £16, Profit=0; Per item best = Buy at £14, Sell at £20, Profit=£6. Thus profit range = \pounds [180×0, 220×6].
- 9. (a) [1776,2028] (b) (i) [£3463.20,£4157.40] (ii) [£5239.20,£6185.40] (c) $[\pounds 1081.80, \pounds 2722.20]$ (d) $\pounds 3800$; min profit = 28.5%, max profit = 71.6%
- 11. (a) [53,107] (b) 80
- [104 269,105 816] in £000. 10.

Chapter 4 – Frequency distributions and charts

1. Number of vans unavailable 0 1 2 3 4 5 6 7 8 Total Number of days 12 21 11 9 2 3 1 0 1 60

Comments: The most common number of vans unavailable was 1 and on only 12 occasions were all vans available. On most days there were not more than 3 vans unavailable and at no time was there more than 8 vans unavailable.

- 2. (a) Since the data is discrete (counted), the limits of separate classes should not meet.
 - (b) There are too few classes given.
 - (c) The distribution of frequencies is not good.
 - (d) The last two classes are out of order.
 - (e) A better structure would be to have classes such as: 500–509, 510–519, 520–524, 525–529, 530–534, 535–539, 540–559, 560–579.

3.	(a) Limits			s Boundaries							
	Class	lower upp	per lov	ver	upper	W	<i>idth</i>	Mid	l-point		
	0 to 4	0 4	. (0	4.5		5		2		
	5 to 9	5 9	4	.5	9.5		5		7		
	10 to 19	10 19	99	.5	19.5		10	1	14.5		
	20 to 29	20 29	9 19	9.5	29.5		10	2	24.5		
	30 to 49	30 49	9 29	9.5	49.5		20	3	39.5		
	(b) 12(2)+28(7	(b) $12(2)+28(7)+9(14.5)+7(24.5)+2(39.5) = 601.$									
4.	Diame	ter of bolt	Nu	umber of bolts							
	1.90) – 1.94		3							
	1.95	5 – 1.99			9						
	2.00) - 2.04			17						
	2.05	2.05 - 2.09			10						
	2.10	- 2.14 - 2.19			5						
	2.20		5								
	2.50 a	and over			2						
6.	(b) 4143 (c) Total number of car-hours per day = $400 \times 12 = 4800$.										
	Thus utilization = $\frac{3485}{236} = 86\%$										
8.	(a) 19 (b) 14 (c) 238 hours (approx)										
9.	0-100 100-200 200-300 300-400 400-500 500-600 600-700 700-800 800-900 900-1000										
	1 1	8	8	12	25		19		14	9	3
10.	Repayments	(under, £00	0) 0.4	0.8	1.2 1.6	2.0	2.4	2.8	3.2		
	% of home owners 2				42 69	87	95	98	100		
	(i) 30 (ii) 38										
11.	(a) Cumulat repayme	ive % nts	0.3	6	.9 25.	3 5	53.1	76.9	89.9	95.6	100
	Cumulat of home	ive % numb owners	er 2	1	42	2	69	87	95	98	100
	(c) 37										
12.	Cumulative %	% net output		11	37	4	9	65	78	100	
	Cumulative %	6 number of	firms	40	72	8	7	94	98	100	

The largest 20% of firms account for approximately 57% of all net output.

13.	Cumulative % income before tax	1	6	15	35	60	72	82	89	100
	Cumulative % number of incomes	4	16	30	56	80	89	95	98	100

Chapter 5 – General charts and graphs

- 3. Line diagram or simple bar chart. The latter should have each bar 'broken' in some way to emphasise the break of scale, making the former preferable. The shifts appear to be in cycles of three.
- 4. Multiple line diagram and multiple bar chart. The former is preferable, particularly since the three variable values are conveniently separate.
- 5. Neither; they both show different aspects of the data. Both have their place, depending on whether absolute values and totals or relative comparisons are more important.
- Radius 2 = 1.17 × radius 1; radius 3 = 1.25 × radius 1. Angles (in degrees): Circle 1 = 50, 81, 166, 63;
 Circle 2 = 49, 62, 177, 71; Circle 3 = 47, 53, 171, 90.

Chapter 6 – Arithmetic mean

- 1. (a) 80.4 (1D) (b) 0.507 (3D) 2. (a) 19.91 (2D) (b) 4.1 (1D)
- 3. (a) is correct. 'Expected' = mean = [0(6)+1(3)+4(2)+4(3)+2(4)+1(5)]/20 = 1.8.
- 4. 25.2 (1D) 5. 37.04 yrs (2D)
- 6. 425.0012 gms (4D). The consumer is getting reasonable value since the mean is (just) over the advertised contents weight of 425 gms.
- 7. (a) 23.625 (b) 40 8. (a) 16.7 (b)(i.) 24.3 (ii.) 20.5 (c) 62
- 9. d) is incorrect. The mean CAN always be calculated, no matter how large the set of values is.

Chapter 7 – Median

- (b) is correct. The items in size order are: 35 35 36 36 36 37 38 40 40 42 43 and the middle item is the 6th, which is 37.
- 2. (a) 3.75 (b) 78.5
- 3. (a) 22 (b) Extreme values are present at the lower end of the distribution. (c) The bags would probably be packed to some nominal weight, which would mean that the actual weights would be fairly symmetrically distributed. Thus the mean would be an ideal average.
- 4. 126.75. A class width of 9 is not a very desirable one from the point of view of an observer attempting to comprehend the general nature of the data. A much better class structure would be 90–99, 100–109, etc.
- 5. 1.79 hours (2D). 6. 580 hours.

Chapter 8 - Mode and other measures

- 1. (a) 11 (b) 2 and 3 (bi-modal) (c) 15
- 2. 21.8 (1D). Since the distribution is fairly well skewed, the mode is giving a value that is too high for practical purposes. The median is probably more suitable here.
- 3. Mode=1. This type of data is ideally suited to a modal average, since in normal circumstances the most typical number of children can be put to more practical use than a non-typical mathematical value given, for instance, by the mean.
- 4. (c) is incorrect. Refer to Figure 3 for the relative positions of the mean, median and mode in a right-skewed distribution.

9. 8.21%

- 5. (a) 2972 (b) 2769 (c) 2744 (d) 456 (e) 7. Distribution is moderately skewed.
- 6. 3;2.88;2.77.
- 7. 75.4 customers per hour.
- 8. 3.2%
- 10. (a) 58.3 (b) 56.3
- 11. (a) $\pounds 20/sq yd$ (b) $\pounds 32/sq yd$.

Chapter 9 – Measures of dispersion and skewness

- 1. 25; 8.375
- 2. Before: mean=£115.50; md=£22.90. After: mean=£98.50; md=£30.20.
- 3. (a) 4.1 (1D) (b) 0.81 (2D) (c) 4 (d) 0.77 (2D)
- 4. 5.0 (1D)

Chapter 10 – Standard deviation

- 1. 1.63 (2D)
- 2. (c) is correct. All values have been converted to percentages by multiplying by 4. The standard deviation is measured in the same units as the petty cash amounts, thus the new mean and standard deviation also should be multiplied by 4.
- 3. (a) 6.6; 6; 8; 1.9 (1D) (b) 0.3 (1D) (c) Range/6 = 1.3 (1D). Sd is 1.9 (larger than 1.3) since the distribution is right skewed.
- 4. (c) is correct. $CV = (mean/sd) \times 100\% = 25\%$.
- 5. (a) 36.32 (2D); 9.95 (2D). (b) 16.42 and 56.22.
- (a) 0.16712; 0.00221 (b) cv(1)=1.32%; cv(2)=1.82% (c) 0.16571 (d) New mean increased to 0.16800. Sd unaltered at 0.00300. New cv(2)=1.79%. Second sample still more variable.

Chapter 11 - Quantiles and the quartile deviation

- 1. (a) is correct. All the others are measured in the same units as the data.
- 2. Median=30; Q1=28; Q3=32; qd=2 3. 1; 1
- 4. (a) 35.07; 9.74 (b) 0.07
- 5. (b) is correct. The diagram shows a 'less than' ogive and C corresponds to a point 600/800 = 75% along the distribution of values.
- 6. (a) 10.90; 11.98 (b) Only 30% of bulbs last longer than 11.98 days.
- 7. Classes are 0.5–1.5, 1.5–2.5, ... etc. Median=4.15 wks.

Chapter 12 - Linear functions and graphs

- 1. (b) is correct.
- 2. (a) 4;13 (b) 3;–12 (c) 2;1.5 (d) 0.25;0.5
- 3. (Graphs NOT given in these answers)

4. (a) 1 (b) –6 (c) 0.1

5. (a) y = 1 + x (b) y = 6 - x (c) y = 0.5x - 1

- 6. y = 2x 4
- 7. (a) is correct. The relationship can be re-arranged into the form y = 4 2x which shows the gradient is -2.
- 8. (c) is correct. Only equation (c) satisfies the two points x=12, y=2 and x=8, y=0

Chapter 13 – Regression techniques

- 1. Mean value = (7,5); Estimate = 6.7 (approx).
- 2. y = 0.51 + 0.64x; Estimate = 6.9 (approx). 3. y = -0.6 + 0.9x; 48.9
- 4. y = 1.94x + 10.83
- 5. (d) is correct. Taking the regression line in the form y = mx + c, c = 6, since the lines meets the *y*-axis at 6. Also the orientation of the line shows that the gradient (m) is negative with ratio -6/6 = -1.
- 6. x = capacity, y = price, y = 1236.9 + 3.0192x.
 - (a) There is a clear case of independent versus dependent variable here, since overtime worked will presumably depend on how much work there is to do (i.e. how many orders have been received). Thus *x*=orders and *y*=overtime. Line is y = -2.26+ 0.40*x* and *y*(100)=38 (i.e. 38 overtime hours are needed to support 100 orders).
 - (b) We require the number of orders that corresponds to 35 hours total overtime, which is obtained by substituting y=35 into the above line. The value of x obtained (number of orders) is the least that would be acceptable as a criterion for taking on a new employee.

Chapter 14 - Correlation techniques

1. 0.98(2D)

7.

- 2. (a) is correct. Value +1 is perfect positive correlation and -1 is perfect negative correlation. No correlation has value zero.
- 3. (a) is correct. Remember that positive correlation shows a pattern stretching from bottom left to top right. Also, the stronger the correlation is, the more the points resemble a straight line.
- 4. 0.60
- 5. 0.97. This shows that 97% of the variation in profit (before taxation) is due to variations in turnover. Clearly a result to be expected, since no other significant factors should be expected.
- 6. *r*=0.93. A high positive correlation coefficient seems appropriate. A cost on output regression line could then be extrapolated with some degree of confidence.
- 7. (a) 0.49 (b) 0.33
- 8. r'=0.51. Only a moderate degree of positive correlation, and with the coefficient of determination (r'^2) = 0.26, this means that only 26% of the movement of the share price can be attributed to the FT Index. Thus the FT Index can be considered as only an approximate indicator for the particular share price.

- 9. r'=0.67. A moderate level of agreement. They both clearly agree on the best and the worst suppliers and in between there is no strong measure of disagreement. No particular conclusions about quality of suppliers can be deduced since the two managers would be assumed to weigh various attributes of suppliers differently, according to their own needs and functions.
- 10. (a) is incorrect. Data must always be numeric for the product moment correlation coefficient to be calculated.

Chapter 15 – Time series model

- 1. Extreme weather (storms, heat waves); stock shortages; special events (fairs, shows); new competition in the area; bank holidays; national strikes; special sales offers; 'flu epidemics.
- 2. Company sales are highly seasonal, with the peak during the summer. Autumn sales are beginning to catch the value of sales in the winter quarter. The general trend in sales is upwards.

Chapter 16 – Time series trend

- 1. 15.4, 15.2, 15.0, 14.8, 14.6, 14.4, 14.2, 14.0, 13.8, 13.6
- 2. (a) is correct. A 4-point centered average will always leave two time points at either end of the data without a plotted point.
- 3. (a) 9.7,14.0,11.7,11.3,8.3,10.3,15.0,12.7,12.7,9.3,11.3,16.7,14.3 (1D)
 (b) 10.8,11.0,11.2,11.2,11.6,11.8,12.0,12.2,12.4,13.0,13.2
 The moving average of period 5 is the correct one to use for the trend, since the data cycle over groups of 5 exactly.
- 5. The moving average trend, beginning at Year 4 is (to nearest unit): 323, 328, 332, 339, 346, 357, 366, 375, 384, 390, 392.
- 6. 3.3, 3.4, 3.5, 3.6, 3.7, 3.9, 4.0, 4.1, 4.2, 4.3, 4.4, 4.5

Chapter 17 – Seasonal variation and forecasting

(a) Seasonal factors: 13.8, 23.8, -41.3, 3.8 1. Seasonally adjusted figures: 126, 126, 136, 131, 136, 146, 146, 161, 166, 166, 176, 171 (b) Seasonal factors: 1.09, 1.17, 0.71, 1.02 Seasonally adjusted figures: 127, 128, 137, 126, 137, 147, 145, 168, 166, 165, 171, 182 2. (a) Season 1 = -2.2; season 2 = 0.2; season 3 = -1.5; season 4 = 10.6; season 5 = -7.1(b) 10.2, 10.8, 11.5, 10.4, 11.1, 11.2, 11.8, 11.5, 12.4, 12.1, 12.2, 12.8, 12.5, 15.4, 13.1 (c) 11.7, 14.4, 12.9, 25.2, 7.8 3. (a) 0.78, 0.95, 0.98, 1.29 (b) 318, 302, 319 (to nearest unit) (c) 289, 301, 403 (to nearest unit) (a) -0.8, 0.5, -0.6, 0.9 (b) 3.8, 5.2, 4.2, 5.8 4 5. (c) is correct. The model is: $y = t \times S$ or Sales = Trend × Seasonal. ie $1600 = \text{Trend} \times 0.8$

Thus, trend value = 1600/0.8 = 2,000.
- 6. (a) is correct. The seasonal (proportion) values must add to 4, which gives Q4 seasonal value as 0.5. Alternatively, the percentage seasonal variation should add to zero, giving Q4 seasonal variation as –50%.
- 7. (a) is correct. Trend for Q1 is known as 2,000 (from Q5). Similarly, Q2 trend = 4400/2 = 2,200 and Q3 trend = 1680/0.7 = 2,400. Clearly, Q4 trend = 2,600. Thus Q4 sales = trend × seasonal factor = $2600 \times 0.5 = 1,300$.
- 8. Seasonally adjusted values: Additive: 6.4, 9.1, 8.6, 8.4, 8.9, 8.1, 8.2, 8.8, 8.2, 9.2, 8.9, 9.8 (%) Multiplicative: 7.1, 9.2, 8.6, 8.2, 8.8, 8.1, 8.2, 8.8, 8.3, 9.3, 9.0, 10.2 (%) Forecast for 1983, quarter 1 = 13% (additive and multiplicative) The multiplicative model would be better since figures are percentages.

Chapter 18 – Index relatives

```
(c) is correct, since 120^{*}(1.05)^{3} = \pounds 162.07.
1.
     Price relative = 90; quantity relative = 130; expenditure relative = 117.
2.
3.
            Mar
                   Apr May Jun
                                     Jul
                                           Aug
                                                   Sep
                                                         Oct
                                     76.1
     (a)
             100
                   88.7
                         90.1
                               73.2
                                           102.8
                                                  111.3
                                                         96.5
     (b)
            110.9
                   98.4
                         100 81.3
                                     84.4
                                           114.1
                                                  123.4 107.0
                         87.7
     (c)
            97.3
                   86.3
                               71.2
                                     74.0
                                           100
                                                  108.2 93.8
4.
                 Mar Apr
                             May Jun
                                           Jul Aug Sep
                                                            Oct Nov
                  100 103.8 108.2 109.4 108.4 106.1 103.5 104.2 101.5
     Fixed base
     Chain base 103.8 104.2 101.1
                                    99.2
                                          97.8
                                                97.5 100.8
                                                            97.4
                         19X1 19X2 19X3 19X4 19X5 19X6 19X7 19X8 19X9
5.
     (a)
          Chain base
                                       98.0 112.0 114.3 94.5 119.8 102.8 102.0
                               105.2
                           _
          index
          Amount
                                              587
                                                          634
                                                                760
                                                                      781
                                                                            797
          harvested
                                 19X1 19X2 19X3
                                                    19X4 19X5 19X6 19X7
6.
                          19X0
         Index for firm
                                  96
                           101
                                       100
                                              107
                                                     98
                                                           98
                                                                103
                                                                      107
         (19X2=100)
         National index
                            90
                                  89
                                       100
                                             104
                                                     97
                                                           96
                                                                100
                                                                      104
         (19X2=100)
                           100 102 103 103 104 106 105 107 106 107
7.
      Whole economy
      Coal and coke
                           100 157 176 178 189 191 193 196 196 204
                        1
                              2
                                    3
                                          4
                                                5
                                                      6
                                                            7
8.
      Time point
      Real index
                       100
                            99.7 102.1 110.7 111.6 111.9 112.8
9.
                    19X5
                           19X6 19X7 19X8 19X9 19Y0 19Y1
                     100
                                  89.2
                                        98.2
                                              99.0
                                                    98.3
      Fixed base
                           99.5
                                                          105.5
                           99.5
                                  89.6 110.1 100.8 99.3 107.3
      Chain base
10.
     (a) is correct. Over the period, inflation has increased by 210/180=16.7\% and
```

- noney wages by 115/100=15%. Thus (i) is correct. Also, 5% compounded for 3 years yields $1.05^3 = 1.157$ or 15.7%. Thus (ii) is incorrect.
- 11. (b) is correct. By calculating the RVI (see section 13) we obtain $\frac{115}{100} \times \frac{180}{210} \times 100$ which represents a 1.43% decrease.

Chapter 19 - Composite index numbers

- 1. (a) is correct. 7(130)+3X=10(127) is rearranged to give 3X=360. Thus X=120.
- 2. (a) 105.4 (b) 104.9
- 3. I_{Feb}=110.2; I_{Mar}=101.2; Volumes increased overall by 10% from Jan to Feb, then fell by almost the same amount from Feb to Mar.

(b) $L_{19X1}=107.0$; $L_{19X2}=112.4$

4. 101.7

6.

- 5. L₂=110.6; L₃=176.6.
- (a) 19X0 19X1 19X2 Wheat 0.99 0.99 0.98 Barley 0.19 0.19 0.24 Oats 2.70 3.15 3.48
 - (c) $P_{19X1}=107.3$; $P_{19X2}=112.3$
- 7. $P_{cost}=107.7; P_{quantity}=109.3$

Chapter 21 - Interest and depreciation

1.	44; 345	2.	47.4	3.	-560	4.	2187; 3280
5.	18.60	6.	70	7.	£1650	8.	(a) £924.20 (b) £4578.47
9.	£873.22	10.	14	11.	24.57%	12.	£9929.97

- 13. (d) is correct. APR is calculated at 1% compounded for 12 periods (of 1 month). This is $(1.01)^{12} = 1.1268$ yielding 12.7%.
- 14. (a) 18.81% (b) 19.25% (c) 19.56%
- 15. (b) is correct. Using the depreciation formula in section 22 gives $5 = 46(1-i)^3$. This can be rearranged to give i = 0.4772, giving the average rate as 47.7%.
- 16. £35895
- 17. (a) is correct. $\pounds 20,000 \times (0.78)^3 = \pounds 9,491$ and $\pounds 20,000 \times (0.82)^3 = \pounds 11,027$.
- 18. (a) £55188.71 (b) 17.57% 19. £4774.42

Chapter 22 - Present value and investment appraisal

- 1. (a) £986.27 (b) £1134.85 (c) £3583.79
- 2. PV of £10000 in 2 years is £9053.99. Therefore pay £9000 now. 3. £15686.62
- 4. PV of debt = $\pounds 2524 + o/heads$ of $\pounds 250$ gives total cost of $\pounds 2774$. So the minimum selling price = $\pounds 277.40$ per set.
- 5. The real comparison is between £800 now or £1000 in 1 year. This represents a discount rate of 25%, which is higher than any standard investment rate. Hence, £1800 cash is well spent here!
- 6. NPV = £5366.80. 7. At rate 18%, NPV is £14069. Purchase is recommended.
- 8. At 18%, NPV = £14069; at 25%, NPV = -£3359. IRR estimate = 23.7%.
- 9. (a) NPV1 = £11314.70; NPV2 = £12816.00. Choose project 2 on NPV.
 - (b) NPV1 = −£232.20; NPV2 = −£1202.50. IRR1 = 19.9%; IRR2 = 19.6%. Choose project 1 on IRR.
 - (c) The two projects are different in scale and also have different flow patterns. (Note however that with a discount rate of 20%, the NPV criterion would choose project 1 since it has the least deficit.)
- 10. (a) -£3490 (b) The value of the project will not be enough to repay the loan.

Chapter 23 – Annuities

- 1. (a) £2933.30 (b) £3167.96
- 2. £317.62
- 3. (d) is correct. Calculation = $\pounds 17,000/(0.06) = \pounds 283,333$.
- 4. (a) £9124.69 (b) £14419.43 (c) £21739.13
- 5. (b) is correct. Use the formula in section 11 with P=£200,000, n=15 and i=0.06
- (a) £13224.31
 (b) Year 1 2 3 4 5 Interest paid (£) 7062.00 6045.22 4860.67 3480.67 1872.97
- (a) £2196.69 (b) £183.06 per month can be invested as an ordinary annuity at 0.75%/mth to yield £2289.64 at year end. Therefore excess = £92.95 = 0.5% of original principal.
- 8. Payment is £3686.45 9. Depreciation charge is £2490.56
- 10. £7767.23; £14784.46

Chapter 24 – Functions and graphs

(a) is correct. $\frac{20}{0.2} \times \frac{1}{r} = \frac{20}{0.2} \times \frac{1}{100} = \frac{20}{20} = 1$ 1. 2. x=0.82; y=9.533. (a) x=100, y=200 (b) x=3, y=4 (c) x=-2, y=4 (d) x=12, y=-12-4 -3 -2 -1 4. Plotted points: x 0 1 2 9 0 -5 -6 -3 4 15 V (i) -3 < x < 0.5 (ii) x < -3 and x > 0.55. -1 0 Plotted points: х 1 2 3 4 5 8 5 2 -1 14 - 3x17 14 11 28 14 -2 -4 $2x^2 - 12x + 14$ 4 -2 4 *x*=0, *x*=4.5 6. Plotted points: -2 -1 0 1 2 3 4 х $2x^2 - 4x - 5$ 11 1 -5 -7 -5 1 11 $9+5x-x^2$ -5 3 9 13 15 15 13 x = -1, x = 47. (a) $x^3 - 4x^2 + x + 6$ (b) Plotted points: -1 0 1 2 3 4 х $x^{3}-4x^{2}+x+6$ 0 6 4 0 0 10 Curve meets *x*-axis at x=-1, x=2 and x=3. (c) x=0 and x=1.5Plotted points: 8. 1 1.25 1.5 1.75 2 2.25 2.5 х -0.5 0.19 0.5 0.44 -0.81-2 V 0 (i) 1200 and 2000 (2S) (ii) max profit = £520, production level = 1600 (2S) 9. Plotted points: 1 2 3 4 5 (a) х 6 315 220 191 180 175 173 y (b) This gives total running costs per week for x lorries (c) £45500

Chapter 25 – Linear equations

- 1. (a) is correct. To solve, equate to give 3x-2 = x+2 yielding x=2, y=4.
- 2. (a) x=6 (b) x=13 (c) x=-1 (d) x=5 (e) x=5 (f) x=0.5 (g) x=-2 (h) x=-2.5 (i) x=-15 (j) x=2 (k) x=5
- 3. *x*=3 4. *y*=1.5
- 5. (a) x=3, y=1 (b) x=3, y=5 (c) x=1, y=2 (d) x=4, y=1 (e) x=7, y=3
- 6. (a) x=5, y=3 (b) x=3, y=1.5 (c) x=y=4 (d) x=-0.1, y=0.4
- 7. 6 8. (a) 10(0.9)x+3y=37.5; 7x+4y=40 (b) x=2, y=6.5
- 9. 45*A* and 15*B* tables 10. (a) x=2, y=-1, z=5 (b) x=2, y=3, z=-1 (c) x=-1, y=10, z=5
- 11. 25*X*, 5*Y* and 20*Z* products.

Chapter 26 - Quadratic and cubic equations

- 1. (a) -3,4 (b) -1/3,5/2 (c) -2,2 (d) 0,0.4 (e) -1.5,8 (f) 3,4 (g) 2,3.5 (h) -2,2.5
- 2. (d) is correct. For the formula: a=1, b=-2 and c=-24. Inside the root, the calculation needs to be made carefully as: $\sqrt{[(-2)^2 4(1)(-24)]} = \sqrt{[4 + 96]} = \sqrt{100} = 10$.
- 3. (a) 1.5,2.5 (b) 2.38,4.62 (c) 3,4 (d) No solutions (e) -0.72,1.39 (f) 0.37,3.63 (g) 3.05,7.06 (h) -1.32, 0.57
- (a) Plotted points: 4. x 0 1 2 3 4 5 6 7 8 Y 4.5 1 -0.50 2.5 7 13.5 22 32.5
 - (b) (i) 1.5,3 (ii) 0.4,4.1 (iii) 1.3,4.2 (iv) 0.4,7.2
- 5. (a) -4.65,0.65 (b) -2.58,0.58 6. 0,1,2
- 7. Plotted points: -6 -5 -4 -3 -2 -1 х 0 1 2 3 $y=2x^3+8x^2-18x-25$ -61 15 47 47 27 -1 -25 -33 -13 47 y = 2x + 2010 18 24 8. 2 (a) Plotted points: 2.5 3 3.5 4 4.55 x x^{3} -10.55 x^{2} +36.4x-40.8 -2.20 -0.11 0.45 0.24 0 0.49 2.45
 - solutions = 2.55,4,4 (b) solutions are -0.5,0.5,3
 - (c) Plotted points: -2 -1 0 1 2 3 4 5 х $-20+8x+12x^2-3x^3$ 36 -13 -20 -3 20 31 12 -55 solutions = -1.4, 1.1, 4.3

9. -0.97

Chapter 27 – Differentiation and integration

1. (a) 8x (b)
$$12x^3+4x$$
 (c) $60x-10$ (d) $8-\frac{2}{x^2}$ (e) $2x+3$ (f) $4.5x^2$ (g) $2-\frac{4}{x^2}$

2. (a)
$$\frac{dy}{dx} = 10x - 2$$
, $\frac{d^2y}{dx^2} = 10$ (b) $\frac{dy}{dx} = -10 + 12x - 6x^2$, $\frac{d^2y}{dx^2} = 12 - 12x$

(c)
$$\frac{dy}{dx} = 9x^2 + 4$$
, $\frac{d^2y}{dx^2} = 18x$

- 3. Turning point is a minimum at x=2, y=-8
- 4. *x*=0.33, *y*=3.81 (max) and *x*=5, *y*=-47 (min)

- 5. (a) $3x^3+C$ (b) $0.5x^4+C$ (c) $2x^4-x^3+4x^2-10x+C$ (d) $\frac{-1}{x^2}$ 6. $y=2x^2-3x+6$
- 7. (a) $P=11x-x^2-24$ (b) 8000 (i.e. x=8) (c) 5500 (i.e. x=5.5) (d) £625 (i.e. P=6.25)

Chapter 28 - Cost, revenue and profit functions

- 1. (b) is correct. C = 4 + 0.8(2) = 4 + 1.6 = 5.6(000) = 5,600.
- 2. (d) is correct.
- 3. (a) $P=18x-20-4x^2$ (b) 225 units produced give a total profit of £250 (c) A loss of £6000
- 4 Cost-minimising yearly level of production is 4309 items. Total cost is £16661.27
- 5 $p_r(\pounds)=13.75-0.175q$, where *q* is the quantity demanded 6. £8100
- 7. (a) £2.50 (b) (i) $\frac{2000}{x}$ +2 (ii) 0.5 $\frac{2000}{x}$ (c) 4000 units (d) 5000 units (e) 2000 units
- 8. (a) 8.9-0.0005x (b) $7.1x-0.0005x^2-15000$ (c) £10,205 at a sales level of 7100 (d) £5.35

Chapter 29 - Set theory and enumeration

- (a) False. (b) False, C is a subset of A. (c) True. (d) False, smallest value must be n[A]=7. (e) False. (f) True (g) True.
- (a) {a,b,c,d,e,f} (b) {a,b,c,d,e,g,h} (c) {c,d,e} (d) {c,d,e} (e) {a,c,d,e,f,g,h}
 (f) {a,c,d,e} (g) {a,b,f,g,h,i} (h) {b,i} (i) {a,b,f,g,h,i}
- 3. (a) $U = \{r, s, t, u, v, w, x, y\} = \text{set of all products stocked.}$
 - (b) $\{r,t,v,w,x\}$ = set of products bought by either C or D. (c) $E \cap B = E = \{r,v,w,x\}$ = set of products bought by both B and E. Also, all products bought by E are also bought by B (E is a subset of B).
 - (d) $\{s, u, v, w, y\}$ = products that are never bought by C.
 - (e) $A \cup C = \{r, s, t, v, x\}$ and $B' = \{s, u, y\}$. Thus $(A \cup C) \cap B' = \{s\}$ = the products bought by either A or C that are never bought by B.
 - (f) $\{r\}$ = the products bought by all regular customers.
 - (g) $\{u, y\}$ = products never bought by any of the regular customers.
- 4. *ab*=12, *a*=16. 5. 5 6. (a) 5 (b) 158 (c) 72 (d) 42 (e) 10
- 7. (a) 19 (b) 15 (c) 3 (d) 2

Chapter 30 - Introduction to probability

1. b;c 2. c generally; e 3. (a) $\frac{1}{6}$ (b) $\frac{5}{12}$ (c) $\frac{5}{6}$

- 4. (b) is correct. There are 36 combinations altogether and of these just 6 (6 and 1, 1 and 6, 5 and 2, 2 and 5, 3 and 4, 4 and 3) add to 7. Thus probability $=\frac{6}{26}=\frac{1}{4}$.
- 5. (d) is correct. All three systems must fail with probability $\left(\frac{1}{100}\right)^3$.
- 6. (a) 0.04 (b) 0.54 (c) 0.42
- 7. (a) 0.12 (b) 0.03 (c) 0.03 (d) 0.913 (3D) (e) 0.319 (3D)
- 8. (a) 0.72 (b) 0.92 (c) 0.68 9. (a) 0.023 (b) 0.045 (3D)
- 10. (a) 0.9 (b) 0.921 (3D) (c) 689 (to nearest unit)

Chapter 31 - Conditional probability and expectation

- 1. (a) £32,000 (b) 0.16, 0.52, 0.28, 0.04 2. 10.85
- 3. 36.25 days (using EXPECTATION); 30.5 days (using other techniques). The latter is strictly correct.
- (a) expected profit = £24.50 (b) expected profit = £18.50. 200 cauliflowers should be bought, since this leads to the largest profit (£27) in a day.

5. (a)
$$\frac{2}{3}$$
 (b) $\frac{2}{5}$ 6. (a) 0.42 (b) 0.30 (c) 0.50 (d) 0.71 (2D)

- 7. (a) 0.553 (b) 0.605 (c) 0.395
- 8. 0.25 9. (a) 0.80 (b) 0.35 (c) 0.85 (d) 0.60 (e) 0.57 (2D) (f) 0.25 10. $\frac{2}{3}$.

Chapter 32 – Permutations and combinations

- 1. AB, AC, AD, AE, BC, BD, BE, CD, CE, DE. (10 altogether.)
- 2. (a) 120 (b) 12 (c) 120 (d) 210 3. (a) 5 (b) 20 (c) 24 (d) 30 4. (a) 6 (b) 4 (c) $\frac{2}{2}$

5. (a) 126 (b) 60 (c)
$$\frac{60}{126} = 0.476$$
 (3D) (d) $\frac{81}{126} = 0.643$ (3D) (e) $\frac{45}{126} = 0.357$ (3D)

Chapter 33 – Binomial and poisson distributions

- (a) 30 (b) Trial = selecting a workman; trial success = finding a workman idle; number of trials = 6 (the number of workmen involved).
- 2. 0 1 2 x 3 4 0.316 0.422 0.211 0.047 0.004 р 2.94; 1.71 (2D) (b) (i) 0.022 (ii) 0.112 (iii) 0.243 (iv) 0.623 (3D) 3. (a) 4. 0 1 2 3 4 х $0.1003 \quad 0.2306 \quad 0.2652 \quad 0.2033 \quad 0.2006$ р
- 5. (a) 0.670 (b) 0.062 (c) 0.047 (3D)
- 7. (a) 0.088 (3D) (b) 0.263 (3D) (c) 0.68
 8. (a) 0.737 (b) 0.263 (3D) (c) 23.

 8. (a) 0.737 (b) 0.263 (3D) (c) 0.68

6. (a) 0.190 (b) 0.191 (3D)

Chapter 34 – Normal distribution

1. (a) (i) 0.6480 (ii) 0.8888 (iii) 0.9968 (b) (i) 0.1379 (ii) 0.0019 (iii) 0.4483 (c) (i) 0.1357 (ii) 0.0007 (iii) 0.0268 (d) (i) 0.9962 (ii) 0.7764 2. (a) (i) 0.1314 (ii) 0.0307 (iii) 0.8379 (b) (i) 0.8106 (ii) 0.9846 (iii) 0.1740 (i) 0.0099 (ii) 0.6591 (iii) 0.3310 (c) 0.9772 (b) 0.1587 (c) 0.8185 (a) (a) 0.0150 (b) 0.0228 (c) 3. 4. 0.9622 (a) (i) 0.0062 (ii) 0.0062 (b) 6 5. (a) 0.0228 (b) 5.56pm 6. 7. 0.1788 8. 0.03 9. Lower limit = 0.9767 cms; upper limit = 1.0233 cms. 10. a) $15.3 \pm (1.96)(0.682) = (13.96, 16.64)$ b) $15.3 \pm (2.58)(0.682) = (13.54, 17.06)$ (0.016, 0.304)11. a) 20.85; 1.816 b) 20.85±1.34 = (19.51, 22.19) 12. c) $0.714 \pm 0.335 = (0.379, 1.0)$

- z = -1.35; no evidence of difference. Therefore yes, sample could have been drawn 13. from given population.
- 14. z = -2.81; evidence of difference. Pay appears to have changed.
- a) z = 3.125; evidence of difference. 15.
 - b) $\overline{x} = 832$ gives z = 2.0; $\overline{x} = 831$ gives z = 1.938. Thus 831 is the largest wholenumber value.

Chapter 35 – Linear inequalities

- 1. (a) To the left, top of line 4x-2y=100 (b) To the right, top of line x+3y=20
 - (c) To the left, bottom of line 4x+3y=120 and to the top of line y-20
 - (d) To the left, bottom of line 10x+10y=300 and to the right, top of line 2x+6y=60and to the right of line x=10.
- The first inequality should read $x+y \le 80$. The four vertices are (40,20), (40,40), 2. (0,80) and (30,20).
- x=y=300; maximum value = 1800. 4. x=15, y=30; maximum value = 90 3.
- 5. (a) $x \le 400$, $y \le 700$, $x + y \le 800$, $2x + y \le 1000$. Contribution function is 0.4x + 0.5y(b) x=100, y=700. Maximum contribution is £390/day.
- (a) Process A: 10*x*+10*y*<=12000. Process B: 8*x*+3*y*>=4800. Y: *y*>=600 X: *x*<=500. 6.
 - (b) Coordinates for maximum (240,960). Maximum = £158,400. Coordinates for minimum (375,600). Minimum = \pounds 121,500. (c) Coordinates for maximum = (500,700). Maximum = £140,000. Coordinates for minimum (375,600). Minimum = £112,500.

Chapter 36 – Matrices

- 1. (a) 1 (b) 3 (c) 2 (d) –2
- 1. (a) 1(0) = (0) = (0)2. (a) $\begin{bmatrix} 10 & 3\\ 5 & -2 \end{bmatrix}$ (b) $\begin{bmatrix} 1 & 2\\ 2 & 0\\ -1 & 5 \end{bmatrix}$ (c) $\begin{bmatrix} 4 & 8 & 5\\ -11 & 5 & 5 \end{bmatrix}$ 3. $A^*B = \begin{bmatrix} 8\\21 \end{bmatrix}$. A^*C is NOT defined. $B^*C = \begin{bmatrix} 6 & 2 & 4\\12 & 4 & 8\\3 & 1 & 2 \end{bmatrix}$

B*A is NOT defined. C*A is NOT defined. C*B = 12 (a 1×1 matrix is a number).

$$A^*B^*C = \begin{bmatrix} 24 & 8 & 16\\ 63 & 21 & 42 \end{bmatrix}$$

 A^*B = total cost per hour for each firm if all machines were utilised. B*C has no 4. practical meaning. C*B = total cost involved for the specified job. A*B*C has no practical meaning.

		J	Κ	L		S	Μ	F
	А	0	2	2	J	[10	60	10]
5.	(a) $X = \mathbf{B}$	1	0	2	(b) Y = K	10	30	0
	С	3	2	2	L	0	10	20

S M F
(c)
$$X^*Y = \begin{pmatrix} A \\ B \\ C \end{pmatrix} \begin{bmatrix} 20 & 80 & 40 \\ 10 & 80 & 50 \\ 50 & 260 & 70 \end{bmatrix}$$
 (d) Job C takes 380 minutes
(e) Here, $Z = \begin{bmatrix} 0.10 \\ 0.40 \\ 0.05 \end{bmatrix}$ and X^*Y^*Z (compatible for multiplication)
 $= \begin{bmatrix} 36.0 \\ 35.5 \\ 112.5 \end{bmatrix}$ giving the costs of jobs A, B and C respectively.
6. (a) 3 (b) -11 (c) -10 (d) -33
7. (a) $\begin{bmatrix} \frac{2}{3} & -\frac{1}{3} \\ -\frac{1}{3} & \frac{2}{3} \end{bmatrix}$ (b) $\begin{bmatrix} \frac{1}{11} & \frac{2}{11} \\ \frac{4}{11} & -\frac{3}{11} \end{bmatrix}$ (c) $\begin{bmatrix} -\frac{1}{10} & \frac{3}{10} \\ \frac{5}{10} & -\frac{5}{10} \end{bmatrix}$
(d) $\begin{bmatrix} 0 & \frac{1}{11} \\ \frac{1}{3} & -\frac{10}{33} \end{bmatrix}$
8. (a) $x=1, y=2$ (b) $x=2, y=6$ (c) $p=-2, q=3$ (d) $x=0.4, y=2.1$

9. (a)
$$3(M^*N)$$
, in \pounds , is $\begin{cases} S & M \\ X & 3.41 & 2.24 \\ 5.84 & 3.48 \end{cases}$

and gives the storage and maintenance cost at warehouses X and Y for each item held over a period of three days (assuming there are no stock movements).

(b)
$$T = \begin{bmatrix} 0 & 6 & 12 \\ -23 & 12 & 0 \end{bmatrix}$$
 (c) $2(M*N) + 3[(M+T)*N]$
10. (a)
$$C*Q = \begin{bmatrix} 60 & 6q \\ 35 & 8q \end{bmatrix}$$
 which describes the total cost functions for products *x* and *y*
(b)
$$R = \begin{bmatrix} 0 & 9 \\ 0 & 10 \end{bmatrix}$$
 (c)
$$R*Q - C*Q = \begin{bmatrix} 3q - 60 \\ 2q - 35 \end{bmatrix}$$
 which describes the profit functions

for products *x* and *y*. (d) q=35, giving the level of production that yields the same total profit (of £15) for each product.





Constituent areas under the curve are shown in square brackets and they total 3000. Thus, the average inventory level over the whole period = 3000/9 = 333.

- 3. (a) and (b) EOQ = 637; (c) 14 days, 25.9 runs. 4. EOQ = 84852, no. of orders = 7; length of cycle = 51.6 days.
- 5. Order every 49 (48.6) days. £187.30 (94% increase in costs). 6. (a) Every 73 days; EOQ = 1000 boxes (b)
- 7. (a) 560 (b) 41 days (c) 128 days (d) 191







Chapter 38 – Network planning and analysis

1. Activity Preceding activity

A,B	_
С	В
D	A,C
Б	Л



- 2. a) AIK = 8+5+3 = 16; AHJK = 8+7+2+3 = 20; AEFJK = 8+2+8+2+3 = 23; CFJK = 3+8+2+3 = 16; BDGJK = 4+6+9+2+3 = 24
 - b) Total project time = 24. Critical path is BDGJK.
- 3. a) See diagram on next page
 - b) ACG = 11; BDG = 9; BE = 9; BFH = 12; BFI[] = 11
 - c) Critical path is BFH with duration time 12.



4.



The critical path (BDGJK) has been *enboldened* and agrees with the result of exercise 2.

5.	Activity	Duration	St	art	Fin	ish		Floats		
			Е	L	Е	L	Tot	Free	Ind	
	1–2	8	0	1	8	9	1	0	0	
	1–3	4	0	0	4	4	0	0	0	
	1–4	3	0	8	3	11	8	7	7	
	2–4	2	8	9	10	11	1	0	0	
	2–6	7	8	12	15	19	4	4	3	
	2–7	5	8	16	13	21	8	8	7	
	3–5	6	4	4	10	10	0	0	0	
	4–6	8	10	11	18	19	1	1	0	
	5–6	9	10	10	19	19	0	0	0	
	6–7	2	19	19	21	21	0	0	0	
	7–8	3	21	21	24	24	0	0	0	



c)	Activity	Duration	Start		Finish			Floats		
			Е	L	Е	L	Tot	Free	Ind	
	А	40	0	0	40	40	0	0	0	
	В	30	0	35	30	65	35	0	0	
	С	50	40	40	90	90	0	0	0	
	D	25	30	65	55	90	35	35	0	
	Е	20	90	90	110	110	0	0	0	
	F	25	0	105	25	130	105	105	105	
	G	20	110	110	130	130	0	0	0	
	Н	10	130	130	140	140	0	0	0	
	Ι	15	140	140	155	155	0	0	0	
	J	25	155	155	180	180	0	0	0	
	Κ	10	180	222	190	232	42	42	42	
	L	12	180	180	192	192	0	0	0	
	М	40	192	192	232	232	0	0	0	
	Ν	10	192	222	202	232	30	30	30	

Part 1

Question 1

Simple random sampling. A method of sampling whereby each member of the population has an equal chance of being chosen. Normally, random sampling numbers are used to select individual items from some defined sampling frame.

Stratification. This is a process which splits a population up into as many groups and sub-groups (strata) as are of significance to the investigation. It can be used as a basis for quota sampling, but more often is associated with stratified (random) sampling. Stratified sampling involves splitting the total sample up into the same proportions and groups as that for the population stratification and then separately taking a simple random sample from each group. For example, employees of a company could be split into male/female, full-time/part-time and occupation category.

Quota sampling. A method of non-random sampling which is popular in market research. It uses street interviewers, armed with quotas of people to interview in a range of groups, to collect information from passers-by. For example, obtaining peoples' attitudes regarding the worth of secondary double glazing.

Sample frame. This is a listing of the members of some target population which needs to be used in order to select a random sample. An example of a sampling frame would be a stock list, if a random sample was required from current warehouse stock.

Cluster sampling. This is another non-random method of sampling, used where no sampling frame is in evidence. It consists of selecting (randomly) one or more areas, within which all relevant items or subjects are investigated. For example, a cluster sample could be taken in a large town to interview tobacconists.

Systematic sampling. A quasi-random method of sampling which involves examining or interviewing every *n*-th member of a population. Very useful method where no sampling frame exists, but population members are physically in evidence and ordered. For example, items coming off a production line. It is virtually as good as random sampling except where the items or members repeat themselves at regular intervals, which could lead to serious bias.

Question 2

(a) A postal questionnaire is a much cheaper and more convenient method of collecting data than the personal interview and often very large samples can be taken. However, much more care must be taken in the design of the questions, since there will be no help to hand if questions seem ambiguous or personal to the respondent. Also the response rate is very low, sometimes less than 20%, but this can sometimes be made larger by free gifts or financial incentives.

The personal interview has the particular advantage that difficult or ambiguous questions can be explained as well as the fact that an interviewer can make allowances or small adjustments according to the situation. Also, the question-naire will be filled in as required. Disadvantages of this method include the cost,

the fact that large samples cannot generally be undertaken and the training of interviewers.

(b) Simple random sampling has the particular advantage that the method of selection (normally through the use of random sampling numbers) is free from bias. That is, each member of the population has an equal chance of being chosen as part of the sample. However, it cannot be guaranteed that the sample itself is truly representative of the population. For example, if a human population being sampled comprised 48% males, it is unlikely that the sample would reflect this percentage exactly.

Quota sampling is not a random sampling method and thus is generally at a disadvantage with regard to obtaining information that can claim to be representative. However, if the population has been stratified reasonably well, the street interviewer is experienced and conscientious and the questioning sites have been well thought out, it could be argued that, in certain localised situations, a quota sample could be very representative. For example, to gauge peoples opinions of a new shopping centre or to find out the views of theatregoers about a particular theatre.

Question 3

(a) (i) See pie chart.



Real consumers' relative expenditure in 1984 - component categories (1980 prices)

(ii) Other goods: books, toys, toiletries, transport. Other services: insurance, recreation, entertainment, (private) dental/health care.

(b) See line diagram.



Question 4

- (a) i. An absolute error is the difference between an estimated value and its true value. In most cases, only a maximum absolute error will be able to be calculated. For example, if a company's yearly profit was quoted as $\pounds 252,000$ (to the nearest $\pounds 1000$), the maximum absolute error would be $\pounds 500$.
 - ii. A relative error is an absolute error expressed as a percentage of the given estimated value. Thus in the example above, the maximum relative error in the company's yearly profit is:

$$\frac{500}{252,000} \times 100\% = 0.2\%$$

- iii. A compensating error is an error that is made when 'fair'rounding has been carried out. For example, the numbers of people employed in each of a number of factories might well be rounded fairly, to the nearest 1000, say. When numbers, subject to compensating errors, are added, the total relative error should be approximately zero.
- iv. Biased errors are made if rounding is always carried out in one direction. For example, when people's ages are quoted, they are normally rounded *down* to the lowest year. The error in the sum of numbers that are subject to biased errors is relatively high.

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	Minimum	Estimate	Maximum
Time Wage rate	145 hours £4/hr	150 hours £4/hr	155 hours £4.40/hr
Labour cost Material cost	£580 £2550	£600 £2600	£682 £2650
Total cost	£3130	£3200	£3332
Quote	£4000	£4000	£4000
PROFIT	£668	£800	£870

(a) Smallest value = 347; largest value = 469. Thus, range = 122.
 Since five classes are required, a class width of 122÷5 = 24.4, adjusted up to 25, seems appropriate.

Weekly production	Tally	Number of weeks
345 to 369	I INI INI INI I	16
370 to 394	III III	8
395 to 419	IIII	4
420 to 444	Ι	1
445 to 469	I III III I	11
	Total	40

(b) To construct the ogive, *cumulative frequency* needs to be plotted against *class upper bounds*.

Weekly production (upper bound)	Cumulative number of weeks
369.5	16
394.5	24
419.5	28
444.5	29
469.5	40

The ogive is shown in the figure following.





(a) Although generally a component time series is best represented by a (cumulative) line diagram, in this case, since there are so few time points, a component bar chart has more impact. The chart is drawn in Figure 2.

Figure 2





- (b) Component bar charts enable comparisons between components across the years to be made easily, showing also yearly totals. The main disadvantage is the fact that actual values cannot easily be determined.
- (c) Overall, there has been a steady increase in the number of policies issued each year. Household policies have shown a steady increase over the five year period at the expense of Motor, which have steadily decreased. Life has shown a very small increase over the period except for a small dip in 1981. Other policies have remained fairly steady, fluctuating only slightly around 6,000.

The information given concerns only numbers of new policies actually issued. No indication is given of premium values, cancellations or claims, therefore nothing can be said about the financial progress of the company.

Question 7

The standard calculations for the plotting of the two Lorenz curves are shown in Table 1 and the two corresponding Lorenz curves are plotted in Figure 3.

Figure 3



Identified personal wealth in the UK for 1967 and 1974

It can be seen from Figure 3 that the distribution of wealth in both years is similar, showing little change over the seven year period. There has been a very small redistribution towards equality, but this is not marked. In both years, the figures show that the least wealthy 50% of the population own only 10% of total wealth. However, 50% of all wealth was owned by the wealthiest 8% in 1967, while in 1974 it was shared between the wealthiest 10%.

Table 1

Range of wealth (£000)	Number of cases		Total	Total wealth		Number of cases		Total wealth	
	%	cum %	%	cum %	%	cum %	%	cum %	
0 to 1	31.2	31.2	3.4	3.4	18.1	18.1	1.3	1.3	
1 to 3	30.5	61.7	11.7	15.1	25.4	43.5	5.5	6.8	
3 to 5	17.1	78.8	13.9	29.0	11.8	55.3	5.5	12.3	
5 to 10	12.6	91.4	18.3	47.3	21.9	77.2	19.3	31.6	
10 to 15	3.6	95.0	9.1	56.4	11.5	88.7	16.9	48.5	
15 to 20	1.6	96.6	5.7	62.1	4.0	92.7	8.5	57.0	
20 to 25	0.9	97.5	4.1	66.2	2.2	94.9	6.1	63.1	
25 to 50	1.6	99.1	11.8	78.0	3.4	98.3	13.8	76.9	
50 to 100	0.6	99.7	9.0	87.0	1.2	99.5	9.8	86.7	
100 to 200	0.2	99.9	6.1	93.1	0.4	99.9	5.8	92.5	
over 200	0.1	100	6.9	100	0.1	100	7.5	100	

Question 8

(i) The component bar chart for the given data is drawn in Figure 4. *Figure 4*



Value of company assets by type

(ii) Overall, the total value of the given assets has increased steadily from just under £1m in 1978 to £1.3m in 1982. The most significant increase has been the debtors component, which has caught up with the stock and work-in-progress component, even though the latter has also increased. The property component shows very small increases, while plant and machinery shows small increases in the first four years and a decrease in the fifth year. Although the cash component has fluctuated over the five year period, it has shown an increase and is now comparable with property.

- (a) (i) *Pictogram.* A representation that is easy to understand for a non-sophisticated audience. However, it cannot represent data accurately or be used for any further statistical work.
 - (ii) Simple bar chart. One of the most common forms of representing data which can be used for time series or qualitative frequency distributions. It is easy to understand and can represent data accurately. However, data values are not easily determined.
 - (iii) *Pie chart*. A type of chart which can have a lot of impact. Used mainly where the classes need to be compared in relative terms. However, they involve fairly technical calculations.
 - (iv) *Simple line diagram*. The simplest and most popular form of representing time series. They are easy to understand and represent data accurately. However, data values are not easily determined.
- (b) A pie chart is one of the charts that could be drawn for the given data and is shown at Figure 5. Note however that a simple bar chart could equally well represent the data.



Question 10

The company can make and sell 10,000 ± 2,000 units in the year The selling price will lie in the range £50 ± £5 per unit Thus the maximum revenue is 12,000 × £55 = £660,000 The minimum revenue is 8,000 × £45 = £360,000 The estimated revenue is 10,000 × £50 = £500,000 The maximum error from the estimated revenue is £660,000 – £500,000 = £160,000 and relative error = $\frac{150,000}{500,000}$ ×100% = 32% The ranges of the various costs are:

		min		max	
	materials	£147,000	to	£153,000	
	wages	£95,000	to	£105,000	
	marketing	£45,000	to	£55,000	
	miscellaneous	£45,000	to	£55,000	
	Total:	£332,000	to	£368,000	$est = \pounds 350,000$
	Maximum error from t	he estimated c	$sosts = \pounds 1$	8,000	
	and relative error = $\frac{80}{35}$	0,000 0,000 ×100% =	= 5.1%		
	Maximum contribution	$n = \pounds 660,000 - \Xi$	£332,000	=£328,000	
	Minimum contribution	$= \pm 360,000 - \pm$	E368,000 =	= -£8,000	
	the estimated contribut	$tion = \pounds 150,000$)		
	The maximum error f £178,000	rom the estir	nated co	ntribution is	£328,000 - £150,000 =
	Which gives the relativ	e error $\frac{178,000}{150,000}$	$\frac{0}{0}$ ×100 %	= 118.7%	
	The maximum contrib	oution of £328	,000 aris	es when 12,(000 units are made and
	Therefore contribution	$/ \text{unit} = \frac{\pounds 328,0}{12,00}$	$\frac{00}{0} = \pounds 27$.33/unit	
	The minimum contribu	ition of – £8,00)0 arises v	when 8,000 u	nits are made and sold
	Therefore contribution	$/\text{unit} = \frac{-\pounds 8,00}{8,000}$	$\frac{0}{2} = -\pounds 1$		
	The estimated contribu	tion / unit = \pounds	15		
	The maximum error fro	om the estimat	ted contri	bution/unit	is £15 – (–£1) = £16
	Therefore, relative erro	r = relative err	for as $\frac{16}{15}$	×100% = 10	6.7%.
Par	t 2				
Que	estion 1				
	True limits				

	muc n	iiiiiii					
Lower	Upper	Mid-point	f	fx	x – 🔻	$(x - \bar{x})^2$	$f(x - \bar{x})^2$
0	5	2.5	39	97.5	-34.16	1,166.91	45,509.31
5	15	10	91	910	-26.66	710.75	64,678.75
15	30	22.5	122	2,745	-14.16	200.51	24,462.22
30	45	37.5	99	3,712.5	0.84	71	70.29
45	65	55	130	7,150	18.33	335.99	43,678.70
65	75	70	50	3,500	33.34	1,111.56	55,578.00
75	95	85	28	2,380	48.34	2,336.76	65,429.28
Total			559	20,495			299,406.55

The upper class limit of the final class is such that the class width is double that of the preceding class.

Mean, $\overline{x} = 20,495/559 = 36.66$

Standard deviation = $\sqrt{\frac{299,406.55}{559}} = 23.14$

For the histogram plot, since the class widths are uneven, we would need to scale the frequencies to plot heights for all those bars that are not standard width. This is due to the fact that the area of histogram bars (NOT height – except for classes that are all the same width) should represent frequency. Since most of the classes are of different widths, the calculations will be impractical and *not advisable in an examination*.

[AUTHOR NOTE: Clearly the examiner has made an error. This can be verified by reference to the suggested solution published by the examining board (ACCA) which shows the heights of bars representing frequencies. The correct histogram is too tedious to calculate and draw and thus is not represented here!]

Lower <i>x</i>	Upper <i>x</i>	f	%	Cumulative %
0	5	39	6.98	6.98
5	15	91	16.28	23.26
15	30	122	21.82	45.08
30	45	99	17.71	62.79
45	65	130	23.26	86.05
65	75	50	8.94	94.99
75	95	28	5.01	100

Median = 34. See following graph.



(a) (i) Only 100 - 36.4 = 63.6% received training. Hence, required percentage = $\frac{36.2}{63.6} \times 100 = 56.9\%$

(ii) Similarly,
$$\frac{7.2}{100-48.2} = 13.9\%$$
 received training.

(b) *Non-apprentices receiving training*:

	Male	Female
	% cum %	% cum %
1 to 2 3 to 8	9.9 9.9 28.1 38.1	9.8 9.8 43.3 53.1
9 to 26	30.0 68.1	29.5 82.6
27 to 52 53 to 104 105 or more	12.3 80.4 11.1 91.5 8.5 100.0	7.9 90.6 6.7 97.3 2.7 100.0

Note: Each male percent in the above is calculated using the given table % as a percentage of 100 – 57.7.

For example, $9.9 = \frac{4.2}{100 - 57.7} \times 100$. Similarly for females.



Length of training of non-apprentices

From the graph, the median for male non-apprentices is 16 weeks and the median for female non-apprentices is 8 wks.

(c) All apprentices receive at least 1 year's training. Non-apprentices receive 10 to 11 weeks training on average. Males receive more training than females in

general. Although a greater proportion of all females receive no training at all, more female non-apprentices receive *some* training than their male counterparts. A much greater proportion of males are apprenticed (37%) than females (8%).

Question 3

Group	Mid-poin	t		
_	x	f	fx	fx^2
30 but less than 35	32.5	17	552.5	17956
35 but less than 40	37.5	24	900.0	33750
40 but less than 45	42.5	19	807.5	34319
45 but less than 50	47.5	28	1330.0	63175
50 but less than 55	52.5	19	997.5	52369
55 but less than 60	57.5	13	747.5	42981
		120	5335.0	244550

$$\overline{x} = \frac{\sum fx}{\sum f} = \frac{5335}{120} = 44.5 \text{ milliseconds}$$
$$s = \sqrt{\frac{\sum fx^2}{\sum f} - \left(\frac{\sum fx}{\sum f}\right)^2} = \sqrt{\frac{244550}{559120} - \left(\frac{5335}{120}\right)^2} = 7.8 \text{ milliseconds}$$

Since the data are grouped, and thus the original access times are not known, both the measures above are estimates.

Question 4

(a) Smallest value = 3; largest value = 33; range = 30.

Seven classes will each have a class width of $30\div7 = 5$ (approx). The formation of a cumulative frequency table is shown at Table 2.

Table 1

Number of rejects		Number of periods (f)	Cum f (F)	F%
0 to 4	II	2	2	4
5 to 9	III	3	5	10
10 to 14	IIII	4	9	18
15 to 19	III III	7	16	32
20 to 24	INI INI INI INI	20	36	72
25 to 29	I IIII IIII I	11	47	94
30 to 34	III	3	50	100

(b) Because the distribution is skewed, the median and quartile deviation are appropriate measures to describe the distribution.





From the graph at Figure 2: $Q_1 = 17.5$; median = 21.5; $Q_3 = 25$. Therefore, quartile deviation = $\frac{Q_3 - Q_1}{2} = \frac{150 + 120}{2} = 3.8$

(c) The median of 21.5 describes the average number of rejects in each five minute period = 260/hr (approx). The quartile deviation measures the variability in the number of rejects from one five minute period to the next. In particular, we expect 50% of rejects to lie within 21.5 ± 3.8 in one five minute period.

Question 5

(a) Smallest value = 510; largest value = 555; range = 45. For 5 classes, each class should have width of $45 \div 5 = 9$ (but 10 is better!)

Number of components		f
510-519	III III	7
520-529	INI INI	10
530-539	III IIII III	12
540-549	III III	7
550-559	IIII	4

(b) (c) Figure 3 shows the histogram and, from it, the calculation of the mode.



From the histogram, mode = 533.

(d) (e)

x	f	fx	fx^2
514.5	7	3601.5	1852971.7
524.5	10	5245	2751002.5
534.5	12	6414	3428283
544.5	7	3811.5	2075361.7
554.5	4	2218	1229881
	40	21290	11337499

$$\overline{x} = \frac{\sum fx}{\sum f} = \frac{21290}{40} = 532.25$$

$$s = \sqrt{\frac{\sum fx^2}{\sum f} - \left(\frac{\sum fx}{\sum f}\right)^2} = \sqrt{\frac{11337499}{40} - \left(\frac{21290}{40}\right)^2} = 12.14 \text{ (2D)}$$

(f) Mode = 533; mean = 532.25; sd = 12.14. Mode>mean implies *slight* left skew, which can just be made out from the frequency distribution.

Question 6



Since the data is skewed and the first and last classes are open-ended, the median and quartile deviation are the most suitable measures of location and dispersion. The interpolation formula is used below to calculate the measures.

$$Q_{1} = 49999.5 + \frac{25 - 25}{15} \times 10000 = 49,999.5 (50,000)$$

Median = 59999.5 + $\frac{50 - 40}{18} \times 10000 = 65,555.1 (65,555)$
 $Q_{3} = 69999.5 + \frac{75 - 58}{21} \times 30000 = 94,285.1 (94,285)$
Quartile deviation = $\frac{94,285 - 50,000}{2} = 22,142.$

Question 7

(a) Average rates of increase are usually found using the geometric mean. For example:

Year	1	2	3	4
Rate of increase	2.3%	3.8%	1.9%	4.2%
The appropriate multiplie	ers are 1.0	23, 1.038,	1.019 and	1.042

Thus average multiplier = Geometric mean

 $= \sqrt{1.023 \times 1.038 \times 1.019 \times 1.042}$

Therefore, average rate of increase = 3.05%

- (b) In a skewed distribution, particularly where only a few values are contained at just one end, the median is the appropriate average to use since it largely ignores extremes and it would be giving the information that 50% of all values are less, and 50% more, than the median value.
- (c) Since the speeds need to be averaged *over the same distance,* the harmonic mean is the appropriate average.

hm =
$$\frac{2}{\frac{1}{30} + \frac{1}{60}} = 40$$
 mph

(However, if the speeds needed to be averaged *over the same time*, the arithmetic mean would be used, giving am = $\frac{30 + 60}{2} = 45$ mph.)

- (d) An average would not be appropriate at all here, since clearly some of the ships would not be able to pass under a bridge built to this height. The height necessary needs to be (at least) the largest value in the distribution.
- (e) A weighted mean would be appropriate here. If there were n_1 skilled and n_2 unskilled workers, the income for each of the workers could be calculated as:

$$4500 \times n_1 + 3500 \times n_2$$

$$n_1 + n_2$$

(f) A simple mean is all that is required.

i.e. mean amount = $\frac{\text{Total profits to be allocated}}{\text{Number of employees}}$

The table showing calculations is given below.

	Mid-point			
	<i>(x)</i>	(f)	(fx)	(fx^2)
40 to 60	50	5	250	12500
60 to 80	70	7	490	34300
80 to 100	90	7	630	56700
100 to 120	110	18	1980	217800
120 to 140	130	23	2990	388700
140 to 160	150	14	2100	315000
160 to 180	170	10	1700	289000
180 to 220	200	16	3200	640000
		100	13340	1954000

(i)
$$\overline{x} = \frac{\sum fx}{\sum f} = \frac{13340}{100} = 133.4$$

 $s = \sqrt{\frac{\sum fx^2}{\sum f} - \left(\frac{\sum fx}{\sum f}\right)^2} = \sqrt{\frac{1954000}{100} - \left(\frac{13340}{100}\right)^2} = 41.77 \text{ (2D)}$
(ii) $\operatorname{cv}(1) = \frac{41.77}{133.4} \times 100 = 31.3\%; \operatorname{cv}(2) = \frac{29.33}{88.0} \times 100 = 33.3\%.$
(iii) Distribution 2 is relatively more worked.

(iii) Distribution 2 is relatively more variable

Part 3

Question 1

(a)



- (b) Week 8's figures of 8000 output at a total cost of £18000 are distinctly out of line with the rest of the data. This is clearly due to special circumstances, perhaps a cheap off-loading of old stock.
- (c) Any regression line fitted to a set of bivariate data must pass through the mean point (\bar{x}, \bar{y}) .

In this case,
$$\bar{x} = \frac{120}{10} = 12$$
 and $\bar{y} = \frac{400}{10} = 40$.

(d) Let the regression line be in the form: y = a + bx. Using the least squares technique, we have:

$$b = \frac{n\sum xy - \sum x\sum y}{n\sum x^2 - (\sum x)^2} = \frac{10(5704) - 120(400)}{10(1866) - (120)^2} = \frac{9040}{4260} = 2.122 \text{ (3D)}$$
$$a = \frac{\sum y}{n} - b\frac{\sum x}{n} = 40 - (2.122)12 = 14.535 \text{ (3D)}$$

i.e. least squares line of *y* (total cost) on *x* (output) is y = 14.535 + 2.122xFor the graph plot, *y*-intercept is 14.535 and the line must pass through the point (12,40) from part (c) above.

- (e) The fixed costs of the factory is just the value of the *y*-intercept point of the regression line = 14.536 or £14536.
- (f) If 25000 standard boxes are produced, then the regression line can be used to estimate the total costs as follows:
 Estimated total costs = 14.525 + (2.122)(25) in 6000 667585

Estimated total costs = 14.535 + (2.122)(25) in £000 = £67585.

Question 2

- (a) See the diagram below. Since both sets of data are close to their respective regression lines, correlation is quite good (and positive). The average turnover for multiples is higher than that for co-operatives, as evidenced by the higher figures, and, since the gradient of the multiple line is larger, multiples have also the higher marginal turnover.
- (b) Putting *X*=500 into both regression lines gives:

multiples: Y = -508.5 + (4.04)(500) = 1511.5 i.e. a turnover of £1501m.

co-operatives: Y = 22.73 + (0.67)(500) = 357.73 i.e. a turnover of £350m.

Since correlation is high and both estimates have been interpolated, a good degree of accuracy might be expected.

(c) As mentioned in (a), the marginal turnover for multiples is higher than for cooperatives. Specifically, for multiples between 253 and 952 stores, each extra store generates a turnover of £4.04m.; for co-operatives between 210 and 575 stores, each extra store generates a turnover of £0.67m.



(a) This statement is correct. Correlation does not attempt to measure the cause and effect that may exist between two variables, only the *strength of the mathematical relationship*. However, if a causal relationship exists between two variables, there should be a fairly high degree of correlation present.

Example 1: x = Milk consumption; y = Number of violent crimes. Clearly there will be high correlation due to higher population, but obviously no causation! Example 2: x = Distance travelled by salesman; y = Number of sales made. Here a causal relationship is very probable with a resultant high correlation coefficient.

(b) Table for calculations:

Colour TV licences (millions)	Cinema admis (millions)	sions		
x	у	xy	x^2	y^2
5.0	134	670.0	25.0	17956
6.8	138	938.4	46.24	19044
8.3	116	962.8	68.89	13456
9.6	104	998.4	92.16	10816
10.7	103	1102.1	114.49	10609
12.0	126	1512.0	144.0	15876
12.7	112	1422.4	161.29	12544
12.9	96	1238.4	166.41	9216
78.0	929	8844.5	818.48	109517

$$r = \frac{n\sum xy - \sum x\sum y}{\sqrt{\left(n\sum x^2 - \left(\sum x\right)^2\right)\left(n\sum y^2 - \left(\sum y\right)^2\right)}}$$
$$= \frac{(8)(8844.5) - (78)(929)}{\sqrt{\left((8)(818.48) - 78^2\right)}\sqrt{\left((8)(109517) - 929^2\right)}}$$
$$= \frac{-1706}{(21.537)(114.433)} = -0.692$$

A moderately high degree of negative correlation, showing that as the number of colour licences increases so the number of cinema admissions decreases.

A causal relationship seems reasonable here, and with $r^2 = 0.48$ (2D), this demonstrates that approximately 50% of the variation in cinema attendances is explained by variations in the number of colour licences.

Question 4

(a) See the figure.



For the regression line plots in the figure,

Car F: intercept on *y*-axis is 2.65 and line must pass through (8,9).

Car L: intercept on *y*-axis is 5.585 and line must pass through (8,9).

(b) Car F: 2.65 is the initial (or fixed) running costs (£00) and 0.794 is the extra cost (£00) for each further one thousand miles travelled.Car L: 5.585 is the initial cost and 0.427 is the extra cost for each further one

thousand miles travelled.

(c) It is necessary to minimise the *average* cost per car for the two different types, taking into account the new average distance travelled = $1.5 \ x \ 8 = 12$ (000 miles).

For type F: Average $cost = 2.65 + (0.794)12 = 12.18 = \pounds 1218$. For type L: Average $cost = 5.585 + (0.427)12 = 10.71 = \pounds 1071$. Therefore car L is cheaper on average.

(d) Using car L, the average cost for one car (with 10% extra costs) is given by (1.1)(5.585 + (0.427)12) = 11.7799 = £1177.99. Thus, expected total running costs for 5 cars is 5 × £1177.99 = £5889.95.

Question 5

(a)



(b) For the product moment correlation coefficient:

$$\overline{x} = \frac{72}{8} = 9$$
 and $\overline{y} = \frac{128}{8} = 16$
 $r = \frac{1069 - 8(9)(16)}{\sqrt{(732 - 8(9)^2)}\sqrt{(2156 - 8(16)^2)}} = \frac{-83}{(9.165)(10.392)} = -0.87 \text{ (2D)}$

The result shows high negative correlation and, since a causal relationship seems appropriate, this can be interpreted as the more experience an employee has in wiring components, the fewer the number of rejects to be expected.

c) Assuming a least squares line of the form y = a + bx, *a* and *b* are calculated as follows:

 $b = \frac{1069 - 8(9)(16)}{4 \times 3 \times 2 \times 1} = \frac{-83}{84} = -0.988 \text{ (3D) and } a = 16 - (-0.988) \times 9 = 24.892 \text{ (3D)}$ The least squares regression line of *y* (rejects) on *x* (experience) is thus: y = 24.892 - 0.988x.After one week of experience (*x*=1), the expected number of rejects is given by:

y = 24.892 - 0.988(1) = 23.9(1D) or 24 (to nearest whole number).

(i) Table for calculations:

Value	rank	Value	rank	d^2	Value	rank	d^2
15	3	13	2	1	16	2	1
19	5	25	5	0	19	3.5	2.25
30	7	23	4	9	26	6	1
12	2	26	6	16	14	1	1
58	8	48	8	0	65	8	0
10	1	15	3	4	19	3.5	6.25
23	6	28	7	1	27	7	1
17	4	10	1	9	22	5	1
				40			12.5

(1) Coefficient for actual and forecast 1:

$$r' = 1 - \frac{6(40)}{8(63)} = 0.52$$

(2) Coefficient for actual and forecast 2:

$$r' = 1 - \frac{6(12.5)}{8(63)} = 0.85$$

(ii) Clearly, forecasting method 2 is superior.

Question 7

- (a) Briefly, regression describes the mathematical (linear) relationship between two variables while correlation describes the strength of this linear relationship.
- (b) (i) See the figure on the following page.

The figure clearly shows that as the number of colour licences increases, so the number of cinema attendances decreases.



Answers	to	examination	questions -	part	3

(ii)					
	Number of TV licences (m)	rank	Number of cinema admissions (m)	rank	<i>d</i> ²
	1.3	1	176	11	100
	2.8	2	157	10	64
	5.0	3	134	8	25
	6.8	4	138	9	25
	8.3	5	116	6	1
	9.6	6	104	3.5	6.25
	10.7	7	104	3.5	12.25
	12.0	8	126	7	1
	12.7	9	112	5	16
	13.5	10	96	2	64
	14.1	11	88	1	100
					414.5

Rank correlation coefficient: $r' = 1 - \frac{6(414.5)}{11(120)}$

$$= -0.88$$

The above coefficient is showing strong inverse (or negative) correlation and, since there is every reason to believe that there is a causal relationship here, the hypothesis seems reasonable.

Question 8

(a) As the regression equation of profit on sales is required, put profit = y and sales = x

The equation is:

$$y = a + bx,$$

where: $b = \frac{n\sum xy - \sum x\sum y}{n\sum x^2 - (\sum x)^2}$
 $= \frac{12 \times 498,912.2 - 11,944 \times 462.1}{12 \times 12,763,470 - 11,944^2} = \frac{467,624}{10,502,504}$
 $= 0.044525$
and: $a = \overline{y} - b\overline{x}$
 $= \frac{462.1}{12} - 0.044525 \times \frac{11,994}{12} = 5.9944$
Hence the regression line is $y = -5.9944 + 0.044525x$



If the sales are £1,000 million, then x = 1,000 and the regression equation gives: $y = -5.9944 + 0.044525 \times 1000 = 38.5306$

That is, profits = £38.5 million

(b) The regression line can be interpreted as indicating that, within the range of the data, each £1 million of sales generates £44,525 profit.

Assuming there are no changes in background circumstances, the forecast can be considered fairly reliable. First of all, the graph indicates a good correlation between profits and sales and so any forecasts produced by the regression line are likely to be reliable. (In fact the correlation coefficient, *r*, is approximately 0.8). Further, the forecast is an interpolation (the *x*-value line within the range of the given data), which is a further indication of reliability.

Part 4

Question 1

(a)(c)

	Account (£) (y)	Moving total	Moving average	Centred moving average (t)	Seasonal variation	Deseasonalised data
1982 Q2 Q3 Q4 1983 Q1 Q2 Q3 Q4 1984 Q1 Q2 Q3 Q3 Q4 1985 Q1 Q2 Q2 Q3	662 712 790 686 718 821 846 743 782 827 876 805 842 876	2850 2906 3015 3071 3128 3192 3198 3228 3290 3350 3399	712.50 726.50 753.75 767.75 782.00 798.00 799.50 807.00 822.50 837.50 849.75	719.5 740.1 760.8 774.9 790.0 798.8 803.3 814.8 830.0 843.6	-39 45 51 -56 -39 45 51 -56 -39 45 51 -56 -39 45	701 667 739 742 757 776 795 799 821 782 825 861 881 881
QU	0,0				10	001



(d) The difference in values between the first and last trend values is:

843.6 - 719.5 = 124.1

Thus, the average increase between trend values is

 $\frac{124.1}{9} = 14$ approximately.

Estimated trend values

1985 Q4: 843.6+3(14) = 886

1986 Q1: 886 + 14 = 900.

Therefore, adding the respective seasonal variation value, we have:

Forecast values

1985 Q4: $886 + 51 = \pounds 937$ 1985 Q4: $900 - 56 = \pounds 844$.
Question 2

(a) and (b) Main table of calculations:

	Moving total	Moving average	Centred moving average (t)	Deviation (y-t)	Seasonal variation (s)	Deseasonalised data (y-s)
$\begin{array}{rrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrr$	454 458 461 464 469 475 478 481 481 481 480 481	113.50 114.50 115.25 116.00 117.25 118.75 119.50 120.25 120.25 120.00 120.25	$\begin{array}{c} 114.000\\ 114.875\\ 115.625\\ 116.625\\ 118.000\\ 119.125\\ 119.875\\ 120.250\\ 120.125\\ 120.125\\ \end{array}$	13.000 -12.875 -11.625 11.375 12.000 -12.125 -9.875 10.750 12.875 -13.125	$\begin{array}{c} -10.9\\ 11.0\\ 12.6\\ -12.7\\ -10.9\\ 11.0\\ 12.6\\ -12.7\\ -10.9\\ 11.0\\ 12.6\\ -12.7\\ -10.9\\ 11.0\\ 12.6\\ -12.7\\ -10.9\\ 11.0\end{array}$	$110.9 \\ 114.0 \\ 114.4 \\ 114.7 \\ 114.9 \\ 117.0 \\ 117.4 \\ 119.7 \\ 120.9 \\ 120.0 \\ 120.4 \\ 119.7 \\ 119.9 \\ 121.0 \\ 121.0 \\ 119.7 \\ 119.9 \\ 121.0 \\ 119.7 \\ 119.9 \\ 121.0 \\ 110.9 \\ 100.9 \\ 100.$
		Seasonal	variation	calculations	:	
1973 1974 1975 Totals	-1 -2	Q1 1.625 9.875 21.500	Q2 11.375 10.750 22.125	Q3 13.000 12.000 12.875 37.875	Q4 -12.875 -12.125 -13.125 -38.125	
Averages (1D Adjustments)) –	-10.8 -0.1	11.1 0.1	12.6 _	-12.7 -	(Total=+0.2)
Seasonal vari	iation –	-10.9	11.0	12.6	-12.7	

(c)



(d) Both trend and seasonally adjusted values show a steady increase up to the beginning of 1975, when they levelled out. Seasonal patterns are well marked and continue throughout the whole period. Adjustments to seasonal averages were very small, leading to the conclusion that there was very little residual variation other than random factors.

Question 3

(a) Table of main calculations.

		5-day		
	Output	moving	Trend	Variation
	(y)	total	(t)	(<i>y</i> - <i>t</i>)
Week 1 Mon	187			
Tue	203			
Wed	208	1022	204.4	3.6
Thu	207	1042	208.4	-1.4
Fri	217	1047	209.4	7.6
Week 2 Mon	207	1049	209.8	-2.8
Tue	208	1048	209.6	-1.6
Wed	210	1043	208.6	1.4
Thu	206	1038	207.6	-1.6
Fri	212	1040	208.0	4.0
Week 3 Mon	202	1042	208.4	-6.4
Tue	210	1041	208.2	1.8
Wed	212	1043	208.6	3.4
Thu	205	1049	209.8	-4.8
Fri	214	1054	210.8	3.2
Week 4 Mon	208	1059	211.8	-3.8
Tue	215	1071	214.2	0.8
Wed	217	1070	214.0	3.0
Thu	217			
Fri	213			

(b) See graph on opposite page

(c)

	Mon	Tue	Wed	Thu	Fri	
Week 1			3.6	-1.4	7.6	
Week 2	-2.8	-1.6	1.4	-1.6	4.0	
Week 3	-6.4	1.8	3.4	-4.8	3.2	
Week 4	-3.8	0.8	3.0			
Totals	-13.0	1.0	11.4	-7.8	14.8	
Averages	-4.3	0.3	2.9	-2.6	4.9	(Total-1.2)
Adjustments	-0.3	-0.2	-0.2	-0.2	-0.3	
Daily variation	-4.6	0.1	2.7	-2.8	4.6	



- (d) Using the calculated (moving average) trend values, the average daily increase in trend can be calculated as: $\frac{214.0 - 204.4}{15} = 0.64$. Trend value for Week 5 (Monday) = 214.0 + 3(0.64) = 215.9 (1D). Trend value for Week 5 (Tuesday) = 215.9 + 0.64 = 216.6 (1D). Forecast output for Week 5 (Monday) = 215.9 - 4.6 = 211 (to nearest unit). Forecast output for Week 5 (Tuesday) = 216.6 + 0.1 = 217 (to nearest unit).
- (e) No forecast can ever be confidently made, since it is based only on past evidence and there can be no guarantee that the trend projection is accurate or that the daily variation figures used will be valid for future time points. Only general experience and a particular knowledge of the given time series environment would help further in determining the accuracy of the given forecasts.

Question 4

- (a) Trend, seasonal and residual variation. Residual variation contains both random and possible long-term cyclic variations.
- (b) (i) Main table of calculations.

	Number of unemployed (y)	Totals of 4	Moving average	Centred moving average (t)	(y-t)
79 Jan Apr Jul Oct 80 Jan Apr Jul Oct 81 Jan Apr Jul Oct	$22 \\ 12 \\ 110 \\ 31 \\ 21 \\ 26 \\ 150 \\ 70 \\ 50 \\ 36 \\ 146 \\ 110 \\ 110 \\ 12$	175 174 188 228 267 296 306 302 342	43.75 43.50 47.00 57.00 66.75 74.00 76.50 75.50 85.50	43.625 45.250 52.000 61.875 70.350 75.250 76.000 80.500	66.375 -14.250 -31.000 -35.875 79.625 -5.250 -26.000 -44.500

Calculations for seasonal variation:

	Jan	Apr	Jul	Oct	
1979			66.375	-14.250	
1980	-31.000	-35.875	79.625	-5.250	
1981	-26.000	-44.500			
Totals	-57.000	-80.375	146.000	-19.500	
Averages	-28.2	-40.2	73.0	-9.8	(Tot=-5.5)
Adjustments	+1.4	+1.4	+1.4	=1.3	
Seasonal variation	-27.1	74.4	74.4	-8.5	
(ii) Seasonally adjusted	values:	1981, Jan =	y - s = 50 -	(-27.1) =	77.1
		1981, Apr =	= 36 – (–38.3	5) = 74.3	

Part 5

Question 1

- (i) An index number enables the value of some economic commodity to be compared over some defined time period. It is expressed in percentage terms, using a base of 100.
- (ii) (iii) are shown in the following table:

Ye	ear	Average salary (£)	Year on year increase (%)	Retail Price Index (1975=100)	Year on year increase (%)	Revalued salary (1985 base)
19	77	9500		135.1		19464.10
19	78	10850	14.2	146.2	8.2	20542.27
19	79	13140	21.1	165.8	13.4	21936.98
19	80	14300	8.8	195.6	18.0	20236.40
19	81	14930	4.4	218.8	11.9	18887.68
19	82	15580	4.4	237.7	8.6	18142.80
19	83	16200	4.0	248.6	4.6	18037.65
19	84	16800	3.7	261.0	5.0	17817.01
19	85	17500	4.2	276.8	6.1	17500.00
Note	: £17,8	317.01 = -	$\frac{16800 \times 276.8}{261.0}$; £18,037.65 =	16200 × 276.8	– ; etc

(iv) Except for the first two years, the increase in prices has outstripped the increase in salary. The revalued salary shows that (in real terms) the systems analysts are being paid less now than in any of the previous nine years.

Question 2

(a) The Retail Prices Index can be used by retailers to compare their own average price increases with those that consumers are subject to. Wage-earners often use the RPI (although the Tax and Price Index is more relevant) to compare their wage increases with the increases in prices. Trades Union use the value of the RPI to negotiate price increases with employers.

The Producer Price Indices can be used by retailers to compare the prices they are paying for their goods. It can also be used by consumers as a long term warning (nine months or so) of trends that will inevitably be felt in the RPI.

The Index of Output of the Production Industries is used as a general guide to measure the changes in the level of production in the UK.

(b) Putting July 1979 as year 0 etc, we have:

	$W_0 \times E_0$	$W_1 \times E_0$	$W_0 \times E_2$	$W_2 \times E_2$
Q	300	350	240	320
R	120	130	180	210
S	140	170	70	90
Т	90	110	180	240
Total	650	760	670	860

(i) Laspeyre index for year $1 = L_1 = \frac{\sum W_1 E_0}{\sum W_0 E_0} = \frac{760}{650} \times 100 = 116.9$

(ii) Paasche index for year 2 =
$$P_2 = \frac{\sum W_2 E_2}{\sum W_0 E_2} = \times 100 = 128.4$$

(iii) The indices given can be base-changed to 1979. Thus:

$$L_{1/0} = \frac{187.4}{156.3} \times 100 = 119.9; \quad L_{2/0} = \frac{203.4}{156.3} \times 100 = 130.1$$

These indices, when compared with the company's indices, show that the wage rates of the company are lagging slightly behind the Chemical and Allied Industry's rates by about two points.

Question 3

(a) In 1974 (on average, per week) 4 hours overtime was worked, which is equivalent to $4 \times 1.5=6$ normal hours. Thus, dividing the average weekly earnings by 46 (the equivalent normal hours worked per week) will give the normal rate per hour as $40.19 \div 46 = \pounds 0.87$. Multiplying this by 40 will thus yield the normal weekly rate of $40 \times 0.87 = \pounds 34.95$. This must be done for each year. i.e. average normal weekly hours = $40 + (ave hours worked - 40) \times 1.5$



The above logarithms are plotted against the relevant year to form a semi-logarithmic graph which is shown in the figure above.

- (c) Since the semi-graph in Figure 1 is an approximate straight line, this demonstrates that the rate of increase of the RPI is constant.
- (d) A deflated normal weekly rate can be obtained by dividing each normal weekly rate by the value of the RPI for that year and multiplying back by 100 to bring the value back to the correct form.

e.g. deflated normal weekly rate for $1974 = 34.95 \times \frac{100}{80.5} = \pounds 43.42$

Year	1974	1975	1976	1977	1978	1979	1980	1981
Deflated normal weekly rate (£)	43.42	44.34	44.84	42.45	42.90	45.25	46.28	50.08

(e) If an index of real wages is calculated, it will enable a comparison between the increase in prices and real wages to be made.

-						
	Item	Weight	Index	(1)	(2)	(3)
	(w)	(I)	(wI)	(wI)	(wI)	
	Mining and quarrying	41	361	14801		
	Manufacturing					
	Food, drink and tobacco	77	106	8162	8162	8162
	Chemicals	66	109	7194	7194	7194
	Metal	47	72	3384	3384	3384
	Engineering	298	86	25628	25628	25628
	Textiles	67	70	4690	4690	4690
	Other manufacturing	142	91	12922	12922	12922
	Construction	182	84	15288	15288	
	Gas, electricity and water	80	115	9200	9200	
		1000		101269	86468	61980

- (i) (1) All industries index is given by: $\frac{101269}{1000} = 101.3$
 - (2) All industries except mining and quarrying index is: $\frac{86468}{1000-41} = 90.2$ (3) Manufacturing industries index is: $\frac{61980}{1000-41-182-80} = 88.9$
- (ii) The high mining and quarrying index of 361 was severely offset by its small weight in the relatively low value of 101.3 for the overall index in (1). However, the index of only 90.2 in (2) shows the significance of mining and quarrying (particularly North Sea oil) to industrial production in the UK. The low manufacturing index of 88.9 in (3) is due to the fact that the three largest weights are assigned to relatively low indices.

Question 5

Question 4

FOOD: The movement in these weights can be accounted for by the increased affluence of our society, which results in a much greater pool of disposable income left after the basic necessities (of which food is one of the most important) have been acquired. Also, since it is reasonable to assume that we are not buying less food in 1981 than we were in 1961, it means that (in relative terms) food is now cheaper. Since food has such a high weighting, the value of its index will bear the most significant effect on the RPI itself.

HOUSING: The increase in expenditure is probably due to two factors. First, a significant part of the extra disposable income is being spent on housing. Second, housing is more expensive in real terms. Changes in such things as mortgage rates and rents will now have a more significant effect on the RPI than was previously the case.

CLOTHING: The decrease in expenditure is probably due to cheap imports, since again we can only suppose that we are buying at least as much clothing in 1981 as we were in 1961.

TRANSPORT: The dramatic increase in transport costs are probably due to the increased mobility we now have as a society. We travel much further both to and from our place of occupation and also for leisure and recreation purposes. Changes in petrol prices and car tax will now have much more effect on the RPI than they did previously.

Part 6

Question 1

(a) Set $P = \pounds 40,000$, for convenience.

Amount now owed

Time 0: amount owed = P.

After 1 quarter, 4% is added to amount owing, giving P(1 + 0.04) = PRX is paid, leaving amount owed = PR - X.

After 2 quarters $M^{\prime\prime}$ is added to amount owing and 1

After 2 quarters 4% is added to amount owing, and *X* is paid.

$$=(PR-X)R-X$$

$$PR^2 - XR - X$$
 or £(40,000 $R^2 - XR - X$)

(b) After 3 quarters, amount owed = $(PR^2 - XR - X) - R - X$ = $PR^3 - XR^2 - XR - X$

And so on, until, after 80 quarters, the amount owed

$$= PR^{80} - XR^{79} - XR^{78} - \dots - X$$

= $PR^{80} - X(R^{79} + R^{78} + \dots + R + 1)$
= $PR^{80} - X\left(\frac{R^{80} - 1}{R - 1}\right)$ from the geometric progression formula.

Now, as the mortgage is to be paid off in this period, this amount owed must be zero, and so:

$$PR^{80} = X \left(\frac{R^{80} - 1}{R - 1} \right)$$

and:

0.0418P = X (from tables) [*]

Since $P = \pounds 40,000$, the quarterly repayment is £1,672.56.

 $P.R^{80} \cdot \left(\frac{R-1}{R^{80}-1}\right) = X$

(c) Using [*], if *P* is doubled from £40,000 to £80,000, the factor 0.0418 would be unaltered, and so the repayment figure would double to 2X.

Question 2

(a) We are given that: *P*=12000; *i*=0.15; *n*=5. Putting the amortization payment as A, we must have that:

$$12000 = \frac{A}{1.15} + \frac{A}{1.15^2} + \dots + \frac{A}{1.15^5}$$

= A(0.86957 + 0.75614 + 0.65752 + 0.57175 + 0.49718)
= A(3.35216)

Therefore, A = $\frac{12000}{3.35216}$ = 3579.79. That is, amortization payment = £3579.79

The amortization schedule is tabulated as follows:

Year	Amount outstanding (beginning)	Interest	Payment
1983	12000.00	1800.00	3579.79
1984	10220.21	1533.03	3579.79
1985	8173.45	1226.02	3579.79
1986	5819.68	872.95	3579.79
1987	3112.84	466.93	3579.79
1988	(0.02)		

(b) Here, there are two interest rates. The investment rate, *j*=0.1 and the borrowing rate, *i*=0.15. Also, *P*=12000 and *n*=5.

The calculations for the sinking fund payment (ordinary annuity) is given in the following.

The debt will amount to $12000(1.15)5 = \pounds 24,136.29$ after 5 years. Thus, the sinking fund must mature to this amount. If A is the annual deposit into the fund, then we must have that:

 $\begin{array}{ll} 24136.29 & = A + A(1.1) + A(1.1) \ 2 + A(1.1) \ 3 + A(1.1) \ 4 \\ & = A(1 + 1.1 + 1.21 + 1.331 + 1.4641) \ = A(6.1051) \end{array}$

Therefore,
$$A = \frac{24136.29}{6.1051} = \pounds 3953.46$$

The Sinking Fund schedule is tabulated as follows:

Year	Debt outstanding	Interest on debt	Deposit	Amount in fund	Interest on fund
1983	12000.00	1800.00	0	0	0
1984	13800.00	2070.00	3953.46	3953.46	395.35
1985	15870.00	2380.50	3953.46	8302.27	830.23
1986	18250.50	2737.58	3953.46	13085.96	1308.60
1987	20988.08	3148.21	3953.46	18348.02	1834.80
1988	24136.29		3953.46	24136.28	

(c) Discounted cash flow table for calculation of NPV:

Year	Net cash flow	Discount Factor (10%)	Discount Factor (15%)	Present value (10%)	Present value (15%)
1983	(12000)	1.0000	1.0000	(12000.00)	(12000.00)
1984	6600	0.9091	0.8696	6000.06	5739.36
1985	6000	0.8264	0.7561	4958.40	4536.60
1986	4500	0.7513	0.6575	3380.85	2958.75
1987	(1000)	0.6830	0.5718	(683.00)	(571.80)
1988	(2600)	0.6209	0.4972	(1614.34)	(1292.72)
I			NVP	41.97	(629.81)

(d) Using the formula method to determine the IRR, we have: $I_1=10$; $N_1=41.97$; $I_2=15$; $N_2=-629.81$

and IRR =
$$\frac{N_1 I_2 - N_2 I_1}{N_1 - N_2} = \frac{(41.97)(15) - (-629.81)(10)}{41.97 - (-629.81)} = \frac{629.55 + 6298.1}{671.78}$$

giving IRR = 10.3%.

The IRR gives the rate which makes NPV=0.

Question 3

(a) This can be calculated using a schedule as follows:

	Amount in		Total in	
Year	fund	Interest	fund	
1	10000	1000	11000	-
2	21000	2100	23100	
3	33100	3310	36410	
4	46410	4641	51051	= value

(b) To calculate present value:

	Net	11% discount	Present
Year	savings	factor	value
1	2000	0.9009	1801.81
2	2000	0.8116	1623.20
3	2000	0.7312	1462.40
4	2000	0.6587	1317.40
			6204.80

(c) This can again be calculated using a schedule:

	-			
	Total amount	Interest	Total	
Year	invested	(10%)		_
1	1000.00	100.00	1100.00	
2	1600.00	160.00	1760.00	
3	2260.00	226.00	2486.00	
4	2986.00	298.60	3284.60	
5	3784.60	378.46	4163.06	= acc sum

(d) This requires the value of an amortization annuity. Given that: P = 20000; n = 20; i = 0.14. If the yearly repayment is A, then:

$$20000 = \frac{A}{1.14} + \frac{A}{1.14^2} + \dots + \frac{A}{1.14^{20}}$$
$$= A \cdot \left(\frac{1}{1.14} + \frac{1}{1.14^2} + \dots + \frac{1}{1.14^{20}}\right)$$

But the terms in the bracket form a gp with $a = \frac{1}{1.14}$ and $r = \frac{1}{1.14}$. The sum to 20 terms of this gp is given by:

$$\frac{\frac{1}{1.14} \left[1 - \left(\frac{1}{1.14}\right)^{20} \right]}{1 - \frac{1}{1.14}} = \frac{0.8772 \times 0.9272}{0.1228} = 6.6233$$

Therefore, 20000 = A(6.6233), giving $A = \frac{20000}{6.6233} = \pounds 3019.65$

Question 4

(a) The amount of the mortgage must sum to the present value of all the payments made. If *A* is the annual payment, then:

$$10000 = \frac{A}{1.12} + \frac{A}{1.12^2} + \dots + \frac{A}{1.12^5}$$

Thus: 10,000 = A(0.8929 + 0.7972 + 0.7118 + 0.6355 + 0.5674)
= 3.6048A
Therefore, $A = \frac{10000}{3.6048} = \pounds 2774.10$

(b)	Year	Outstanding debt	Interest paid	Payment	Principal repaid
	1	£10,000.00	£1,200.00	£2,774.10	£1,574.10
	2	£8,425.90	£1,011.11	£2,774.10	£1,762.99
	3	£6,662.91	£799.55	£2,774.10	£1,974.55
	4	£4,688.37	£562.60	£2,774.10	£2,211.49
	5	£2,476.87	£297.22	£2,774.10	£2,476.87

(c) After 5 years, the debt will amount to: $\pounds 10,000(1.12)^5 = \pounds 17,623.42$, which is therefore the amount that the fund must mature to. Putting A as the annual premium into the fund, gives:

$$17,623.42 = A(1.15) + A(1.15)^2 + \dots + A(1.15)^5$$

= A(1.15 + 1.3225 + 1.5209 + 1.7490 + 2.0114)
= 7.7538A
Thus, A = £2272.89

Answers to examination questions – part 6

(d)	Year	Debt Outstanding	Interest on Debt	Deposit	Amount in Fund	Interest on Fund
	1	£10,000.00	£1,200.00	£2,272.89	£2,272.89	£340.93
	2	£11,200.00	£1,344.00	£2,272.89	£4,886.72	£733.01
	3	£12,544.00	£1,505.28	£2,272.89	£7,892.62	£1,183.89
	4	£14,049.28	£1,685.91	£2,272.89	£11,349.41	£1,702.41
	5	£15,735.19	£1,888.22	£2,272.89	£15,324.71	£2,298.71
	6	£17,623.42			£17,623.42	

Question 5

(a) This question refers to repayments including both capital and interest; that is, amortization. With $P = 100,000 \ n = 4$ and i = 0.12, the amortization payment, A say, must satisfy:

$$100,000 = \frac{A}{1.12} + \frac{A}{1.12^2} + \frac{A}{1.12^3} + \frac{A}{1.12^4}$$
$$= A(0.89286 + 0.79719 + 0.71178 + 0.63552)$$
$$= A(3.03735).$$

Therefore, $A = \frac{100000}{3.03735} = \pounds 32,923.44.$

(b) The reducing balance depreciation formula can be used, namely: $D = B.(1-i)^n$ where D = 1000, B = 50000 and n = 5. Here, *i* is to be determined.

Re-arranging gives
$$\frac{D}{B} = (1-i)^n$$
 or $1-i = \left(\frac{D}{B}\right)^{\frac{1}{n}}$
So that: $1-i = \left(\frac{1000}{50000}\right)^{\frac{1}{5}} = (0.02)^{0.2} = 0.457$

Therefore i = 1-0.457 = 0.543 = 54.3%

(c) Working in time periods of one quarter (year), we have $A = P.(1+i)^n$ where: P = 1000, A = 3000

and
$$i = \frac{0.12}{4} = 0.03$$
 (per quarter).
Re-arranging gives: $(1+i)^n = \frac{A}{P}$
and substituting: $(1.03)^n = \frac{3000}{1000} = 3$
Using logarithms: $n.log(1.03) = log(3)$
Therefore $n = \frac{log(3)}{log(1.03)} = \frac{0.4771}{0.01284} = 37$ (approximately).
Thus, number of years $= \frac{37}{4} = 9.25$.

Question	6					
(a) (Cash flow ta	ble:				
	End year	Machinery	Maintenan	ce Re	venue	Net
	0	(75000)				(75000.00)
	1		(1000)	200	00.00	19000.00
	2		(1100)	215	00.00	20400.00
	3		(1210)	231	12.50	21902.50
	4		(1331)	248	45.94	23514.94
	5			267	09.38	26709.38
	6	1250				1250.00
(b) a	nd (c) Disc	counted cash fl	ow table:			
	V	NI-L (I	Discount	Discount	Present	Present
	iear	Net flow	(10%)	(15%)	(10%)	(15%)
	0	(75000.00)	1.0000	1.0000	(75000.00)	(75000.00)
	1	19000.00	0.9091	0.8696	17272.90	16522.40
	2	20400.00	0.8264	0.7561	16858.55	15424.44
	3	21902.50	0.7513	0.6575	16455.34	14400.89
	4	23514.94	0.6830	0.5718	16060.70	13445.84
	5	26709.38	0.6209	0.4972	16583.85	13279.90
	6	1250.00	0.5645	0.4323	705.62	540.37
					8936.99	(1386.15)
(-)						

(d)



(e) The value of 14.3% for the IRR can be interpreted as the rate of return that the project earns.

Question 7

The calculations for the net present value for each one of the three decisions are tabulated below.

	Decision	n (i)	Decisior	n (ii)	Decision	n (iii)
Discount	Net	Present	Net	Present	Net	Present
factor at 12%	cost	value	cost	value	cost	value
1	95000	95000	52000	52000	32000	32000
0.8929	20000	17857	27000	24107	32000	28571
0.7972	20000	15944	27000	21524	32000	25510
0.7118	20000	14236	27000	19218	32000	22777
0.6355	20000	12710	27000	17159	32000	20337
0.5674	-10000	-5674	-10000	-5674	0	0
		150073		128334		129195

Decision (ii) is the least costly and thus, on pure financial grounds, should be chosen. However, this does not take into account the usefulness of the computer over the next five years. For example, could the old machine run newly developed software?

Question 8

- (a) (i) After four years (i.e. 8×6 months):
 - $A = P.(1+i)^n = 2750(1.035)^8 = \pounds 3621.22.$
 - (ii) $(1.035)^2 1 = 1.071 1 = 0.071$ or 7.1%.
- (b) (i) The amortization method of debt repayment is required here. We are given: *P*=37500, *i*=0.12 and *n*=5. So, if *A* is the annual payment to be found, then:

$$37500 = \frac{A}{1.12} + \frac{A}{1.12^2} + \frac{A}{1.12^3} + \frac{A}{1.12^4} + \frac{A}{1.12^5}$$
$$= A(0.89286 + 0.79719 + 0.71178 + 0.63552 + 0.56743)$$
$$= A(3.60478)$$
Thus, $A = \frac{37500}{1000} = \pounds 10,402.86.$

Thus,
$$A = \frac{57500}{3.60478} = \pounds 10,402.8$$

(ii) Amortization schedule:

Year	Amount outstanding	Interest paid	Payment
1	37500.00	4500.00	10402.86
2	31597.14	3791.66	10402.86
3	24985.94	2998.31	10402.86
4	17581.39	2109.77	10402.86
5	9288.29	1114.59	10402.86
Balance	0.03		

(c) (i) Borrowing rate, i = 12% = 0.12; Investment rate, j = 8% = 0.08. Principal amount borrowed, P = £37500, n = 5 (years).
Notice that the payments into the fund are in advance. i.e. the payments form a due annuity.

The debt will amount to \pounds 37500(1.12)5 = \pounds 66,087.81 after 5 years. Thus the fund must mature to this amount. Putting *A* as the annual deposit into the fund, we must have that:

 $66087.81 = A(1.08) + A(1.08)^2 + A(1.08)^3 + A(1.08)^4 + A(1.08)^5$ = A(1.08 + 1.1664 + 1.25971 + 1.36049 + 1.46933) = A(6.33593). Therefore, $A = \frac{66087.81}{6.33593} = \pounds 10,430.64.$

(ii) Schedule:

Year	Debt outstanding	Interest paid	Deposit	Amount in fund	Interest earned
1	37500.00	4500.00	10430.64	10430.64	834.45
2	42000.00	5040.00	10430.64	21695.73	1735.66
3	47040.00	5644.80	10430.64	33862.03	2708.96
4	52684.80	6322.18	10430.64	47001.63	3760.13
5	59006.98	7080.84	10430.64	61192.40	4895.39
6	66087.82			66087.79	

Question 9

(a)

Time (year)	Receipt (£)	Present value at start of annuity (£)
0.5	1,500	$\frac{1500}{1045}$
1.0	1,500	$\frac{1500}{1045^2}$
1.5	1,500	$\frac{1500}{1045^3}$
10.0	1,500	$\frac{1500}{1045^{20}}$

The net present value of the annuity is thus a geometric progression with n = 20 terms, first term 'a' = $\frac{1500}{1.045}$ and ratio 'r' = $\frac{1}{1.045}$ The sum is therefore = $\frac{\frac{1500}{1.045} \left(1 - \frac{1}{1.045^{20}}\right)}{1 - \frac{1}{1.045}}$

It is therefore worth paying up to £19,512, for the annuity.

(b) If we denote the quarterly amount by £X after 1 quarter, value of amount paid = X after 2 quarters, value of amounts paid = X(1 + 0.025) + Xafter 3 quarters, value of amounts paid = $X(1 + 0.025)^2 + X$ after 100 quarters:

$$X(1.025)^{99} + X(1.025)^{98} + \dots + X = \frac{X(1.025^{100} - 1)}{1.025 - 1} = 432.5488X$$

This must balance the value the original loan has reached after

This must balance the value the original loan has reached after 100 quarters at 2.5% per quarter.

By the compound interest formula, this is $50,000 (1 + 0.025)^{100} = \pounds 590,686$ Hence: 432.5488X = 590,686 giving X = 1365.5939

Thus the quarterly repayments are £1,365.59

(c) As in (b), after 59 months, the value of the scheme will have reached 300 $(1.01)^{59}+300\;(1.01)^{58}+...+300$

(Note that £300 is paid immediately, at time 0, in this case)

This value = $\frac{300(1.01^{60} - 1)}{1.01 - 1} = 24,500.91$

Now, adding on the interest for the final month, the final value is $24,500.91 \times 1.01 = \pounds 24,746$ (to nearest £)

The real value of the investment is $\frac{24,746}{1.05^5} = \pounds 19,389$ (to nearest £)

(d) In (a), the administrative and other charges usually involved with annuities may vary in the future.

In (b), it is very common for mortgage interest rates to vary, thereby varying the quarterly instalments.

In (c), the scheme may pay more than the minimum 1% or the assumption of 5% inflation may prove accurate.

Question 10

(a)

The NPVs at 10% cost of capital for the two machines are shown

íear 0	Note	Net Flow (£000)	10% Discount	Present value	Machine	B		Net	1 0%	Present	
íear 0	Note	Flow (£000)	Discount	value					_		
íear 0	Note	(£000)						How	Discount	value	
0			factor	(£000)		Year	Note	(£000)	factor	(£000)	
~		-100	1.0000	-100.00		0		-120	1.0000	-120.00	
1	а	-60	0.9091	-54.55		1	а	-70	0.9091	-63.64	
2		40	0.8264	33.06		2		50	0.8264	41.32	
3		40	0.7513	30.05		3		50	0.7513	37.57	
4		40	0.6830	27.32		4		50	0.6830	34.15	
5		40	0.6209	24.84		5		50	0.6209	31.05	
6	b	60	0.5645	33.87		6	b	74	0.5645	41.77	
-		Net pre	esent value	-5.41				Net pre	esent value	2.22	
	1 2 3 4 5 6	1 a 2 3 4 5 6 b	1 a -60 2 40 3 40 4 40 5 40 6 b 60 Net pre	1 a -60 0.9091 2 40 0.8264 3 40 0.7513 4 40 0.6830 5 40 0.6209 6 b 60 0.5645 Net present value	1 a -60 0.9091 -54.55 2 40 0.8264 33.06 3 40 0.7513 30.05 4 40 0.6830 27.32 5 40 0.6209 24.84 6 b 60 0.5645 33.87 Net present value -5.41	1 a -60 0.9091 -54.55 2 40 0.8264 33.06 3 40 0.7513 30.05 4 40 0.6830 27.32 5 40 0.6209 24.84 6 b 60 0.5645 3.87 Net present value -5.41	1 a -60 0.9091 -54.55 1 2 40 0.8264 33.06 2 3 40 0.7513 30.05 3 4 40 0.6830 27.32 4 5 40 0.6209 24.84 5 6 b 60 0.5645 3.87 6 Net present value -5.41	1 a -60 0.9091 -54.55 1 a 2 40 0.8264 33.06 2 3 3 40 0.7513 30.05 3 3 4 40 0.6830 27.32 4 4 5 40 0.6209 24.84 5 6 b 60 0.5645 38.87 6 b Net present value -5.41 -5.41 -5.41 -5.41	1 a -60 0.9091 -54.55 1 a -70 2 40 0.8264 33.06 2 50 3 40 0.7513 30.05 3 50 4 40 0.6830 27.32 4 50 5 40 0.6209 24.84 5 500 6 b 60 0.5645 3.87 6 b 74 Net present value -5.41 Net present value	1 a -60 0.9091 -54.55 1 a -70 0.9091 2 40 0.8264 33.06 2 50 0.8264 3 40 0.7513 30.05 3 50 0.7513 4 40 0.6830 27.32 4 50 0.6830 5 40 0.6209 24.84 5 50 0.6209 6 b 60 0.5645 33.87 6 b 74 0.5645 Net present value -5.41 Net present value	1 a -60 0.9091 -54.55 1 a -70 0.9091 -63.64 2 40 0.8264 33.06 2 50 0.8264 41.32 3 40 0.7513 30.05 3 50 0.7513 37.57 4 40 0.6830 27.32 4 50 0.6830 34.15 5 40 0.6209 24.84 5 50 0.6209 31.05 6 b 60 0.5645 33.87 6 b 74 0.5645 41.77 Net present value -5.41 Net present value 2.22

Note a: Includes balance of cost of machine. Note b: Includes scrap value.

(b) From the figures shown, it is clear that machine B should be chosen since it has the higher NPV. It should be noted that machine A does not even return as much as 10% on the overall investment.

The assumptions made in the above recommendation are that the company can can afford the outlays inherent in the above structure. In the comparison above, no account has been taken of relative risks and it is clear that machine B, being the more expensive, is the riskier investment.

Machine	В		Net	11%	Present
			Flow	Discount	value
	Year	Note	(£000)	factor	(£000)
	0		-120	1.0000	-120.00
	1	а	-70	0.9009	-63.06
	2		50	0.8116	40.58
	3		50	0.7312	36.56
	4		50	0.6587	32.94
	5		50	0.5935	29.67
	6	b	74	0.5346	39.56
			Net pre	sent value	-3.75

Note a: Includes balance of cost of machine. Note b: Includes scrap value.

(c) The table above shows the net flows at an 11% cost of capital. The diagram below shows the NPVs obtained from 10 and 11% costs of capital plotted and the estimate of the IRR is seen to be approximately 10.4%.



Part 7

Question 1

a), b) Materials cost £0.50 per poster, that is 0.50N (£); Labour costs £15 per hour, and N posters take $\frac{N}{300}$ + 2 hours to produce. Thus the labour costs are: $15\left(\frac{N}{2}+2\right) = \frac{N}{2} + 30$ (£)

$$15.\left(\frac{1}{300}+2\right) = \frac{1}{20} + 30 \,(\text{£})$$

Administration costs are £10 per hundred posters plus £50; that is:

$$10.\frac{N}{100} + 50 = \frac{N}{10} + 50 \,(\pounds)$$

Adding (i), (ii) and (iii), total costs are given by:

$$C = 0.50N + \frac{N}{20} + 30 + \frac{N}{10} + 50 = 0.65N + 80 \text{ (\pounds)}$$

Hence producing 1,000 posters will cost: $0.65 \times 1000 + 80 = \pounds730$ The formula for *C* indicates a fixed cost of £80 and a variable cost of £0.65 per poster produced.

(c) i. If the cost is £500, then 500 = 0.65N + 80. Hence $= \frac{420}{0.65} = 646$ posters ii. If the cost is *N*, then N = 0.65N = 80. Hence $N = \frac{80}{0.35} = 229$ posters

Question 2

(a) We need to solve the equation $P = -32r^2 + 884r - 5985 = 0$ i.e. to solve $32r^2 - 884r + 5985 = 0$ Using the formula, with *a*=32, *b*=-884 and *c*=5985, gives: $r = \frac{884 \pm \sqrt{884^2 - 4(32)(5985)}}{2(32)} = \frac{884 \pm 124}{64}$

That is, *r* = 15.75 or *r* = 11.875

(b) We need to tabulate and plot *P* for integral values of *r* between 11 and 16.



- (c) With interest rates between 11.875% and 15.75%, the project yields a positive NPV and thus is worthwhile.
- (d) Now, $P = -32r^2 + 884r 5985$. Thus: $\frac{dP}{dr} = -64r + 884$ and $\frac{dP}{dr} = 0$ when 64r = 884. i.e. r = 13.81Also, $\frac{d^2P}{dr^2} = -64$, and since this is negative, r = 13.81 signifies a max value of *P*.

Thus, the maximum value of *r* is $-32(13.81)^2 + 884(13.81) - 5985 = \pounds 120.125$.

Question 3

(a) Let *n* be the old number of passengers and *f* be the old fare. Therefore, old revenue = *nf*.

A 30% increase in passengers gives new number of passengers as $1.3 \times n$; a 10% decrease in fare gives the new fare as $0.9 \times f$.

Thus, new revenue = new number of passengers × new fare

$$= (1.3)(0.9)nf$$

= (1.17)nf (i.e. 0.17 increase in old revenue).

Thus percentage increase in revenue is 17%

- (b) New fare = $f\left(1 \frac{x}{100}\right)$ and new number of passengers = $n\left(1 + \frac{2x}{100}\right)$ Therefore, new revenue = $nf\left(1 - \frac{x}{100}\right)\left(1 + \frac{2x}{100}\right)$ Thus, the multiplier of $nf = \left(1 - \frac{x}{100}\right)\left(1 + \frac{2x}{100}\right)$ = $1 - \frac{x}{100} + \frac{2x}{100} - \frac{2x^2}{10000}$ = $1 + \frac{x}{100} - \frac{2x^2}{10000}$ = $1 + 0.01x - 0.0002x^2$.
- (c) We need to find the value of *x* that maximises the multiplier: $M = 1 + 0.01x - 0.0002x^{2}.$

But $\frac{dM}{dx} = 0.01 - 0.0004x$ and when $\frac{dM}{dx} = 0$, 0.0004x = 0.01.

Thus, the value of *x* that maximises *M* is $x = \frac{0.01}{0.0004} = 25$.

When
$$x=25$$
, M = 1 + (0.01)(25) - (0.0002)(25)²
= 1 + 0.25 - 0.125
= 1.125

Therefore, percentage increase in revenue is 12.5%.

Question 4

- (a) The selling price is £15/unit. Therefore the revenue, R = 15x. The costs, C = 800 + 5x + 0.009x². Thus, profit, P = R - C = 15x - (800 + 5x + 0.009x²) i.e. P = 10x - 800 - 0.009x².
 (i) We require the range of x such that P ≥ 200. i.e. such that 10x - 800 - 0.009x² ≥ 200 or 10x - 1000 - 0.009x² ≥ 0.
 - Solving $10x 1000 0.009x^2 = 0$ will give the 'critical' points for *x*.

Here, to use the formula, *a*=–0.009, *b*=10 and *c*=–1000, and:

$$x = \frac{-10 \pm \sqrt{10^2 - 4(-0.009)(-1000)}}{2(-0.009)} = \frac{-10 \pm \sqrt{64}}{-0.018}$$

Therefore *x*=1000 or *x*=111.1 (1D).

Now, since the graph of $y = 10x - 1000 - 0.009x^2$ is a reverse 'U' (mountain) curve, values of *x* between 111.1 and 1000 will give $y \ge 0$ as required. So that, a weekly profit of at least £200 will be provided if the weekly production is between 111.1 and 1000 units.

(ii) The calculations for the graph of $P = 10x - 800 - 0.009x^2$ are tabulated:

x	50	100	200	500	800	1000	1200	
10x	500	1000	2000	5000	8000	10000	12000	
-800	-800	-800	-800	-800	-800	-800	-800	
-0.009	x^2 –22.5	-90	-360	-2250	-5760	-9000	-12960	
V	-322.5	110	840	1950	1440	200	-1760	-

The graph is plotted below.



(b) Using the formula for reducing balance depreciation: D = B(1-i)we have: $23500 = 32000(1-i)^6$ giving $1-i = \left(\frac{23500}{32000}\right)^{\frac{1}{6}}$

Hence, 1-i = 0.9498. Therefore, *i*=0.0502. The rate of depreciation is thus 5.02%.

Question 5

(a) Total cost,
$$C = x^2 + 16x + 39$$
.
Average cost per unit $= \frac{C}{x} = x + 16 + \frac{39}{x}$

The calculations for	or the	plot of	the a	average	cost	per ui	nit are	tabulated	below.
	-		-	_					-

х	0	1	2	3	4	5	6	7	8
x + 16	16	17	18	19	20	21	22	23	24
$\frac{39}{x}$	∞	39	19.5	13	9.75	7.8	6.5	5.6	4.9
$\frac{C}{x}$	∞	56	37.5	32	29.75	28.8	28.5	28.6	28.9

and the graph is shown in the figure.



(b) (i) Demand function:
$$p = x^2 - 24x + 117$$
.
Total revenue: $R = p.x = x^3 - 24x^2 + 117x$.

(ii) R is maximised where
$$\frac{dR}{dr} = 0$$
 and $\frac{dR}{dr} = 3x^2 - 48x + 117$.

Therefore $\frac{dR}{dr} = 0$ where $3x^2 - 48x + 117 = 0$. Solving the previous quadratic equation using the formula with *a*=3, *b*=-48 and *c*=117 gives:

$$x = \frac{48 \pm \sqrt{48^2 - 4(3)(117)}}{2(3)} = \frac{48 \pm \sqrt{900}}{6} = \frac{48 \pm 30}{6}$$
 i.e. $x = 3$ or $x = 13$.
Now, $\frac{d^2R}{2} = 6x - 48$, and when $x = 3$, $\frac{d^2R}{2} = 6(3) - 48 = -30$.

Thus *R* is a maximum when x=3.

Price at x=3 is $p(3) = 3^2 - 24(3) + 117 = \pounds 54 / unit$.

(iii)
$$\frac{dp}{dx} = 2x - 24.$$

Therefore, elasticity of demand

$$=\left(\frac{x^2 - 24x + 117}{x}\right)\left(\frac{1}{2x - 24}\right) = \frac{x^2 - 24x + 117}{2x(x - 12)}$$

and at *x*=3 (the maximum revenue point): elasticity

$$=\frac{3^2-24(3)+117}{2(3)(3-12)}=\frac{54}{-54}=-1$$

Question 6

(a) The total cost function is obtained by integrating the marginal cost function.

i.e. $C = \int (92-2x)dx = 92x - x^2 + K$ (where *K* is the fixed cost).

Fixed cost (*K*) is given as 800 (£000). Thus $C = 92x - x^2 + 800$.

(b) The total revenue function is obtained by integrating the marginal revenue function.

i.e. $R = \int (112 - 2x) dx = 112x - x^2$ (there is no constant term for revenue since R=0 when x=0)

- (c) Now, profit, $P = R C = 112x x^2 (92x x^2 + 800)$. i.e. P = 20x 800. The break-even situation is where P=0. i.e. where 20x - 800 = 0 or x=40.
- (d) For maximum revenue, we need $\frac{dR}{dx} = 0$. i.e. 112 2x = 0 or x=56.

Therefore, $R_{\text{max}} = R(\text{at } x=56) = 112(56) - 56^2 = 3136$ (£000).

For maximum costs, we need $\frac{dC}{dx} = 0$. i.e. 92 - 2x = 0 or x = 46.

Therefore,
$$C_{\text{max}} = C(\text{at } x=46) = 92(46) - 46^2 + 800 = 2916 \text{ (£000)}.$$

(e) The calculations for the plots of the two graphs are tabulated below.

x	0	10	20	30	40	50	60
$-x^{2}$	0	-100	-400	-900	-1600	-2500	-3600
92 <i>x</i>	0	920	1840	2760	3680	4600	5520
800	800	800	800	800	800	800	800
С	800	1620	2240	2660	2880	2900	2720
$-x^{2}$	0	-100	-400	-900	-1600	-2500	-3600
112 <i>x</i>	0	1120	2240	3360	4480	5600	6720
R	0	1020	1840	2460	2880	3100	3120

The two graphs are plotted in the figure on the following page.

From the graphs, it is clear that, since costs are falling while revenue is still increasing between the break-even production point and the maximum production point, the profit is increasing. Hence, maximum profit is obtained at maximum production.



Question 7

(a) Put *x* as the old price of the ticket. Then the number of tickets which could be purchased previously is $\frac{2850}{x}$ and the number which could be purchased after the

£6 price increase is $\frac{2850}{x+6}$

The price increase results in a reduction of 36 in the number of tickets which can be purchased. Therefore:

$$\frac{2850}{x} = \frac{2850}{x+6} + 36$$

$$2850(x+6) = 2850x + 36x(x+6)$$

$$2850x + 17100 = 2850x + 36x^2 + 216x$$

$$0 = 36x^2 + 216x - 17100$$

$$0 = x^2 + 6x - 475$$
Thus $x = -25$ (not feasible) or $x = 19$

The percentage increase in price is therefore $\frac{6}{19} \times 100 = 31.58\%$

(b) Quantity sold is $\frac{100}{p^2}$, price (*P*) is £p and cost (*C*) is 15p per toy.

Now, profit = quantity sold × (price – cost)

$$= \frac{100}{p^2} \times (P - C)$$
$$= 100p^{-1} - 15p^{-2}$$

(i) $\frac{d\text{Profit}}{dx} = 100p^{-2} + 2 \times 15p^{-3}$

But the price at which profit is maximised is obtained by solving

$$\frac{dProfit}{dx} = 0$$

That is, $0 = (2)15p^{-3} - 100p^{-2}$
 $0 = 30p^{-1} - 100$ giving $\frac{30}{p} = 100$.
Therefore, $p = 0.30$

(ii) Given that profit is maximised at a price of 30p, the maximum profit is given by
$$\frac{100}{p} - \frac{15}{p^2} = \pounds 166.67$$

(iii) The quantity of toys sold at this level is $\frac{100}{0.3^2} = 1111$.

Question 8

(a)
$$TC = \int (x^2 - 28x + 211) dx = \frac{x^3}{3} - 14x^2 + 211x + c$$

When x = 0, TC = c. and from the question when x = 0, TC = 10, so c = 10. Therefore: $TC = \frac{x^3}{3} - 14x^2 + 211x + 10$ (b) $TR = (200 - 8x)x = 200x - 8x^2$ (c) Profit, $P = TR - TC = 200x - 8x^2 - \left(\frac{x^3}{3} - 14x^2 + 211x + 10\right) = \frac{x^3}{3} + 6x^2 - 11x - 10$ $\frac{dP}{dx} = -x^2 + 12x - 11 = 0$ for critical values. $-x^2 + 12x - 11 = 0 = x^2 - 12x + 11$ (x - 11)(x - 1) = 0 x = 1 or 11 (can also use the quadratic formula) $\frac{d^2R}{dx^2} = -2x + 12$ and when x = 1, $\frac{d^2R}{dx^2} = 10$ (minimum), when x = 11, $\frac{d^2R}{dx^2} = -10$ (maximum) Therefore profit is maximised when output is 11. (d) $MR = \frac{dTR}{dx} = 200 - 16x$. When x = 0, MR = 200. When MR = 0, x = 12.5.

When *x*=0, *MC*=211.



(a) (i)

Given $C = aQ^2 - bQ + c$ and substituting for the information given, we have:

2900 = 100a - 10b 1

$$800 = 1600a - 40b + c \qquad \dots 2$$

$$2000 = 10000a - 100b + c \qquad \dots 3$$

$$1-2:$$
 $2100 = -1500a + 30b$ 4

$$3-2:$$
 $1200 = 8400a + 60b$ 5

$$5 + 6:$$
 $540000 = 5400a.$ Therefore: $a = 1.$ Substitute for a in 4: $2100 = -1500 + 30b$ Therefore: $b = 120.$ Substitute for a, b in 1: $2900 = 100 - 1200 + c$ Therefore $c = 4000$ Check for a.b and c in 2: $800 = 1600 - 4800 + 4000.$ OK!

Thus: $C = Q^2 - 120Q + 4000$

- (ii) The following table shows the values calculated for Total Costs (*TC*) for Q in the range [0,120] and the subsequent graph of *TC* plotted. It is easily seen that the quantity that minimises Total Costs (£400) is Q=60.
- (iii) The Revenue Function (R) is shown tabulated and then plotted on the graph. The profit range required is such that R > TC and the graph shows this is true for Q between 40 and 100.

(iv) If we call the minimum price MP, then we require a separate extra Revenue Function such that $R = MP \times Q$ will satisfy the relationship that it minimises Total Costs and the dotted line that does this is shown on the graph. The gradient of this line (ie MP) can be calculated as the gradient at point A which is (approximately) 800/120 = 6.6.



The Net Present Value of this = NPV(FTC) = $\frac{Q^2 - 120Q + 8000}{(1.1)^{10}}$

= $0.38554 \times NPV(FTC)$ from discount tables.

 (i) These values are shown tabulated below and then plotted as shown. The production quantities for which real costs are the same are seen to be in the range [14, 106]



(ii) The minimum price that the product must be sold at in 10 years can be calculated by finding the gradient at point $B = \frac{2700}{120} = 22.5$ (approx) and then inflating this to $22.5 \times (1.1)^{10} = 58.36$.

Part 8

Question 1

Here, Pr(Female) = Pr(F) = 0.65 and Pr(Male) = Pr(M) = 0.35. (i) $Pr(all female) = Pr(FFF) = (0.65)^3 = 0.275$ (3D) (ii) $Pr(all male) = Pr(MMM) = (0.35)^3 = 0.043$ (3D) (iii) Pr(at least one male) = 1 - Pr(none male) = 1 - Pr(all female) = 1 - 0.275 [from (i) above] = 0.725 (3D)

Question 2

Pr(system operates properly)

= Pr(at least one of A or B functions and at least one of C or D functions)= Pr(at least one of A or B functions) × Pr(at least one of C or D func-

tions)

 $= [1 - Pr(both A and B fail)] \times [1 - Pr(both B and C fail)]$ = [1 - (0.1)(0.1)] × [1 - (0.1)(0.1)] = [1 - 0.01] × [1 - 0.01] = [0.99] × [0.99] = 0.9801

Question 3

(a) Pr(obtaining both contracts) = Pr(obtaining A and obtaining B) = Pr(obtaining A) × Pr(obtaining B) = $\frac{1}{3} \times \frac{1}{4}$ = $\frac{1}{12} = 0.083$ (3D)

- (b) (i) The Venn diagram is shown in the figure on the following page.
 - (ii) Number of typists who can use word processors = n(W) = 30 = w + 6 + 3 + 9. Thus, w=12. Similarly, n(A) = 25 = a + 5 + 3 + 6. So that, a=11. And n(S) = 28 = s + 9 + 3 + 5. Therefore, s=11. Therefore, the total number of typists is the sum of the number of elements in the seven distinct areas in Figure 1 = 9+3+5+6+12+11+11 = 57.
 (iii) The number of typists with just one skill is a+w+s = 34.

Question 4

(a) Two events are statistically independent if the occurrence (or not) of one in no way affects the occurrence (or not) of the other.



(b) There are two factors involved here, minor accidents (yes/no) and safety instructions (yes/no). Using a numeric approach for the solution of the problem means evaluating the number of men that fall into each one of the four categories defined (see table).

Total of men who had minor accidents = 1% of 10,000 = 100. Thus, 40% of 100 = 40 had safety instructions. Also, 90% of the 10,000 = 9000 had safety instructions. Using these figures, the table below can be filled as follows:

				Minor acci	idents
		Yes	No	Total	
Safety	Yes	40	960	1000	
Instructions	No	60	8940	9000	
	Total	100	9900	10000	

- (i) Pr(No minor accidents / no safety instructions) = 0.993 (3D)
- (ii) Pr(No minor accidents / safety instructions) = 0.96
- (c) If there are *x* winning tickets out of 100, then:

$$Pr(win / x \text{ tickets}) = \frac{x}{100} \text{ with } x \text{ possible between 1 and 15.}$$

But $Pr(x=1) = Pr(x=2) = ... = Pr(x=15) = \frac{1}{15}$
Therefore, $Pr(win) = \Sigma [Pr(x).Pr(win/x)]$
 $= Pr(x=1).Pr(win/x=1) + Pr(x=2).Pr(win/x=2) + ...$
 $... + Pr(x=15).Pr(win/x=15)$
 $= \frac{1}{15} \times \frac{1}{100} + \frac{1}{15} \times \frac{2}{100} + ... + \frac{1}{15} \times \frac{15}{100}$
 $= \frac{1}{1500} (1 + 2 + ... + 15) = \frac{120}{1500} = 0.08$

Question 5

If advertising method A is used in the next period, the expected weekly sales can be calculated:

week sales, <i>x</i> units (mid-points)	probability,p	x.p
100	0	0
300	0.3	90
500	0.4	200
700	0.2	140
900	0.1	90
		520

Hence the expected weekly sales are 520 units.

If advertising B is used, this would increase expected weekly sales by 50%, to 780 units. If advertising C is used, this would increase expected weekly sales by 100%, to 1,040 units. The decision tree showing the options open to the company in the next period is:

advertising A expected contribution = $520 \times \pounds 100 = \pounds 52,000/\text{wk}$ advertising B expected contribution = $780 \times \pounds 100 - \pounds 27,000 = \pounds 51,000/\text{wk}$ advertising C expected contribution = $1,040 \times \pounds 100 - \pounds 50,000 = \pounds 54,000/\text{wk}$

(Note: The contribution of $\pounds 100$ /unit is based on using A. The figures of $\pounds 27,000$ and $\pounds 50,000$ in the above are therefore the additional advertising expenditure, above that of A.)

Thus based on expected values, the best option is to use advertising C.

The expected profit from A is a more reliable estimate as it is based on past experiance, but even this depends on the assumption that what has happened in the past will happen again during the next period. The expected profits for B and C are more speculative as they are based on estimates (possibly subjective) of the affects of different, new types of advertising on sales.

All other things being equal, the expected profits for B and C are equally unreliable, and so C would seem to be a better option than B. It is far more debatable whether C is indeed a 'better' option than A: all the expected profits are so close that only a small variation in any of the estimates could alter their relative values. For example, if C's sales are only 2% down on those expected, the company will be worse off than sticking with A. This, combined with the relatively higher reliability of the expected value for A, would lead many organisations to choose A. Only the more risk-seeking would choose C.

Question 6

(a)	To find	the expected	(mean)	sales.
-----	---------	--------------	--------	--------

Number of loaves sold (x)	0	100	200	300	400	Total
Number of days (f)	10	60	60	50	20	200
Probability (p)	0.05	0.30	0.30	0.25	0.10	

Expected number of loaves sold $= \sum$ (number of loaves × probability) $\sum px = 0(0.05) + 100(0.30) + 200(0.30) + 300(0.25) + 400(0.10) = 205.$ (b)

	100	200	300	400
0	-10	-20	-30	-40
100	20	10	0	-10
200	20	40	30	20
300	20	40	60	50
400	20	40	60	80
	0 100 200 300 400	$\begin{array}{c} 100\\ 0 & -10\\ 100 & 20\\ 200 & 20\\ 300 & 20\\ 400 & 20\\ \end{array}$	Product 100 200 0 -10 -20 100 20 10 200 20 40 300 20 40 400 20 40	Production1002003000-10-20-3010020100200204030300204060400204060

(c) Expected profit = actual profit × probability. The following table shows expected profit. i.e. each profit value from the table in (b) multiplied by the probability of the respective sales level given.

EXPECTED PROFIT TABLE

TED PROFIT TABLE			Production				
			100	200	300	400	
Sales	Value	Pr					
	0	0.05	-0.5	-1	-1.5	-2	
	100	0.30	6	3	0	-3	
	200	0.30	6	12	9	6	
	300	0.25	5	10	15	12.5	
	400	0.10	2	4	6	8	
Expec	ted prof	it	18.5	28	28.5	21.5	

(d) The optimum level of production is 300 loaves per day, since this has the highest expected profit of £28.50 per day.

Question 7

EV = expected value

- At C: EV (shelve) = -4 $EV (market) = (0.8 \times 10) + (0.2 \times 20) = 12$ ∴market
- At D: EV (shelve) = -4EV (market) = $(0.5 \times 0) + (0.5 \times 5) = 2.5$ ∴market
- At E: EV (shelve) = -4EV (market) = $(-4 \times 0.1) + (-3 \times 0.9) = -3.1$ ∴market

The 'rolled-back' tree is shown on the opposite page.

At A: EV (do not develop) = 0

EV (develop) = $(0.3 \times 12) + (0.5 \times 2.5) + (1.2 \times -3.1) = 4.23$

... The company should develop.

All of the above decisions have been based on the criterion of maximising expected values (of profits). At F and G, the decisions are clear-cut, since the choices in both cases are between one option which at least breaks even and one which loses £4m. The decision is also clear-cut at E, because one option guarantees losing £4m, while the other can lose at most £4m, but might incur a reduced loss of £3m.

At A, the decision is more debatable, as the 'develop' option could lead to a loss (at E), while 'not develop' guarantees no loss. The chances of the loss are, however, small (20%) and the potential gains are large, and so many companies would be willing to take the risk of developing.



Question 8

(a) For product A

Probability of low demand = 1 - 0.7 = 0.3Expected profit £ = $0.2 \times 2 + 0.5 \times 1.5 + 0.3 \times 0.75 = 0.4 + 0.75 + 0.225 = 1.375$ For product B Probability of medium demand = 1 - 0.4 = 0.6Expected profit £ = $0.3 \times 1.5 + 0.6 \times 1 + 0.1 \times 1.5 = 0.45 + 0.6 + 0.05 = 1.1$ The shop should display product A.

- (b) i. A random sample is one where each member of the population has an equal chance of being selected for the sample. The appropriate measures for such a sample are the mean and standard deviation.
 - ii. In a quota sample, all the members of the population do not have an equal chance of being selected for the sample. An interviewer is required to select a number of interviewees who may be required to have certain characteristics. As the selection is not random the appropriate statistical measures are the median and semi-interquartile range.
 - iii. A cluster is one where the population is divided into sub-groups which may represent geographical areas. A sample is then chosen at random within each cluster. As the sampling is random the mean and standard deviation may be used. Alternatively a cluster may be chosen at random and all the members of the cluster interviewed, again the mean and standard deviation are suitable measures of location and dispersion.

Part 9

Question 1

(a) The bar heights of the classes that have a width different to the standard (taken here as 1,000) need to be adjusted.

Lower limit	Upper limit	Act f	Bar height
0	500	20	2×20=40
500	1,000	40	2×40=80
1,000	2,000	80	80
2,000	4,000	150	0.5×150=75
4,000	5,000	60	60
5,000	6,000	30	30
6,000	7,000	20	20

The chart is shown below.



(b) Using the mid-points of each class as a representative figure

x £	f	fx
250	20	5,000
750	40	30,000
1,500	80	120,000
3,000	150	450,000
4,500	60	270,000
5,500	30	165,000
6,500	20	130,000
	400	1,170,000

The mean value is $\bar{x} = \frac{\sum fx}{\sum f} = \frac{1,170,000}{400} = \pounds 2,925.$

Note that s = standard deviation = £1,600 (given)

Thus a 90% CI is: $\overline{x} = 1.64 \frac{s}{\sqrt{n}} = 1.64 \frac{1600}{\sqrt{400}} = 2925 \pm 131.2 = (27938.8, 3056.2)$ (c) If 20 invoices (out of 400) contain errors then $p = \frac{1}{20} = 0.05$

Thus a 95% confidence interval is:

$$p \pm 1.96\sqrt{\frac{p(1-p)}{n}} = 0.05 \pm 1.96\sqrt{\frac{(0.05)(0.95)}{400}}$$
$$= 0.05 \pm 0.02$$
$$= (0.03, 0.07)$$

Question 2

- (a) The lifetimes (*L*, say) are distributed Normally with mean, *m*=100 and standard deviation, *s* unknown.
 - (i) If 90% of the batteries last at least 40 hours, we have: Pr(L>40) = 0.9.

Standardising gives $\Pr\left(Z > \frac{40 - 100}{s}\right) = 0.9$. i.e. $\Pr\left(Z > \frac{-60}{s}\right) = 0.9$

Now, from Standard Normal tables, a table probability of 0.9 yields Z = 1.28. Hence, $\frac{-60}{s} = 1.28$, giving s = 46.88 (2D). (ii) We require Pr(L < 70).

Standardising gives:
$$\Pr\left(Z < \frac{70 - 100}{46.88}\right) = \Pr(Z < -0.64)$$

= 1 - 0.7389 [from tables]
= 0.2611

Thus, 26% of batteries will not last 70 hours.

(b) This is a binomial situation with:

 $n = \text{size of sample} = 5 \text{ and } p = \Pr(\text{defective}) = 0.1.$

(i) We require Pr(at least 3 defectives) = Pr(3 or 4 or 5 defectives)

$$= Pr(3) + Pr(4) + Pr(5)$$

= 5C3(0.1)3(0.9)2 + 5C4(0.1)4(0.9)1 + 5C5(0.1)5(0.9)2
= 10(0.1)3(0.9)2 + 5(0.1)4(0.9)1 + (0.1)5
= 0.0081 + 0.00045 + 0.00001
= 0.00856
= 0.01 (2D).

(ii) The result of (i) shows that only one time in a hundred should there be 3 or more defectives out of a total of 5 calculators examined. The fact that this has happened after one sample (i.e. 1 out of 1) must throw suspicion on the original assumption that only 10% of calculators are defective. The conclusion would be that the process is not working satisfactorily.

Question 3

(a) A has a Normal distribution with m=1000 kgs and s =100 kgs; B has a Normal distribution with m =900 kgs and s=50 kgs; the breaking strength must be at least 750 kgs (given).

Thus we need to find those ropes which have the greatest probability of a breaking strength greater than 750 kgs.

$$Pr(A>750) = Pr\left(Z > \frac{750 - 1000}{100}\right) [standardising] = Pr(Z>-2.5) = 0.9938 [tables]$$
$$Pr(B>750) = Pr\left(Z > \frac{750 - 900}{50}\right) [standardising] = Pr(Z>-3) = 0.9987 [tables]$$

Thus, supplier B's ropes should be bought.

- (b) This is a binomial situation with n=50 and p=Pr(defective)=0.01.
 - (i) Using the binomial distribution: $Pr(0 \text{ defectives}) = {}^{50}C_0(0.01)^0(0.99)^{50} = (0.99)^{50} = 0.605 \text{ (3D)}.$
 - (ii) Using the poisson distribution, the mean is calculated as the mean of the binomial.

i.e. m = np = 50(0.01) = 0.5. Therefore, Pr(0 defectives) = $e^{-0.5} = 0.607$ (3D).

Question 4

- (a) We are given a Normal distribution of claims, with m = 200 and $s = \sqrt{2500} = 50$
 - (i) $\Pr(\text{claim}<100) = \Pr\left(Z > \frac{100 200}{50}\right) [\text{standardising}] = \Pr(Z<-2) = 1 0.9772$

[from tables] = 0.0228.

Thus, only about 2% of claims will be under £100.

(ii)
$$\Pr(\text{claim}<150) = \Pr\left(Z > \frac{150 - 200}{50}\right) [\text{standardising}] = \Pr(Z<-1) = 1 - 0.8413$$

[from tables] = 0.1587.

Thus, about 16% of claims will be under £150.

(iii)
$$\Pr(\text{claim}>350) = \Pr\left(Z > \frac{350 - 200}{50}\right) [\text{standardising}] = \Pr(Z > -3) = 1 - 0.9987$$

[from tables] = 0.0013.

That is, only about 0.1% of claims will be over £350.

(b) This is a binomial situation with p = Pr(passenger turns up) = 0.9 and n = 290 (number of bookings taken). Using the Normal approximation, we have:
m = mean = n.p = 290(0.9) = 261
s = standard deviation = √[n.p.(1-p)] = √[290(0.9)(0.1)] = 5.11 (2D)

We need the probability that the number of passengers who turn up (P, say) will exceed 275 (i.e. 276 or 277 or ... etc), where it should be carefully noted that 276 for a binomial is the equivalent of the range 275.5 to 276.5 for a Normal distribution.

Thus, we require:
$$Pr(P>275.5) = Pr\left(Z > \frac{275.5 - 261}{5.11}\right)$$
 [standardising]
= $Pr(Z>2.84)$
= 1 - 0.9977 [from tables] = 0.0023.

Question 5

- (a) We are given a poisson situation with mean, m=2 (demands for a coach each day). NOTE: Proportions and probabilities are identical concepts.
 - (i) $Pr(neither coach used) = Pr(0 demands) = e^{-2} = 0.1353.$
 - (ii) At least 1 demand refused means that at least 3 demands have been made (since there are 2 coaches available)

Thus we require Pr(at least 3 demands)

$$= 1 - \Pr(0 \text{ or } 1 \text{ or } 2 \text{ demands})$$

= 1 - [Pr(0) + Pr(1) + Pr(2)]
= $\left[0.1353 + 2.e^{-1} + \frac{2^2}{2}.e^{-2} \right]$
= 1 - [0.1353 + 0.2706 + 0.2706]
= 0.324 (3D).

- (iii) Consider coach A. If no coaches are demanded, then coach A will not be used. This will happen proportion Pr(0) = 0.1353 of the time. If 1 coach is demanded, there is only a 50% chance that it will be A that is not used. This will happen with probability: $0.5 \times Pr(1) = 0.5 \times 0.2706 = 0.1353$. Thus the total proportion of times that coach A will not be used is: 0.1353 + 0.1353 = 0.271 (3D).
- (b) The lengths (*L*, say) are given as normal with mean, m=20.02 and standard deviation, s=0.05 cm.

(i)
$$\Pr(\text{L will be undersize}) = \Pr(\text{L}<19.9) = \Pr\left(Z < \frac{19.1 - 20.02}{0.05}\right) = \Pr(Z < -2.4)$$

= 1 - 0.9918 [from tables] = 0.0082.

i.e. 0.8% of rods will be undersize.

(ii)
$$\Pr(L \text{ will be oversize}) = \Pr(L>20.1) = \Pr\left(Z < \frac{20.1 - 20.02}{0.05}\right) = \Pr(Z>1.6)$$

= 1 - 0.9452 [from tables] = 0.0548.

Thus, approximately 5.5% of rods will be oversize.

Question 6

- (a) The Normal distribution is known as the distribution of 'natural phenomena' and is the most commonly occurring continuous distribution. Heights, weights, lengths and times commonly form Normal distributions, which are character-ized by their 'bell-shaped' curves.
- (b) Consumption (*C*, say) is given as a Normal distribution with m = 10,000 and s = 2000.

(i)
$$\Pr(C>13000) = \Pr\left(Z < \frac{13000 - 10000}{2000}\right)$$
 [standardising]
= $\Pr(Z>1.5) = 1 - 0.9332$ [from tables]
= 0.0668 .
(ii) $\Pr(C<8000) = \Pr\left(Z < \frac{8000 - 10000}{2000}\right)$ [standardising]
= $\Pr(Z<-1) = 1 - 0.8413$ [from tables]
= 0.1587 .
(iii) To find $\Pr(7500 < C < 14000) = 1 - \Pr(C < 7500) - \Pr(C>14000)$.
But $\Pr(C < 7500) = \Pr\left(Z < \frac{7500 - 10000}{2000}\right)$ [standardising]
= $\Pr(Z<-1.25) = 1 - 0.8944$ [from tables]
= 0.1056
Also $\Pr(C>14000) = \Pr\left(Z < \frac{14000 - 10000}{2000}\right)$ [standardising]
= $\Pr(Z>2) = 1 - 0.9772$ [from tables]
= 0.0228 .
Therefore, $\Pr(7500 < C < 14000) = 1 - 0.1056 - 0.0228 = 0.8716$.
Question 7

Putting S as the scores Normal variable, with mean 60 and standard deviation 12, we require: (75, 60)

$$\Pr(S > 75) = \Pr\left(Z < \frac{75 - 60}{60}\right) = \Pr(Z > 1.25) = 1 - \Pr(Z < 1.25) = 1 - 0.8944 = 0.1056$$

Question 8

- (a) Mean in sample of 10 = 1.6 Therefore p(box underweight) = 1.6/10 = 0.16
- (b) We have n=6 and p(underweight)=0.16 and a binomial situation.

(i) $p(0) = {}^{6}C_{0} \cdot (0.16)^{0}(0.84)^{6} = 0.3513$ (ii) $p(2) = {}^{6}C_{2} \cdot (0.16)^{2}(0.84)^{4} = 15(0.056)(0.4979) = 0.1911$ Also $p(1) = {}^{6}C_{1} \cdot (0.16)^{1}(0.84)^{5} = 0.4015$ (iii) p(at least 3) = 1 - p(0, 1 or 2) = 1 - (0.3513 + 0.1911 + 0.4015)= 0.0561

(c) Since n=100, we can approximate to a Normal distribution with mean = np = 100(0.16) = 16 and sd = $\sqrt{100(0.16)(0.84)} = 3.67$

(i)
$$p(<10) = p(<9.5)$$
 with continuity correction
Standardising 9.5 gives $z = \frac{9.5 - 16}{3.67} = -1.77$
Thus: $p(<10) = p(Z<-1.77)$
 $= 1 - p(Z<1.77)$
 $= 1 - 0.9938$
 $= 0.01$
(ii) $p(>28) = p(>28.5)$ with continuity correction
Standardising 28.5 gives $z = \frac{28.5 - 16}{3.67} = 3.41$
Thus: $p(>28) = p(Z>3.41)$
 $= 1 - p(Z<3.41)$
 $= 1 - p(Z<3.41)$
 $= 0$
(iii) $p(between 16 and 24) = p(<24) - p(<16)$
 $= p(<23.5) - p(15.5)$ with continuity correction
Standardising 23.5 gives $z = \frac{23.5 - 16}{3.67} = 2.04$
Standardising 15.5 gives $z = \frac{15.5 - 16}{3.67} = -0.14$
 $p(between 16 and 24) = p(Z<2.04) - p(Z<-0.14)$
 $= p(Z<2.04) - [1 - p(Z<0.14)]$
 $= p(Z<2.04) + p(Z<0.14) - 1$
 $= 0.98 + 0.54 - 1$
 $= 0.52$

Part 10

Question 1

a) i. A TV spot will generate 1000 extra sales at a gross profit of £10/unit, and will cost £5,000.

The contribution is thus: $1,000 \times 10 - 5,000 = \pounds 5,000$

- ii. In the same way, the contribution of a newspaper advertisement is $400 \times 10 2,000 = \pounds 2,000$
- b) Suppose the company buys *x* TV spots and *y* newspaper advertisements. The objective is to maximise contribution, z = 5,000x + 2,000y (£). The constraints are: advertising budget:

 $5,000x + 2,000y \le 100,000 \text{ or } 5x + 2y \le 100 (1)$

maximum to be spent on each mode:

_	$5,000x \le 70,000$	or $x \le 14$	(2)
	$2,000y \le 70,000$	or $y \le 35$	(3)
for marketing balance:	$y \ge \frac{1}{2}x$	or $2y \ge x$	(4)





Vertex B will clearly represent an advertising mix which will generate a higher contribution than that of A. Similarly, mix C will generate a higher contribution than mix D. Only these two vertices of the feasible area are therefore considered.

Vertex	(x,y)	z = 5,000x + 2,000y (£)
В	(6,35)	100,000
С	(14,15)	100,000

Thus the maximum contribution which can be generated by these promotions is $\pounds 100,000$. This can be achieved by any mix on the line (1) of the graph, between B and C, provided *x* and *y* are whole numbers.

These are:

x (number of TV spots) *y* (number of newspaper advertisements)

6	35
8	30
10	25
12	20
14	15

It can be seen that there are *five* different ways of achieving the maximum contribution. This gives the company added flexibility, in that it can choose one from the five which gives extra benefits. For example, if the company felt that television advertising gave a high profile to all its products (not just Brand X), then it could choose the last of the combinations listed, and still maximise X's contribution.

Question 2

The purpose of this question is to test the candidates knowledge of probability and of matrix notation.

a) i. Let F represent the event of failing the test and A the event of being appointed.

Then P(F) = 0.8 hence P(not F) = 1 - P(F) = 1 - 0.8 = 0.2From the question P(A/not F) = 0.3 and P(A / F) = 0.1The probability of being appointed, P(A), is $P(A) = P(A/F)P(F) + P(A/not F)P(not F) = 0.1 \times 0.8 + 0.3 \times 0.2 = 0.14$

ii. P(not A) = 1 - P(A) = 1 - 0.14 = 0.86 P(not A/F) = 1 - P(A/not F) = 1 - 0.3 = 0.7 $P(\text{not } A \text{ intersection not } F) = P(\text{not } A/\text{not } F) \times P(\text{not } F) = 0.7 \times 0.2 = 0.14$

P(not F/not A) = P(not A intersection not F)/P(not A)

$$= \frac{0.14}{0.86} = \frac{7}{43} = 0.163$$

iii. Probability of being appointed for all applicants

= probability of being selected for first interview × probability of being selected = $0.15 \times 0.14 = 0.021$





- (c) From the graph, the maximum production point is *x*=18, *y*=4. That is, 18 X presses and 4 Y presses should be bought.
- (d) Maximum production is 150(18) + 300(4) = 3900 sheets/minute. Total cost of presses is 18(4000) + 4(12000) = £120,000.

Question 4

(a) (i) If $P = 192 - 28r + r^2$, then the break even point is where P = 0. i.e. where $r^2 - 28r + 192 = 0$. Solution by factorization: (r-16)(r-12)=0. Therefore r=12 or r=16. Solution by formula: (with a=1, b=-28 and c=192). $28 + \sqrt{28^2 - 4(1)(192)} = 28 + \sqrt{16} = 28 + 4 = 28 = 4$

$$r = \frac{28 \pm \sqrt{28^2 - 4(1)(192)}}{2(1)} = \frac{28 \pm \sqrt{16}}{2} = \frac{28 + 4}{2} \text{ or } \frac{28 - 4}{2} = 16 \text{ or } 12$$

- (ii) Consider a graph of $P = 192 28r + r^2$. It must cross the *r*-axis at the two points r=12 and r=16. But *P* is a 'U-shaped' parabola, which means that *P* must be negative between the values r=12 and r=16 and positive for all other values of *r*. Thus, the particular project in question makes a loss if the discount rate is between 12% and 16% and a profit for all other values.
- (b) (i) If C is the cost matrix and D is the demand matrix, then:

$$\begin{array}{c} A & B \\ Shirts \\ C = Shorts \\ Socks \end{array} \begin{bmatrix} 5.75 & 6.25 \\ 3.99 & 4.48 \\ 1.85 & 1.97 \end{bmatrix} \text{ and } D = \begin{array}{c} A \\ B \\ \end{array} \begin{bmatrix} 36 & 24 & 60 \\ 48 & 72 & 0 \end{bmatrix}$$
(ii) $C^*D = \begin{bmatrix} 5.75 & 6.25 \\ 3.99 & 4.48 \\ 1.85 & 1.97 \end{bmatrix}^* \begin{bmatrix} 36 & 24 & 60 \\ 48 & 72 & 0 \end{bmatrix}$

$$\begin{array}{c} X & Y & Z \\ Shirts \\ = Shorts \\ Socks \end{array} \begin{bmatrix} 507 & 588 & 345 \\ 358.68 & 418.32 & 239.40 \\ 161.16 & 186.24 & 111.00 \end{bmatrix}$$

(c) The new demand matrix is:

$$D = \begin{array}{c} X & Y \\ B & \begin{bmatrix} 36 & 24 \\ 48 & 72 \end{bmatrix}$$

and its inverse can be calculated as follows:

$$D^{-1} = \frac{1}{(36)(72) - (48)(24)} \begin{bmatrix} 72 & -24 \\ -48 & 36 \end{bmatrix} = \begin{bmatrix} 72/1440 & -24/1440 \\ -48/1440 & 36/1440 \end{bmatrix}$$
$$= \begin{bmatrix} 0.05 & -0.017 \\ -0.033 & 0.025 \end{bmatrix}$$

Question 5

a)

b)



	Activity	Duration	Earliest start	Earliest finish	Latest start	Latest finish	Total Float
А	1–2	3	0	3	2	5	2
В	1–3	3	0	3	2	5	2
С	1–4	7	0	7	0	7	0
D	2–6	1	3	4	5	6	2
J	3–5	1	3	4	5	6	2
F	3–7	2	3	5	6	8	3
G	4-8	1	7	8	7	8	0
	5–6	0	4	4	6	6	2
Е	6–9	2	4	6	6	8	2
	7–9	0	5	5	8	8	3
	8–9	0	8	8	8	8	0
Η	9-10	1	8	9	8	9	0

c) The critical path is C–G–H (Alternatively 1–4–8–9–10). This path determines the minimum project completion time (9 days). All activities on the critical path must be completed without delay if the project is to be completed in 9 days.

Question 6

a) If the company buys x tables of type X and y tables of type Y, then the objective function is x + y, which needs to be minimised.

b) The constraints are given as follows:

Money:	40x + 30y	≤ 24000
Seating capacity:	4x + 2y	≥ 1800
Mixture of <i>x</i> and <i>y</i> :	x - y	≤ 0

- c) The graphs of the constraints are shown in the figure, with the feasible region marked.
- d) The optimum solution can be found by evaluating x + y for each of the three vertices of the feasible region.

For the vertex at x=300, y=300, x + y = 600

For the vertex at x=150, y=600, x + y = 750

For the vertex at *x*=342.9, *y*=342.9, *x* + *y* = 685.8.

Thus the minimum total number of tables needed is 600, 300 of type *X* and 300 of type *Y*.



Question 7

(i) The matrix showing the pattern of retention and transfer from the first to the second month is:

	BM1	BM2	BM3
BM1	0.70	0.20	0.10
S = BM2	0.25	0.65	0.10
BM3	0.05	0.15	0.80

(ii) The product of matrix S with itself is:

0.70	0.20	0.10	0.70	0.20	0.10	0.5450	0.2850	0.1700
0.25	0.65	0.10 *	0.25	0.65	0.10 =	0.3425	0.4875	0.1700
0.05	0.15	0.80	0.05	0.15	0.80	0.1125	0.2275	0.6600

(iii) The resulting matrix can be interpreted as follows.

Of the original customers who buy BM1, 54.5% will remain loyal to the brand in month 3, 28.5% will have switched to BM2 and 17% will have switched to BM3. Of the original customers who buy BM2, 48.75% will remain loyal to the brand in month 3, 34.25% will have switched to BM1 and 17% will have switched to BM3. Of the original customers who buy BM3, 66% will remain loyal to the brand in month 3, 11.25% will have switched to BM1 and 22.75% will have switched to BM2.

Question 8

(a)
$$C = D\frac{c_1}{q} + q\frac{c_2}{2}; \quad \frac{dC}{dq} = -D\frac{c_1}{q^2} + \frac{c_2}{2} = 0$$
 for critical values gives $q = \sqrt{2c_1\frac{D}{c_2}}$
and $\frac{d^2C}{dq^2} = 2D\frac{c_1}{q^3}$

When q is the positive square root and as all other quantities are positive then the second derivative is positive values of q. This implies that there is a minimum in cost for positive values of q.

(b) Demand rate d = 1,000; Order cost, $c_1 = 10$; Storage cost, $c_2 = 2$.

$$EOQ = \sqrt{2c_1 \frac{d}{c_2}}$$

(c)

Order size	Ordering cost £	Storage cost £	Total cost £
0	0	∞	∞
20	500	20	520
40	250	40	290
60	166.66	60	226.66
80	125	80	205
100	100	100	200
120	83.33	120	203.33
140	71.42	140	211.42
160	62.5	160	22.5

- (d) Order cost, storage cost and total cost against order size. See Figure Q8(d).
- (e) The model assumes that demand is regular, that stock delivery is instantaneous and that there is no chance of stockout.

Question 9

(a) Let X be the number of boxes of X produced and *y* be the number of boxes of Y produced.

The given restrictions (constraints) are tabulated below as linear inequalities.

Blending:	3x + y	< 900
Baking:	5x + 4y	< 1800
Packaging:	x + 3y	< 900

We need to maximise the objective function, x + 2y.

(b) The constraints are graphed in Figure Q9(b).

The optimum solution can be read from the graph as x=164 and y=245. That is, 164 X chocolate bars and 245 Y chocolate bars should be produced in order to maximise contribution.

(c) The maximum contribution is obtained by substituting the optimal solutions into the objective function, x + 2y, to give 164 + 2(245) = 654. That is, the maximum contribution is £654.





Appendices

1 Compounding and discounting tables

Range: n = 1 to 8, 1% to 12%

		<i>n</i> =1	<i>n</i> =2	<i>n</i> =3	<i>n</i> =4	<i>n</i> =5	<i>n</i> =6	<i>n</i> =7	<i>n</i> =8
1%	С	1.0100	1.0201	1.0303	1.0406	1.0510	1.0615	1.0721	1.0829
	D	0.9901	0.9803	0.9706	0.9610	0.9515	0.9420	0.9327	0.9235
2%	С	1.0200	1.0404	1.0612	1.0824	1.1041	1.1262	1.1487	1.1717
	D	0.9804	0.9612	0.9423	0.9238	0.9057	0.8880	0.8706	0.8535
3%	С	1.0300	1.0609	1.0927	1.1255	1.1593	1.1941	1.2299	1.2668
	D	0.9709	0.9426	0.9151	0.8885	0.8626	0.8375	0.8131	0.7894
4%	С	1.0400	1.0816	1.1249	1.1699	1.2167	1.2653	1.3159	1.3686
	D	0.9615	0.9246	0.8890	0.8548	0.8219	0.7903	0.7599	0.7307
5%	С	1.0500	1.1025	1.1576	1.2155	1.2763	1.3401	1.4071	1.4775
	D	0.9524	0.9070	0.8638	0.8227	0.7835	0.7462	0.7107	0.6768
6%	С	1.0600	1.1236	1.1910	1.2625	1.3382	1.4185	1.5036	1.5938
	D	0.9434	0.8900	0.8396	0.7921	0.7473	0.7050	0.6651	0.6274
7%	С	1.0700	1.1449	1.2250	1.3108	1.4026	1.5007	1.6058	1.7182
	D	0.9346	0.8734	0.8163	0.7629	0.7130	0.6663	0.6227	0.5820
8%	С	1.0800	1.1664	1.2597	1.3605	1.4693	1.5689	1.7138	1.8509
	D	0.9259	0.8573	0.7938	0.7350	0.6806	0.6302	0.5835	0.5403
9%	С	1.0900	1.1881	1.2950	1.4116	1.5386	1.6771	1.8280	1.9926
	D	0.9174	0.8417	0.7722	0.7084	0.6499	0.5963	0.5470	0.5019
10%	С	1.1000	1.2100	1.3310	1.4641	1.6105	1.7716	1.9487	2.1436
	D	0.9091	0.8264	0.7513	0.6830	0.6209	0.5645	0.5132	0.4665
11%	С	1.1100	1.2321	1.3676	1.5181	1.6851	1.8704	2.0762	2.3045
	D	0.9009	0.8116	0.7312	0.6587	0.5935	0.5346	0.4817	0.4339
12%	С	1.1200	1.2544	1.4049	1.5735	1.7623	1.9738	2.2107	2.4760
	D	0.8929	0.7972	0.7118	0.6355	0.5674	0.5066	0.4523	0.4039

Range: n = 1 to 8, 13% to 25%

		<i>n</i> =1	<i>n</i> =2	<i>n</i> =3	<i>n</i> =4	<i>n</i> =5	<i>n</i> =6	<i>n</i> =7	<i>n</i> =8
13%	С	1.1300	1.2769	1.4429	1.6305	1.8424	2.0820	2.3526	2.6584
	D	0.8850	0.7831	0.6931	0.6133	0.5428	0.4803	0.4251	0.3762
14%	С	1.1400	1.2996	1.4815	1.6890	1.9254	2.1950	2.5023	2.8526
	D	0.8772	0.7695	0.6750	0.5921	0.5194	0.4556	0.3996	0.3506
15%	С	1.1500	1.3225	1.5209	1.7490	2.0114	2.3131	2.6600	3.0590
	D	0.8696	0.7561	0.6575	0.5718	0.4972	0.4323	0.3759	0.3269
16%	С	1.1600	1.3456	1.5609	1.8106	2.1003	2.4364	2.8262	3.2784
	D	0.8621	0.7432	0.6407	0.5523	0.4761	0.4104	0.3538	0.3050
17%	С	1.1700	1.3689	1.6016	1.8739	2.1924	2.5652	3.0012	3.5115
	D	0.8547	0.7305	0.6244	0.5337	0.4561	0.3898	0.3332	0.2848
18%	С	1.1800	1.3924	1.6430	1.9388	2.2878	2.6996	3.1855	3.7589
	D	0.8475	0.7182	0.6086	0.5158	0.4371	0.3704	0.3139	0.2660
19%	С	1.1900	1.4161	1.6852	2.0053	2.3864	2.8398	3.3793	4.0214
	D	0.8403	0.7062	0.5934	0.4987	0.4190	0.3521	0.2959	0.2487
20%	С	1.2000	1.4400	1.7280	2.0736	2.4883	2.9860	3.5832	4.2998
	D	0.8333	0.6944	0.5787	0.4823	0.4019	0.3349	0.2791	0.2326
21%	С	1.2100	1.4641	1.7716	2.1436	2.5937	3.1384	3.7975	4.5950
	D	0.8264	0.6830	0.5645	0.4665	0.3855	0.3186	0.2633	0.2176
22%	С	1.2200	1.4884	1.8158	2.2153	2.7027	3.2973	4.0227	4.9077
	D	0.8197	0.6719	0.5507	0.4514	0.3700	0.3033	0.2486	0.2038
23%	С	1.2300	1.5129	1.8609	2.2889	2.8153	3.4628	4.2593	5.2389
	D	0.8130	0.6610	0.5374	0.4369	0.3552	0.2888	0.2348	0.1909
24%	С	1.2400	1.5376	1.9066	2.3642	2.9316	3.6352	4.5077	5.5895
	D	0.8065	0.6504	0.5245	0.4230	0.3411	0.2751	0.2218	0.1789
25%	С	1.2500	1.5625	1.9531	2.4414	3.0518	3.8147	4.7684	5.9605
	D	0.8000	0.6400	0.5120	0.4096	0.3277	0.2621	0.2097	0.1678

Range: n = 9 to 16, 1% to 12%

		<i>n</i> =9	<i>n</i> =10	<i>n</i> =11	<i>n</i> =12	<i>n</i> =13	n=14	<i>n</i> =15	<i>n</i> =16
1%	С	1.0937	1.1046	1.1157	1.1268	1.1381	1.1495	1.1610	1.1726
	D	0.9143	0.9053	0.8963	0.8874	0.8787	0.8700	0.8613	0.8528
2%	С	1.1951	1.2190	1.2434	1.2682	1.2936	1.3195	1.3459	1.3728
	D	0.8368	0.8203	0.8043	0.7885	0.7730	0.7579	0.7430	0.7284
3%	С	1.3048	1.3439	1.3842	1.4258	1.4685	1.5126	1.5580	1.6047
	D	0.7664	0.7441	0.7224	0.7014	0.6810	0.6611	0.6419	0.6232
4%	С	1.4233	1.4802	1.5395	1.6010	1.6651	1.7317	1.8009	1.8730
	D	0.7026	0.6756	0.6496	0.6246	0.6006	0.5775	0.5553	0.5339
5%	С	1.5513	1.6289	1.7103	1.7959	1.8856	1.9799	2.0789	2.1829
	D	0.6446	0.6139	0.5847	0.5568	0.5303	0.5051	0.4810	0.4581
6%	С	1.6895	1.7908	1.8983	2.0122	2.1329	2.2609	2.3966	2.5404
	D	0.5919	0.5584	0.5268	0.4970	0.4688	0.4423	0.4173	0.3936
7%	С	1.8385	1.9672	2.1049	2.2522	2.4098	2.5785	2.7590	2.9522
	D	0.5439	0.5083	0.4751	0.4440	0.4150	0.3878	0.3624	0.3387
8%	С	1.9990	2.1589	2.3316	2.5182	2.7196	2.9372	3.1722	3.4259
	D	0.5002	0.4632	0.4289	0.3971	0.3677	0.3405	0.3152	0.2919
9%	С	2.1719	2.3674	2.5804	2.8127	3.0658	3.3417	3.6425	3.9703
	D	0.4604	0.4224	0.3875	0.3555	0.3262	0.2992	0.2745	0.2519
10%	С	2.3579	2.5937	2.8531	3.1384	3.4523	3.7975	4.1772	4.5950
	D	0.4241	0.3855	0.3505	0.3186	0.2897	0.2633	0.2394	0.2176
11%	С	2.5580	2.8394	3.1518	3.4985	3.8833	4.3104	4.7846	5.3109
	D	0.3909	0.3522	0.3173	0.2858	0.2575	0.2320	0.2090	0.1883
12%	С	2.7731	3.1058	3.4785	3.8960	4.3635	4.8871	5.4736	6.1304
	D	0.3606	0.3220	0.2875	0.2567	0.2292	0.2046	0.1827	0.1631

Range: n = 9 to 16, 13% to 25%

		<i>n</i> =9	<i>n</i> =10	n=11	<i>n</i> =12	<i>n</i> =13	n=14	<i>n</i> =15	<i>n</i> =16
13%	С	3.0040	3.3946	3.8359	4.3345	4.8980	5.5348	6.2543	7.0673
	D	0.3329	0.2946	0.2607	0.2307	0.2042	0.1807	0.1599	0.1415
14%	С	3.2519	3.7072	4.2262	4.8179	5.4924	6.2613	7.1379	8.1372
	D	0.3075	0.2697	0.2366	0.2076	0.1821	0.1597	0.1401	0.1229
15%	С	3.5179	4.0456	4.6524	5.3503	6.1528	7.0757	8.1371	9.3576
	D	0.2843	0.2472	0.2149	0.1869	0.1625	0.1413	0.1229	0.1069
16%	С	3.8030	4.4114	5.1173	5.9360	6.8858	7.9875	9.2655	10.7480
	D	0.2630	0.2267	0.1954	0.1685	0.1452	0.1252	0.1079	0.0930
17%	С	4.1084	4.8068	5.6240	6.5801	7.6987	9.0075	10.5387	12.3303
	D	0.2434	0.2080	0.1778	0.1520	0.1299	0.1110	0.0949	0.0811
18%	С	4.4355	5.2338	6.1759	7.2876	8.5994	10.1472	11.9737	14.1290
	D	0.2255	0.1911	0.1619	0.1372	0.1163	0.0985	0.0835	0.0708
19%	С	4.7854	5.6947	6.7767	8.0642	9.5964	11.4198	13.5895	16.1715
	D	0.2090	0.1756	0.1476	0.1240	0.1042	0.0876	0.0736	0.0618
20%	С	5.1598	6.1917	7.4301	8.9161	10.6993	12.8392	15.4070	18.484
	D	0.1938	0.1615	0.1346	0.1122	0.0935	0.0779	0.0649	0.0541
21%	С	5.5599	6.7275	8.1403	9.8497	11.9182	14.4210	17.4494	21.1138
	D	0.1799	0.1486	0.1228	0.1015	0.0839	0.0693	0.0573	0.0471
22%	С	5.9874	7.3046	8.9117	10.8722	13.2641	16.1822	19.7423	24.0856
	D	0.1670	0.1369	0.1122	0.0920	0.0754	0.0618	0.0507	0.0415
23%	С	6.4439	7.9259	9.7489	11.9912	14.7491	18.1414	22.3140	27.4462
	D	0.1552	0.1262	0.1026	0.0834	0.0678	0.0551	0.0448	0.0364
24%	С	6.9310	8.5944	10.6571	13.2148	16.3863	20.3191	25.1956	31.2426
	D	0.1443	0.1164	0.0938	0.0757	0.0610	0.0492	0.0397	0.0320
25%	С	7.4506	9.3132	11.6415	14.5519	18.1899	22.7374	28.4217	35.5271
	D	0.1342	0.1074	0.0859	0.0687	0.0550	0.0440	0.0352	0.0281

2 Random sampling numbers

33865	04131	78302	22688	79034	01358	61724	98286	97086	21376
09356	09387	52825	93134	21731	93956	85324	68767	49490	11449
98243	37636	64825	43091	24906	13545	90172	31265	81457	93108
99052	61857	33938	86339	63531	77146	33252	81388	28302	18960
00713	24413	36920	03841	48047	04207	50930	84723	07400	81109
34819	80011	17751	03275	92511	70071	08183	72805	94618	46084
20611	34975	96712	32402	90182	94070	94711	94233	06619	34162
64972	86061	04685	53042	82685	45992	19829	45265	85589	83440
15857	73681	24790	20515	01232	25302	30785	95288	79341	54313
80276	67053	99022	36888	58643	96111	77292	03441	52856	95035
30548	51156	63914	64139	14596	35541	70324	20789	29139	66973
53530	79354	75099	89593	36449	66618	32346	37526	20084	52492
77012	18480	61852	82765	29602	10032	78925	71953	21661	95254
04304	40763	24847	07724	99223	77838	09547	47714	13302	17121
76953	39588	90708	67618	45671	19671	92674	22841	84231	59446
34479	85938	26363	12025	70315	58971	28991	35990	23542	74794
28421	16347	66638	25578	70404	67367	14730	37662	64669	16752
58160	17725	97075	99789	24304	63100	22123	83692	92997	58699
96701	73743	82979	69917	34993	36495	47023	48869	50611	61534
55600	61672	99136	73925	30250	12533	46280	03865	88049	13080
55850	38966	46303	37073	42347	36157	44357	52065	66913	06284
47089	83871	51231	32522	41543	22675	89316	38451	78694	01767
26035	86173	11115	22083	12083	43374	66542	23518	05372	33892
74920	35946	21149	70861	13235	02729	57485	23895	80607	11299
44498	00498	31354	39787	65919	61889	17690	10176	94138	95650
00045	H 1046	17040	00/70		040(0	50050	00041	0(072	20002
80045	/1846	17840	23670	///69	84062	52850	20241	06073	20083
15828	95852	12124	95053	09924	91562	09419	27747	84732	81927
04100	10109	5/926	70040	80884	48939	05228	60075 F2201	45056	56399
69257 22015	48373	58911 09166	78549	02001	43/2/	81058	53301 49629	85945	54890
33915	26034	08166	39242	03881	88690	92298	40020	02698	94249
83497	62761	68609	85811	40695	08342	67386	63470	85643	68568
46466	15977	69989	90106	01432	59700	13163	56521	96687	41390
03573	87778	27696	35147	54639	20489	03688	72254	28402	98954
02046	44774	31500	30232	27434	14925	65901	34521	94104	54935
68736	12012	02579	34710	09568	21571	91111	81307	97866	76483
00700	16/16	02017	01/1/	07500	210/1	/1111	01007	1000	10100

3 Exponential tables. Values of e^{-m}

Range: m = 0 to 2.4

т	0.00	0.01	0.02	0.03	0.04	0.05	0.06	0.07	0.08	0.09
0.0	1.0000	0.9900	0.9802	0.9704	0.9608	0.9512	0.9418	0.9324	0.9231	0.9139
0.1	0.9048	0.8958	0.8869	0.8781	0.8694	0.8607	0.8521	0.8437	0.8353	0.8270
0.2	0.8187	0.8106	0.8025	0.7945	0.7866	0.7788	0.7711	0.7634	0.7558	0.7483
0.3	0.7408	0.7334	0.7261	0.7189	0.7118	0.7047	0.6977	0.6907	0.6839	0.6771
0.4	0.6703	0.6637	0.6570	0.6505	0.6440	0.6376	0.6313	0.6250	0.6188	0.6126
0.5	0.6065	0.6005	0.5945	0.5886	0.5827	0.5769	0.5712	0.5655	0.5599	0.5543
0.6	0.5488	0.5434	0.5379	0.5326	0.5273	0.5220	0.5169	0.5117	0.5066	0.5016
0.7	0.4966	0.4916	0.4868	0.4819	0.4771	0.4724	0.4677	0.4630	0.4584	0.4538
0.8	0.4493	0.4449	0.4404	0.4360	0.4317	0.4274	0.4232	0.4190	0.4148	0.4107
0.9	0.4066	0.4025	0.3985	0.3946	0.3906	0.3867	0.3829	0.3791	0.3753	0.3716
1.0	0.3679	0.3642	0.3606	0.3570	0.3535	0.3499	0.3465	0.3430	0.3396	0.3362
1.1	0.3329	0.3296	0.3263	0.3230	0.3198	0.3166	0.3135	0.3104	0.3073	0.3042
1.2	0.3012	0.2982	0.2952	0.2923	0.2894	0.2865	0.2837	0.2808	0.2780	0.2753
1.3	0.2725	0.2698	0.2671	0.2645	0.2618	0.2592	0.2567	0.2541	0.2516	0.2491
1.4	0.2466	0.2441	0.2417	0.2393	0.2369	0.2346	0.2322	0.2299	0.2276	0.2254
1.5	0.2231	0.2209	0.2187	0.2165	0.2144	0.2122	0.2101	0.2080	0.2060	0.2039
1.6	0.2019	0.1999	0.1979	0.1959	0.1940	0.1920	0.1901	0.1882	0.1864	0.1845
1.7	0.1827	0.1809	0.1791	0.1773	0.1755	0.1738	0.1720	0.1703	0.1686	0.1670
1.8	0.1653	0.1637	0.1620	0.1604	0.1588	0.1572	0.1557	0.1541	0.1526	0.1511
1.9	0.1496	0.1481	0.1466	0.1451	0.1437	0.1423	0.1409	0.1395	0.1381	0.1367
2.0	0.1353	0.1340	0.1327	0.1313	0.1300	0.1287	0.1275	0.1262	0.1249	0.1237
2.1	0.1225	0.1212	0.1200	0.1188	0.1177	0.1165	0.1153	0.1142	0.1130	0.1119
2.2	0.1108	0.1097	0.1086	0.1075	0.1065	0.1054	0.1044	0.1033	0.1023	0.1013
2.3	0.1003	0.0993	0.0983	0.0973	0.0963	0.0954	0.0944	0.0935	0.0926	0.0916
2.4	0.0907	0.0898	0.0889	0.0880	0.0872	0.0863	0.0854	0.0846	0.0837	0.0829

Range: m = 2.5 to 5.0

т	0.00	0.01	0.02	0.03	0.04	0.05	0.06	0.07	0.08	0.09
2.5	0.0821	0.0813	0.0805	0.0797	0.0789	0.0781	0.0773	0.0765	0.0758	0.0750
2.6	0.0743	0.0735	0.0728	0.0721	0.0714	0.0707	0.0699	0.0693	0.0686	0.0679
2.7	0.0672	0.0665	0.0659	0.0652	0.0646	0.0639	0.0633	0.0627	0.0620	0.0614
2.8	0.0608	0.0602	0.0596	0.0590	0.0584	0.0578	0.0573	0.0567	0.0561	0.0556
2.9	0.0550	0.0545	0.0539	0.0534	0.0529	0.0523	0.0518	0.0513	0.0508	0.0503
3.0	0.0498	0.0493	0.0488	0.0483	0.0478	0.0474	0.0469	0.0464	0.0460	0.0455
3.1	0.0450	0.0446	0.0442	0.0437	0.0433	0.0429	0.0424	0.0420	0.0416	0.0412
3.2	0.0408	0.0404	0.0400	0.0396	0.0392	0.0388	0.0384	0.0380	0.0376	0.0373
3.3	0.0369	0.0365	0.0362	0.0358	0.0354	0.0351	0.0347	0.0344	0.0340	0.0337
3.4	0.0334	0.0330	0.0327	0.0324	0.0321	0.0317	0.0314	0.0311	0.0308	0.0305
3.5	0.0302	0.0299	0.0296	0.0293	0.0290	0.0287	0.0284	0.0282	0.0279	0.0276
3.6	0.0273	0.0271	0.0268	0.0265	0.0263	0.0260	0.0257	0.0255	0.0252	0.0250
3.7	0.0247	0.0245	0.0242	0.0240	0.0238	0.0235	0.0233	0.0231	0.0228	0.0226
3.8	0.0224	0.0221	0.0219	0.0217	0.0215	0.0213	0.0211	0.0209	0.0207	0.0204
3.9	0.0202	0.0200	0.0198	0.0196	0.0194	0.0193	0.0191	0.0189	0.0187	0.0185
4.0	0.0183	0.0181	0.0180	0.0178	0.0176	0.0174	0.0172	0.0171	0.0169	0.0167
4.1	0.0166	0.0164	0.0162	0.0161	0.0159	0.0158	0.0156	0.0155	0.0153	0.0151
4.2	0.0150	0.0148	0.0147	0.0146	0.0144	0.0143	0.0141	0.0140	0.0138	0.0137
4.3	0.0136	0.0134	0.0133	0.0132	0.0130	0.0129	0.0128	0.0127	0.0125	0.0124
4.4	0.0123	0.0122	0.0120	0.0119	0.0118	0.0117	0.0116	0.0114	0.0113	0.0112
4.5	0.0111	0.0110	0.0109	0.0108	0.0107	0.0106	0.0105	0.0104	0.0103	0.0102
4.6	0.0101	0.0100	0.0099	0.0098	0.0097	0.0096	0.0095	0.0094	0.0093	0.0092
4.7	0.0091	0.0090	0.0089	0.0088	0.0087	0.0087	0.0086	0.0085	0.0084	0.0083
4.8	0.0082	0.0081	0.0081	0.0080	0.0079	0.0078	0.0078	0.0077	0.0076	0.0075
4.9	0.0074	0.0074	0.0073	0.0072	0.0072	0.0071	0.0070	0.0069	0.0069	0.0068
5.0	0.0067	0.0067	0.0066	0.0065	0.0065	0.0064	0.0063	0.0063	0.0062	0.0061

4 Standard Normal distribution tables



The table following gives the probability (*P*) that a Standard Normal variable lies between 0 and x.

This is equivalent to the shaded area in the left-hand figure.

To obtain the probability shown in the shaded area in the right-hand figure, 0.5 needs to be added to P as shown.

x	0.00	0.01	0.02	0.03	0.04	0.05	0.06	0.07	0.08	0.09
0.0	0.0000	0.0040	0.0080	0.0120	0.0160	0.0199	0.0239	0.0279	0.0319	0.0359
0.1	0.0398	0.0438	0.0478	0.0517	0.0557	0.0596	0.0636	0.0675	0.0714	0.0754
0.2	0.0793	0.0832	0.0871	0.0910	0.0948	0.0987	0.1026	0.1064	0.1103	0.1141
0.3	0.1179	0.1217	0.1255	0.1293	0.1331	0.1368	0.1406	0.1443	0.1480	0.1517
0.4	0.1554	0.1591	0.1628	0.1664	0.1700	0.1736	0.1772	0.1808	0.1844	0.1879
0.5	0.1915	0.1950	0.1985	0.2019	0.2054	0.2088	0.2123	0.2157	0.2190	0.2224
0.6	0.2258	0.2291	0.2324	0.2357	0.2389	0.2422	0.2454	0.2486	0.2518	0.2549
0.7	0.2580	0.2612	0.2642	0.2673	0.2704	0.2734	0.2764	0.2794	0.2823	0.2852
0.8	0.2881	0.2910	0.2939	0.2967	0.2996	0.3023	0.3051	0.3078	0.3106	0.3133
0.9	0.3159	0.3186	0.3212	0.3238	0.3264	0.3289	0.3315	0.3340	0.3365	0.3389
1.0	0.3413	0.3438	0.3461	0.3485	0.3508	0.3531	0.3554	0.3577	0.3599	0.3621
1.1	0.3643	0.3665	0.3686	0.3708	0.3729	0.3749	0.3770	0.3790	0.3810	0.3830
1.2	0.3849	0.3869	0.3888	0.3907	0.3925	0.3944	0.3962	0.3980	0.3997	0.4015
1.3	0.4032	0.4049	0.4066	0.4082	0.4099	0.4115	0.4131	0.4147	0.4162	0.4177
1.4	0.4192	0.4207	0.4222	0.4236	0.4251	0.4265	0.4279	0.4292	0.4306	0.4319
1.5	0.4332	0.4345	0.4357	0.4370	0.4382	0.4394	0.4406	0.4418	0.4429	0.4441
1.6	0.4452	0.4463	0.4474	0.4484	0.4495	0.4505	0.4515	0.4525	0.4535	0.4545
1.7	0.4554	0.4564	0.4573	0.4582	0.4591	0.4599	0.4608	0.4616	0.4625	0.4633
1.8	0.4641	0.4649	0.4656	0.4664	0.4671	0.4678	0.4686	0.4693	0.4699	0.4706
1.9	0.4713	0.4719	0.4726	0.4732	0.4738	0.4744	0.4750	0.4756	0.4761	0.4767

Appendices

x	0.00	0.01	0.02	0.03	0.04	0.05	0.06	0.07	0.08	0.09
2.0	0.4772	0.4778	0.4783	0.4788	0.4793	0.4798	0.4803	0.4808	0.4812	0.4817
2.1	0.4821	0.4826	0.4830	0.4834	0.4838	0.4842	0.4846	0.4850	0.4854	0.4857
2.2	0.4861	0.4864	0.4868	0.4871	0.4875	0.4878	0.4881	0.4884	0.4887	0.4890
2.3	0.4893	0.4896	0.4898	0.4901	0.4904	0.4906	0.4909	0.4911	0.4913	0.4916
2.4	0.4918	0.4920	0.4922	0.4925	0.4927	0.4929	0.4931	0.4932	0.4934	0.4936
2.5	0.4938	0.4940	0.4941	0.4943	0.4945	0.4946	0.4948	0.4949	0.4951	0.4952
2.6	0.4953	0.4955	0.4956	0.4957	0.4959	0.4960	0.4961	0.4962	0.4963	0.4964
2.7	0.4965	0.4966	0.4967	0.4968	0.4969	0.4970	0.4971	0.4972	0.4973	0.4974
2.8	0.4974	0.4975	0.4976	0.4977	0.4977	0.4978	0.4979	0.4979	0.4980	0.4981
2.9	0.4981	0.4982	0.4982	0.4983	0.4984	0.4984	0.4985	0.4985	0.4986	0.4986
	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9
	0.4987	0.4990	0.4993	0.4995	0.4997	0.4998	0.4998	0.4999	0.4999	0.5000

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